# ememory

A Leading Logic NVM Company

November, 2014

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#### **Outline**

- Business Model
- Review of Operations for 3Q
- Growth Opportunity and Future Outlook
- Q & A



#### **Business Model**

- Founded in 2000. First customer engaged in 2002. Achieved profitability in 2005 and IPO in 2011. The largest logic non-volatile memory IP company, 216 employees (150 R&D).
- Since its IPO, the company initiated no new fund raising or bank debt, and has distributed in excess of 100% of earnings in cash dividends.
- Growth Indices: 1) No. of on-going technology platforms
  - 2) No. of design licenses
  - 3) Royalty

Upfront Licensing Fee =Technology and Design License



#### **Worldwide Customers**



|         | Taiwan | China | Korea | Japan | North<br>America | Europe | Others |
|---------|--------|-------|-------|-------|------------------|--------|--------|
| Foundry | 5      | 6     | 3     | 2     | 1                | 0      | 1      |
| IDM     | 0      | 0     | 0     | 8     | 2                | 1      | 0      |
| Fabless | 202    | 280   | 49    | 30    | 118              | 60     | 28     |

























































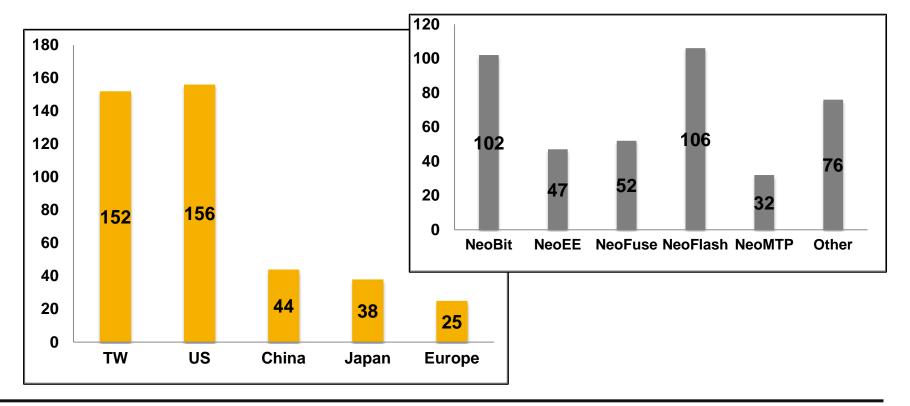






### **Patent Portfolio**

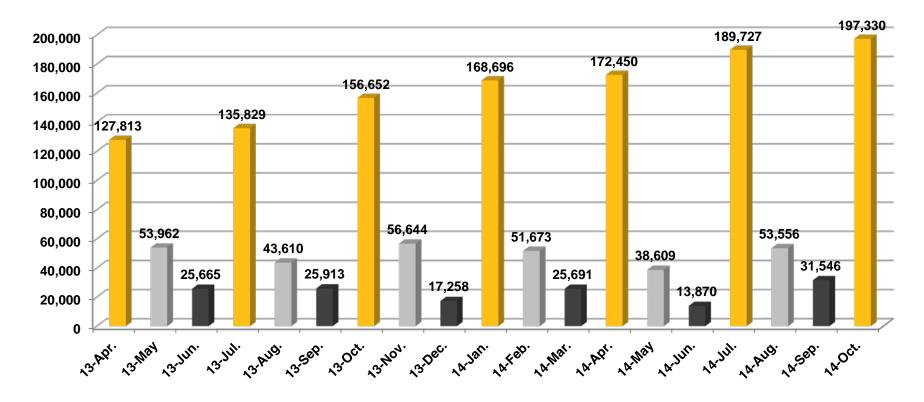
|         | 2Q14 | 3Q14 | Diff. |
|---------|------|------|-------|
| Pending | 136  | 160  | +24   |
| Issued  | 236  | 255  | +19   |
| Total   | 372  | 415  | +43   |



## **Quarterly Revenue Pattern**

• The quarterly royalty from most of foundries are collected at first month of each quarter and from some other foundries are collected at second month, and none at third month.

**Unit: NTD Thousands** 



Confidential

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### 3Q Revenue Breakdown

#### **Unit: NTD thousands**

|           | 3Q14    | 2Q14    | QoQ<br>Growth<br>Rate | 3Q13    | YoY<br>Growth<br>Rate | 1Q-3Q14 | 1Q-3Q13 | YoY<br>Growth<br>Rate |
|-----------|---------|---------|-----------------------|---------|-----------------------|---------|---------|-----------------------|
| Royalty   | 212,848 | 167,731 | 26.90%                | 148,297 | 43.53%                | 551,594 | 388,949 | 41.82%                |
| Licensing | 61,981  | 57,198  | 8.36%                 | 57,055  | 8.63%                 | 194,224 | 188,755 | 2.90%                 |
| Total     | 274,829 | 224,929 | 22.18%                | 205,352 | 33.83%                | 745,818 | 577,704 | 29.10%                |

