# ememory

A Leading Logic NVM Company

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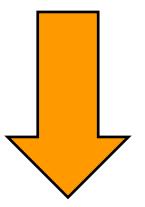
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#### **Outline**

- Business Model
- Review of Operations for 4Q14
- Growth Opportunity and Future Outlook
- Q & A

# What's Logic Non-Volatile Memory (NVM)

#### Embedded NVM = LOGIC + 10 Masks

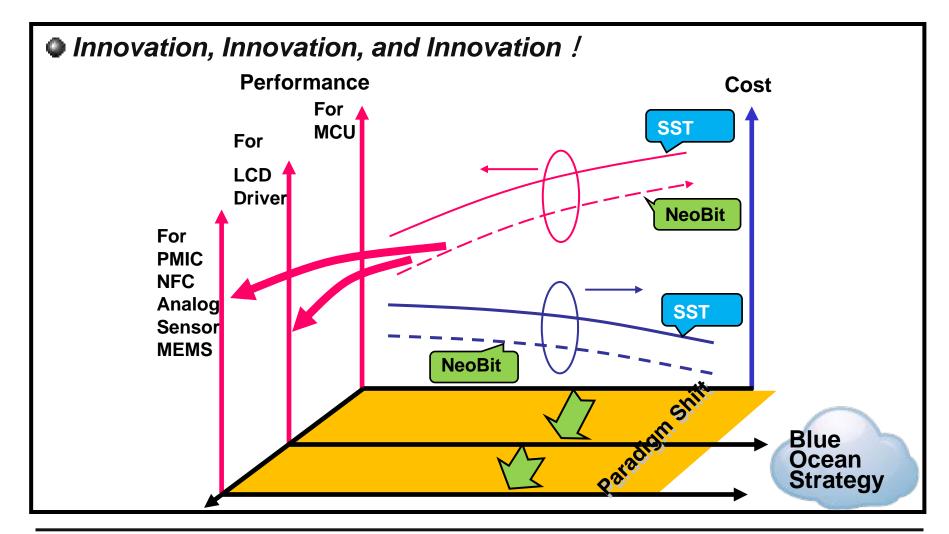


30% more cost reduction

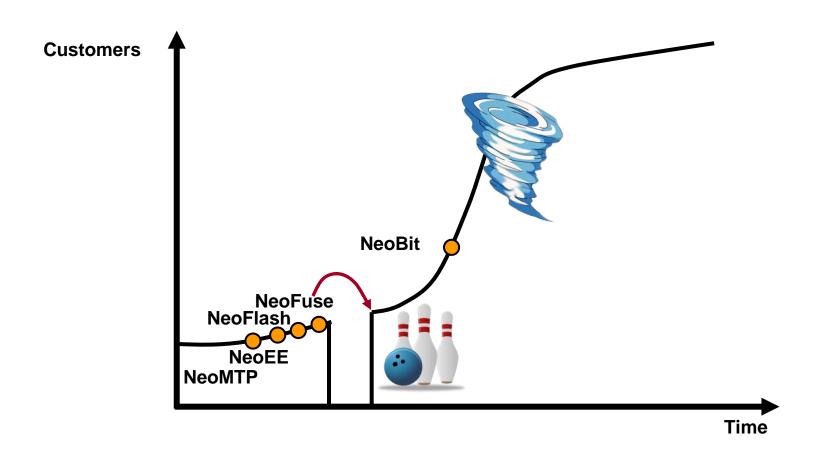
#### Embedded LOGIC NVM = LOGIC



## What We Have Done



# **Crossing the Chasm**



### **Business Model**

- Founded in 2000. First customer engaged in 2002. Achieved profitability in 2005 and IPO in 2011. The largest logic non-volatile memory IP company, 216 employees (149 R&D).
- Since its IPO, the company initiated no new fund raising or bank debt, and has distributed in excess of 100% of earnings in cash dividends.
- Growth Indices: 1) No. of on-going technology platforms
  - 2) No. of design licenses
  - 3) Royalty

Upfront Licensing Fee =Technology and Design License



#### **Worldwide Customers**



	Taiwan	China	Korea	Japan	North America	Europe	Others
Foundry	5	6	3	2	1	0	1
IDM	0	0	0	8	2	1	0
Fabless	226	331	49	31	168	80	31

























