#### **Unit: Number of contract**

|           |           | 3Q14 | 2Q14 | 1Q-3Q14 | 1Q-3Q13 |
|-----------|-----------|------|------|---------|---------|
| Technolog | y License | 5    | 6    | 17      | 14      |
| Design    | NRE       | 22   | 12   | 67      | 39      |
| License   | Usage     | 88   | 86   | 264     | 230     |

### **Financial Income Statement**

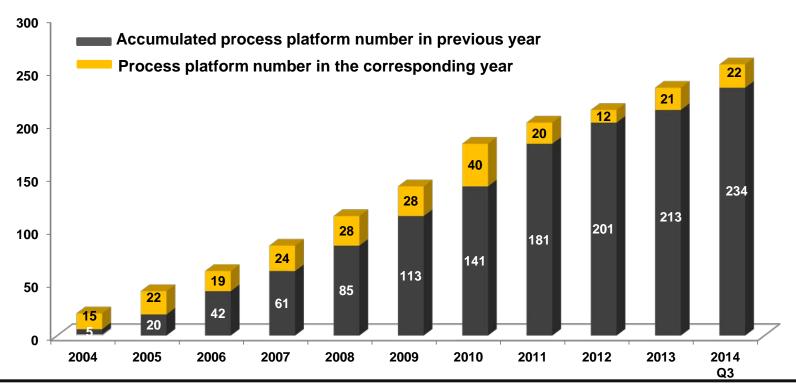
| Unit: NTD thousands     | 3Q14    | 1Q-3Q14 | 1Q-3Q13 | YoY      |
|-------------------------|---------|---------|---------|----------|
| Revenue                 | 274,829 | 745,818 | 577,704 | 29.1%    |
| Gross Margin            | 100%    | 100%    | 100%    | -        |
| Operating Expenses      | 135,695 | 391,820 | 343,813 | 14.0%    |
| Operating Margin        | 50.6%   | 47.5%   | 40.5%   | +7.0ppts |
| Non Operating<br>Income | 1,852   | 6,943   | 654     | 961.6%   |
| Net Income              | 124,352 | 317,673 | 199,372 | 59.3%    |
| Net Margin              | 45.2%   | 42.6%   | 34.5%   | +8.1ppts |
| EPS (Unit: NTD)         | 1.64    | 4.19    | 2.66    | 57.5%    |
| ROE                     | 29.7%   | 25.3%   | 17.2%   | +8.1ppts |

## **Technology License Statistics**

#### **Unit: Number of contract**

| Year           | 2012 | 2013 | 1Q-3Q2014 |
|----------------|------|------|-----------|
| License number | 12   | 19   | 17        |

Note: The terms (including number of process platforms and licensing fees) for each technology license are set contractually. Payments are made according to set milestones, and there are no particular seasonal factors involved.



#### **Current Technology Development Platform**

- Total (As of October): 78
- 31 for NeoBit, 25 for NeoFuse, 2 for NeoFlash, 13 for NeoEE, and 7 for NeoMTP.

|          | 16nm | 28nm | 40nm | 55/65nm | 80/90nm | 0.11~<br>0.13um | 0.15~<br>0.18um | >0.25<br>um | Total |
|----------|------|------|------|---------|---------|-----------------|-----------------|-------------|-------|
| NeoBit   | •    | -    | -    | 1       | 1       | 10              | 17              | 2           | 31    |
| NeoFuse  | 1    | 7    | 4    | 8       | 1       | 3               | 1               |             | 25    |
| NeoFlash | -    | -    | -    | 1       | -       | 1               | -               | -           | 2     |
| NeoEE    | •    | -    | 2    | -       | 1       | 4               | 5               | 1           | 13    |
| NeoMTP   | •    | -    | -    | 1       | 2       | 2               | 2               | -           | 7     |

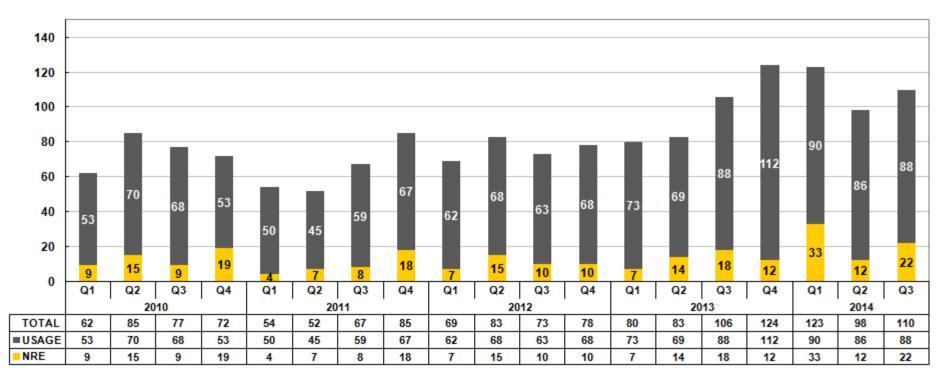
#### **Current Technology Development Platform**

| 12" Fabs    | Production | Development | NVM Type        | Process Type                      |
|-------------|------------|-------------|-----------------|-----------------------------------|
| 16nm        | 0          | 1           | OTP             | FF+                               |
| 28nm        | 2          | 7           | ОТР             | LP/HPM, HLP/HPM, LPS              |
| 40nm        | 1          | 6           | OTP, MTP        | HV-DDI, LP                        |
| 55/65nm     | 7          | 11          | OTP, MTP, Flash | LP, HV-DDI, HV-OLED, DRAM,<br>CIS |
| 80/90nm     | 7          | 5           | OTP, MTP        | HV-DDI, HV-OLED, LP               |
| 0.13/0.11um | 1          | 5           | OTP, Flash      | HV-DDI, BCD, Generic              |
| 0.18um      | 0          | 1           | ОТР             | BCD                               |

| 8" Fabs           | Development | NVM Type        | Process Type                           |
|-------------------|-------------|-----------------|--|
| 0.13/0.11um       | 15          | OTP, MTP, Flash | HV-DDI, BCD, LP, RF, CIS, LL           |
| 0.18/0.16/0.152um | 24          | ОТР, МТР        | Generic, LP, LL, MR, HV,<br>Green, BCD |
| 0.25um            | 2           | ОТР, МТР        | BCD                                    |
| 0.35um            | 1           | ОТР             | UHV                                    |

## Quarterly Design Licensing (New Tape Out)

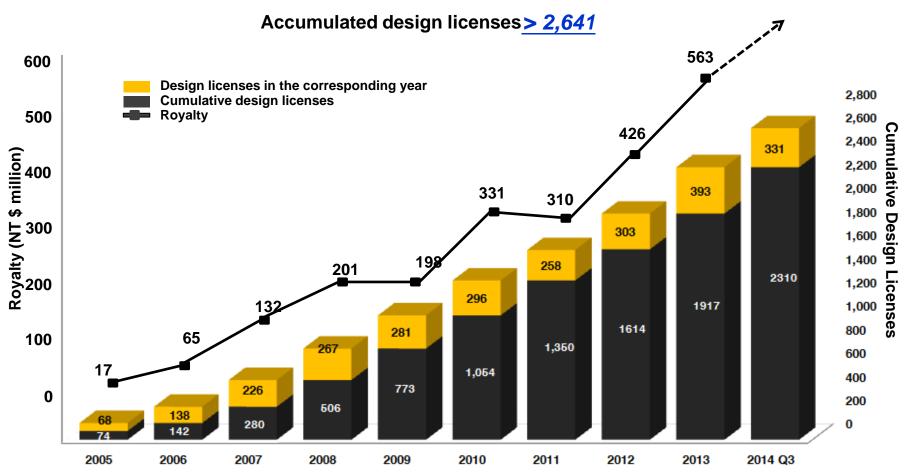
- Total 331 NTO as of 3Q 2014 ( 393@2013, 303@2012, 258@2011)



Usage: Usage of pre-qualified and verified IP (charged by per product tape out or annual package), the cycle time from design implementation to royalty payments for mass production is faster, typically less than one year.

NRE: NRE covers the customization of IP that must undergo new verification or qualification. It typically requires 1 to 1.5 years before resulting in royalty revenue.

### **Accumulated Licenses Drive Future Royalties**

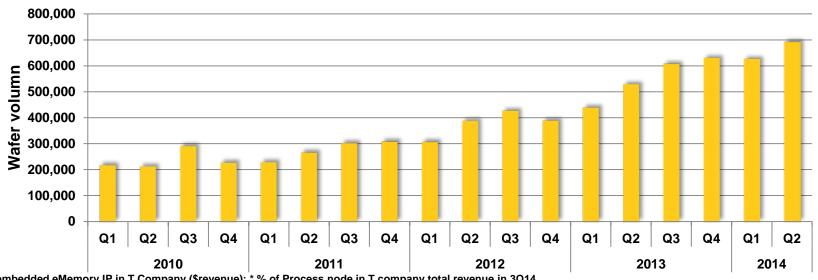


note 1: Due to the 2009 recession, royalty income was down annually 1.5%.

note 2: Pre-payment of royalty fees by a single customer contributed to 2010 annual growth of 67%, causing a drop of 6.3% in the following year, 2011.

note 3: CAGR for 2009-2013 was 30%.

#### Wafer Production Volume



embedded eMemory IP in T Company (\$revenue); \* % of Process node in T company total revenue in 3Q14

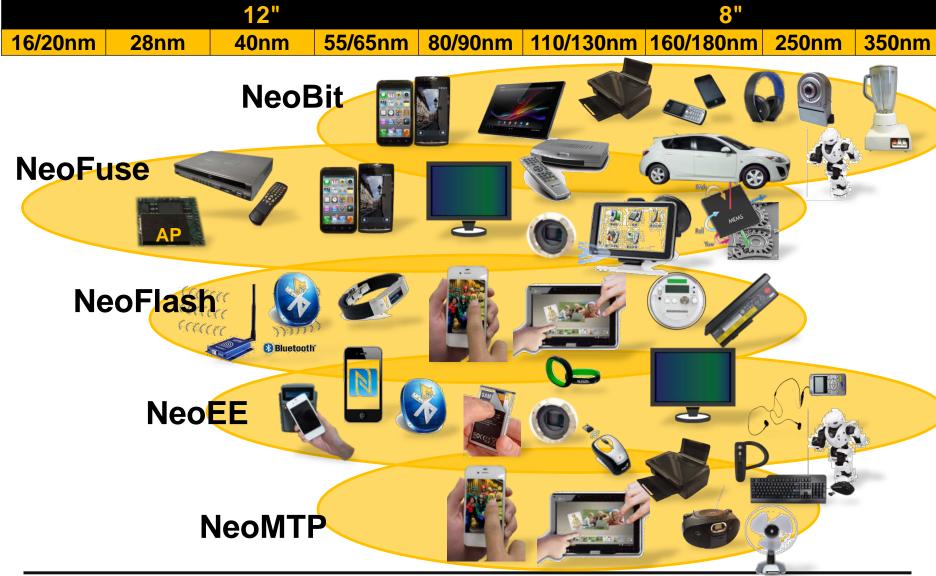
|       | Process node | *% of T | 3Q14  | 2Q14  | 1Q-3Q14 | 1Q-3Q13 |
|-------|--------------|---------|-------|-------|---------|---------|
| 8"    | 0.5+         | 1%      | 0%    | 0%    | 0%      | 0%      |
|       | 0.25/0.35    | 4%      | 33.5% | 34.2% | 30.5%   | 25.6%   |
|       | 0.15/0.18    | 13%     | 13%   | 13.3% | 13.3%   | 9.4%    |
|       | 0.11/0.13    | 3%      | 21%   | 20.4% | 20.8%   | 20.2%   |
| 12"   | 90nm         | 6%      | 16.4% | 18.3% | 16.3%   | 3.9%    |
|       | 65nm         | 13%     | 0%    | 0%    | 0%      | 0%      |
|       | 40/45nm      | 17%     | 0%    | 0%    | 0%      | 0%      |
|       | 28nm         | 34%     | 0%    | 0%    | 0%      | 0%      |
|       | 20nm         | 9%      | 0%    | 0%    | 0%      | 0%      |
| 8"    |              | 21%     | 16.5% | 17%   | 16.1%   | 13.2%   |
| 12"   |              | 79%     | 1.4%  | 1.6%  | 1.4%    | 0.65%   |
| Total |              | 100%    | 4.5%  | 5.1%  | 4.5%    | 3.7%    |

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**Applications by Technology** 



## eMemory's NVM Technologies

- Logic NVM portfolio offers one-stop-shop solution.
  - Compatible to any process
- Competitive macro sizes

> Robust structure

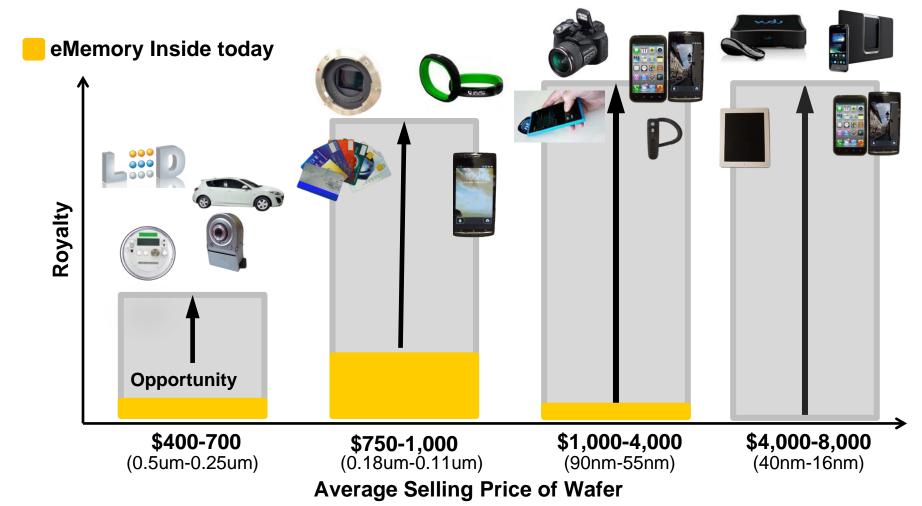
> Easy integration

) Low process cost

> Easy porting

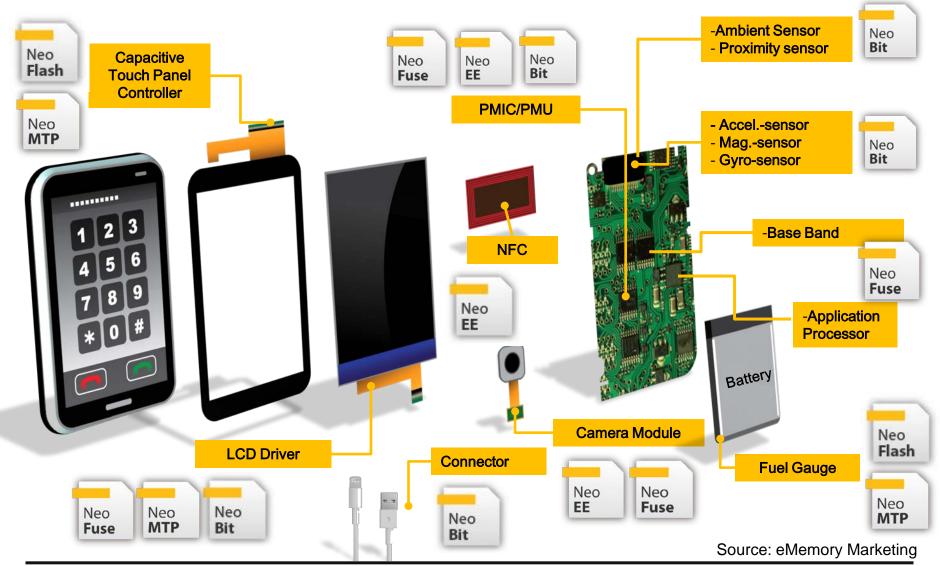
| eMemory's NVM         | 0                        | ГР        | MTP      |               |               |  |
|-----------------------|--------------------------|-----------|----------|---------------|---------------|--|
| Technology            | NeoBit                   | NeoFuse   | NeoFlash | NeoEE         | NeoMTP        |  |
| Product Type          | ОТР                      | ОТР       | Flash    | EEPROM        | MTP           |  |
| Endurance (Cycles)    | 10                       | 10        | 1K~10K   | 10K~100K      | 1K~10K        |  |
| Additional Mask Steps | 0                        | 0         | 2-3      | 0             | 0             |  |
| Technology            | Floating gate            | Anti-Fuse | SONOS    | Floating gate | Floating gate |  |
| Scalability           | Simple                   | Simple    | Simple   | Simple        | Simple        |  |
| Memory Density        | HD < 512Kb<br>GHD < 16Mb | < 4Mb     | < 2Mb    | < 4Kb         | < 512Kb       |  |

## **Opportunity at all Price Points**



Note: 2.2 million 8" equivalent wafers with eMemory IP were shipped in 2013. (~5% of WW foundry shipment)

## eMemory IP in Smart Phone



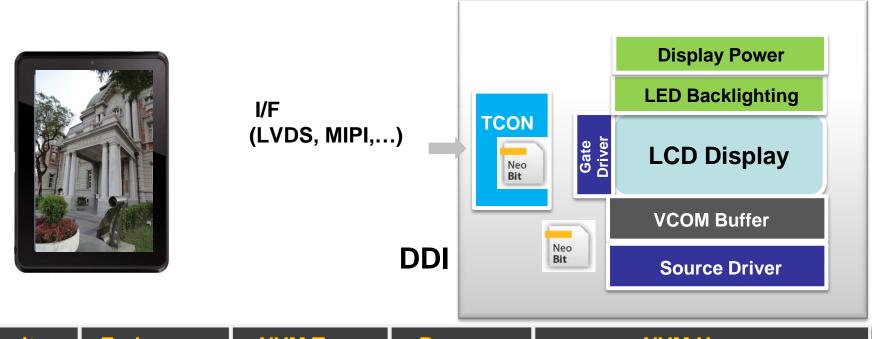
## 3Q14 Wafer Demand by IC Type

| IC Type                       | Equ. to 8-inch wafer (K) |  |  |  |
|-------------------------------|--------------------------|--|--|--|
| AP                            | 4964                     |  |  |  |
| PMU                           | 4756                     |  |  |  |
| CIS sensor                    | 4226                     |  |  |  |
| Fingerprint                   | 4000                     |  |  |  |
| Smart card controller         | 3000                     |  |  |  |
| Base Band                     | 2935                     |  |  |  |
| LCD driver ( with TCON)       | 2013                     |  |  |  |
| Gauge IC                      | 627                      |  |  |  |
| Touch panel controller (C)    | 556                      |  |  |  |
| Connectivity                  | 395                      |  |  |  |
| STB controller                | 335                      |  |  |  |
| TV controller                 | 327                      |  |  |  |
| Wifi controller               | 245                      |  |  |  |
| LED driver                    | 243                      |  |  |  |
| DC-DC/AC-DC                   | 176                      |  |  |  |
| Accelerator sensor controller | 124                      |  |  |  |
| Light snesor                  | 121                      |  |  |  |
| Bluetooth controller          | 121                      |  |  |  |
| Gyroscope sensor controller   | 104                      |  |  |  |
| TAG IC                        | 76                       |  |  |  |
| DVD controller                | 67                       |  |  |  |
| MCU (8bits, LV/3.3V)          | 56                       |  |  |  |
| MCU (8bits, LV/3.3V)          | 56                       |  |  |  |
| P-Gamma                       | 52                       |  |  |  |
| MCU (8bits, pure 5V)          | 51                       |  |  |  |
| NB CAM controller             | 42                       |  |  |  |
| Pressure sensor controller    | 20                       |  |  |  |
| Touch pad controller          | 18                       |  |  |  |
| PC CAM controller             | 15                       |  |  |  |
| Touch panel controller (R)    | 5                        |  |  |  |
| TCON (w/o driver)             | 4                        |  |  |  |

2014.8.29 updated

#### **Advanced LCD Driver ICs**

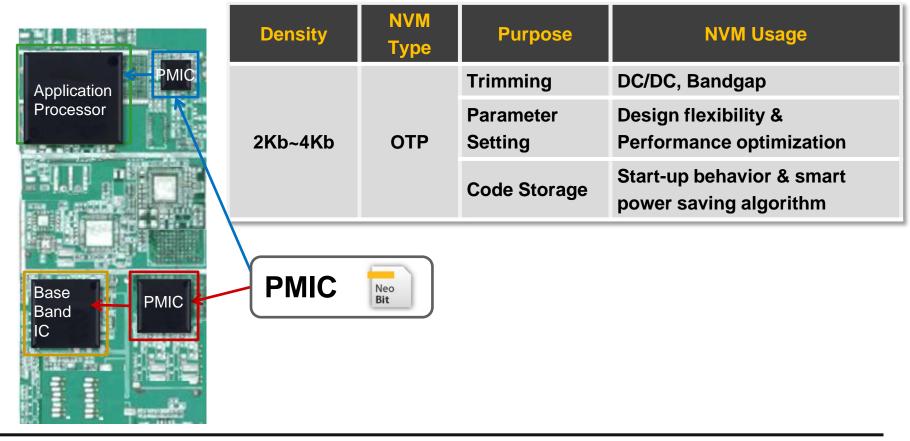
Process Technology: 0.11um HV/80nm HV/55nm HV



| Density | Endurance | NVM Type | Purpose         | NVM Usage                   |
|---------|-----------|----------|-----------------|-----------------------------|
|         |           | OTP      | Trimming        | 1. Accuracy enhancement     |
|         |           |          |                 | 2. Mismatch cancellation    |
| 2K8~4K8 | K8~4K8 1  |          | Code<br>Storage | 1. Gamma Correction Table   |
|         |           |          |                 | 2. Timing Control Pattern   |
|         |           |          |                 | 3. Color Engine Enhancement |

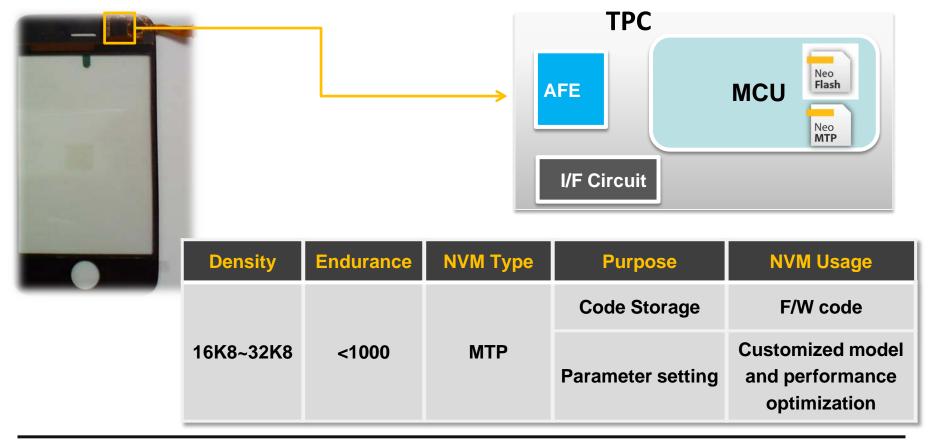
# Power Management ICs for Baseband and Application Processor

Process Technology: Advanced 0.25um BCD/ 0.18um BCD/ 0.13um BCD Mature 0.18um/0.16um/0.152um Logic



### **Touch Panel Controller ICs**

Process Technology: 0.16um HV/0.11um G

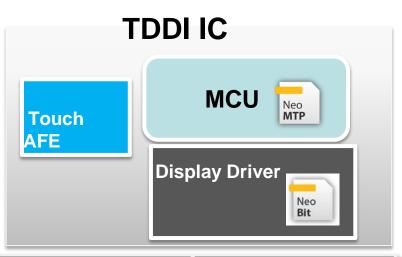


### In-Cell Touch Panel Controllers ICs

Process Technology: 0.11um HV/80nm HV/55nm HV



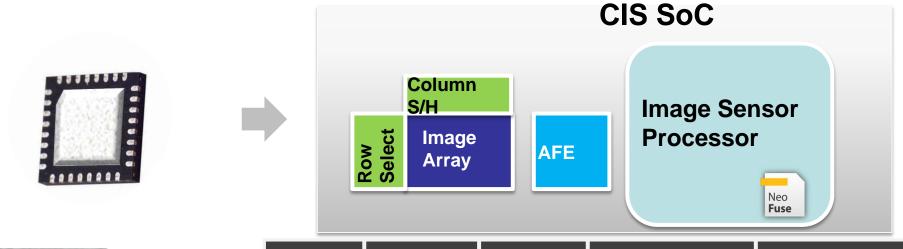


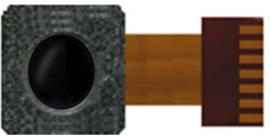


| Density   | Endurance | NVM Type | Purpose           | NVM Usage      |
|-----------|-----------|----------|-------------------|----------------|
| 2K8~4K8   | 1         | ОТР      | Trimming          | Accuracy       |
|           |           |          | Code Storage      | Gamma Table    |
| 16K8~32K8 | <1000     | MTP      | Code Storage      | Touch F/W Code |
|           |           |          | Parameter setting | Performance    |
|           |           |          |                   | Optimization   |

## **CMOS Image Sensor**

**Process Technology: 0.11um CIS/90nm CIS/65nm CIS** 

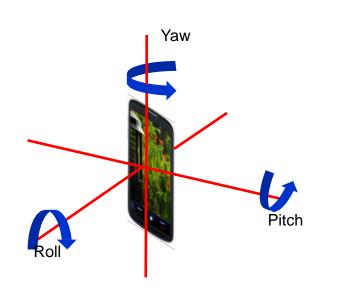


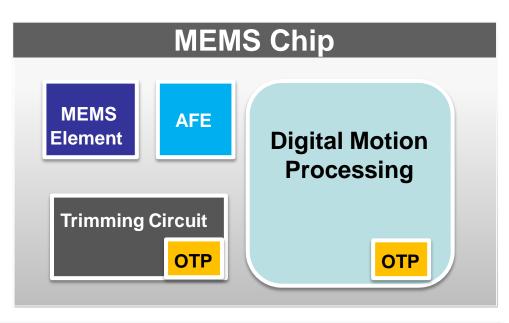


| Density | Endurance | <b>NVM Type</b> | Purpose                   | NVM Usage                |
|---------|-----------|-----------------|---------------------------|--------------------------|
| 2Kb~4Kb | 1         | ОТР             | Identification<br>Setting | Product Code             |
|         |           |                 | Parameter<br>Setting      | Start-up Initial Setting |
| 32K8    | 1         | OTP/ROM         | Code Storage              | <b>Boot Load</b>         |

#### **MEMS**

#### 180/160/15x nm HV/Logic for MEMS Controller

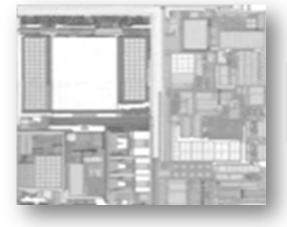




| Density | NVM Type     | Purpose               | NVM Usage        |
|---------|--------------|-----------------------|------------------|
| 2Kb~4Kb | OTP          | Trimming              | Factory trimming |
|         |              | Parameter Setting     | Signal filtering |
|         | Code Storage | Geometric computation |                  |

## **Security & Protection**

#### **Authorized Product**

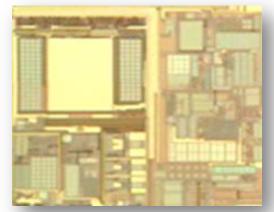


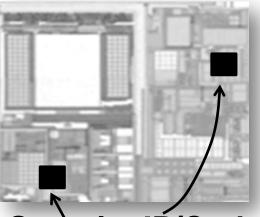
reverse copy

re-produce

without protection







reverse copy

re-produce

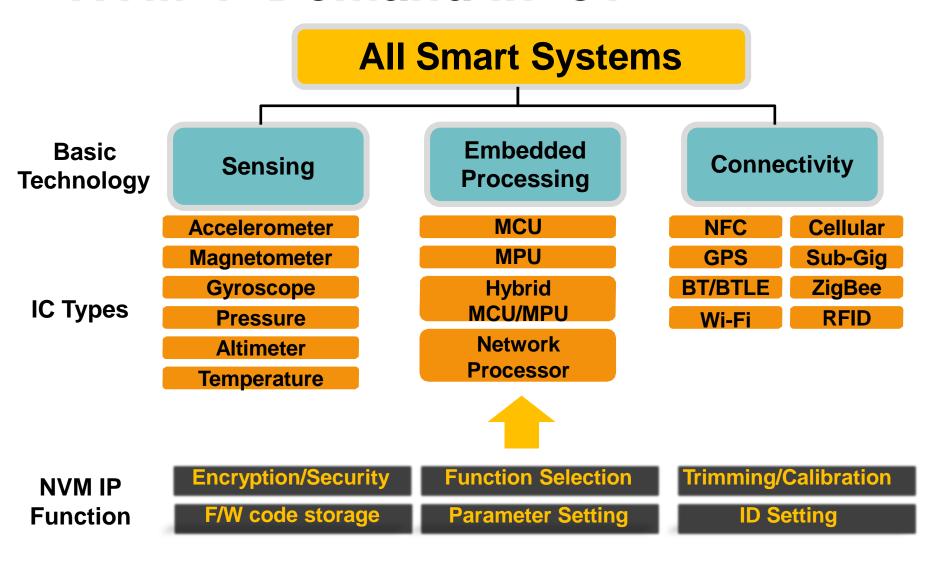
with protection

Security IP/Code by **Authorized Use** 

Can NOT Work w/o **Security IP/Code** 



#### **NVM IP Demand in IoT**



# Replacement of Embedded Flash for Competitiveness Improvement



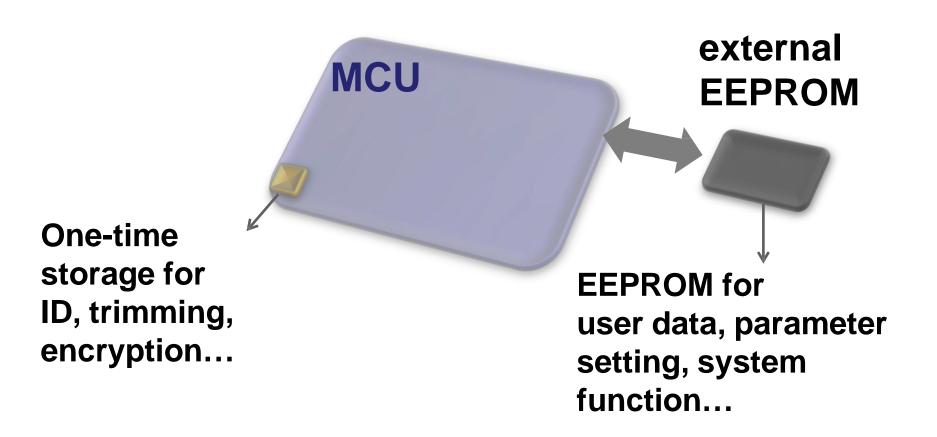
product design & manufacturing by embedded Flash Logic Process + 10 Masks

30% more cost reduction

wafer cost & testing time

product design & manufacturing by Embedded Logic NVM (OTP/MTP) Logic Process

## **MCU Applications with EEPROM**



#### NeoBit + NeoEE

Hybrid NVM solution (NeoBit + NeoEE) with customized SPEC & optimized size



- One single IP by integration of NeoBit & NeoEE
- Help for system size reduction

## **Key Growth Drivers**

## Growth in value per mobile devices

More chip applications per smartphone/tablet product.

## Growth into more markets

- From consumer electronics and mobile devices to wearable devices.
- Adding new NVM product lines further enable more product applications.

# Growth in more advanced technology

• Higher royalty per wafer is contributed from more advanced technology nodes.

#### IoT great era

Embedded Logic NVM will be a must.

### **Outlook for 4Q and Beyond**

- We foresee sustainable growth momentum in the coming quarters.
- Our penetration into advanced technology nodes is accelerating.
- The needs for low cost, low power and increased security are accelerating the adoption of eNVM in a diverse range of IoT-related applications.



## Q & A

# ememory

**Embedded Wisely, Embedded Widely**