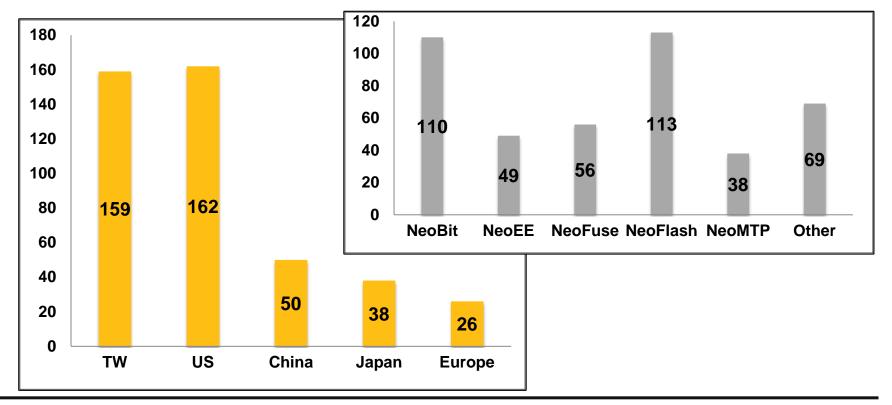






## **Patent Portfolio**

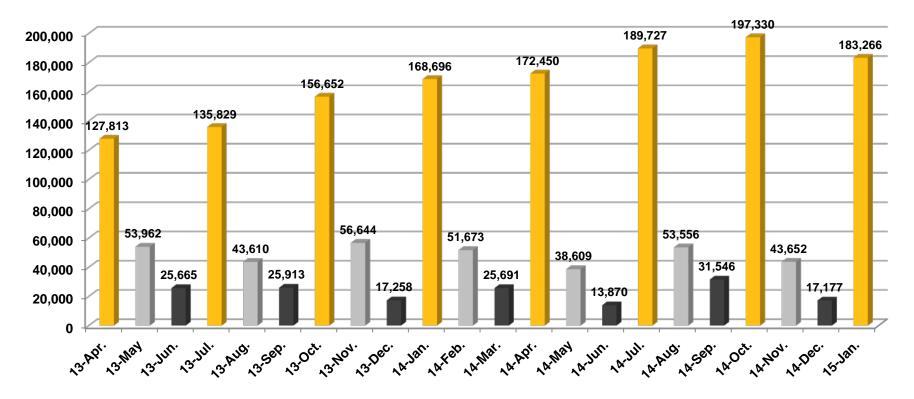
	3Q14	4Q14	Diff.
Pending	160	166	+6
Issued	255	269	+14
Total	415	435	+20



# **Quarterly Revenue Pattern**

• The quarterly royalty from most of foundries are collected at first month of each quarter and from some other foundries are collected at second month, and none at third month.

**Unit: NTD Thousands** 



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# **4Q Revenue Breakdown**

#### **Unit: NTD thousands**

	4Q14	3Q14	% change	4Q13	% change	2014	2013	% change
Licensing	51,849	61,981	-16.35%	56,933	-8.93%	246,073	245,688	0.16%
Royalty	206,310	212,848	-3.07%	173,621	18.83%	757,904	562,570	34.72%
Total	258,159	274,829	-6.07%	230,554	11.97%	1,003,977	808,258	24.21%

#### **Unit: Number of contracts**

		4Q14	3Q14	2014	2013
Technology Licenses		3	6	21	19
Design	NRE	15	22	82	51
Licenses	Usage	99	88	363	342

# **Financial Income Statement**

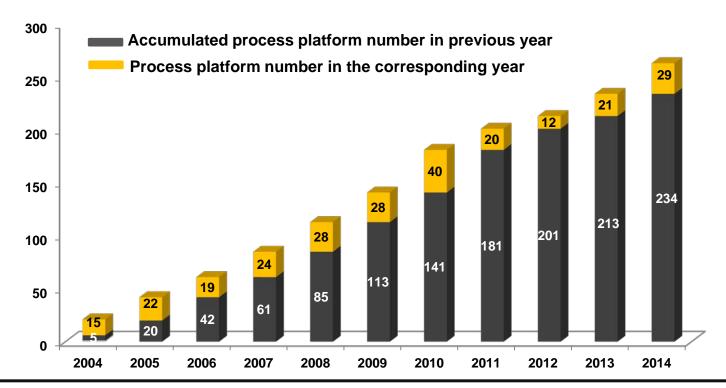
(Unit: NTD thousands)	4Q14	4Q13	% change	2014	2013	% change
Revenue	258,159	230,554	12.0%	1,003,977	808,258	24.2%
Gross Margin	100%	100%	-	100%	100%	-
Operating Expenses	148,501	124,761	19.0%	540,321	468,574	15.3%
Operating Margin	42.5%	45.9%	-3.4ppts	46.2%	42.0%	+4.2ppts
Net Income	100,896	91,268	10.5%	418,569	290,640	44.0%
Net Margin	39.1%	39.6%	-0.5ppts	41.7%	36.0%	+5.7ppts
EPS (Unit: NTD)	1.33	1.21	9.9%	5.52	3.87	42.6%
ROE	23.4%	22.9%	+0.5ppts	24.3%	18.2%	+6.1ppts

# **Technology License Statistics**

#### **Unit: Number of contract**

Year	2012	2013	2014
License number	12	19	21

Note: The terms (including number of process platforms and licensing fees) for each technology license are set contractually. Payments are made according to set milestones, and there are no particular seasonal factors involved.



### **Current Technology Development Platforms**

- Total (As of Jan.): 81\*
- 27 for NeoBit, 29 for NeoFuse, 2 for NeoFlash,

15 for NeoEE, and 8 for NeoMTP.

	16nm	28nm	40nm	55/65nm	80/90nm	0.11~ 0.13um	0.15~ 0.18um	>0.25 um	Total
NeoBit	-	-	-	1	-	9	15	2	27
NeoFuse	1	7	4	9	1	5	2	-	29
NeoFlash	-	-	-	1	-	1	-	-	2
NeoEE	•	-	2	-	1	4	7	1	15
NeoMTP	ı	-	-	1	2	2	3	-	8

Note\*: 2 platforms qualified in Jan.

### **Current Technology Development Platforms**

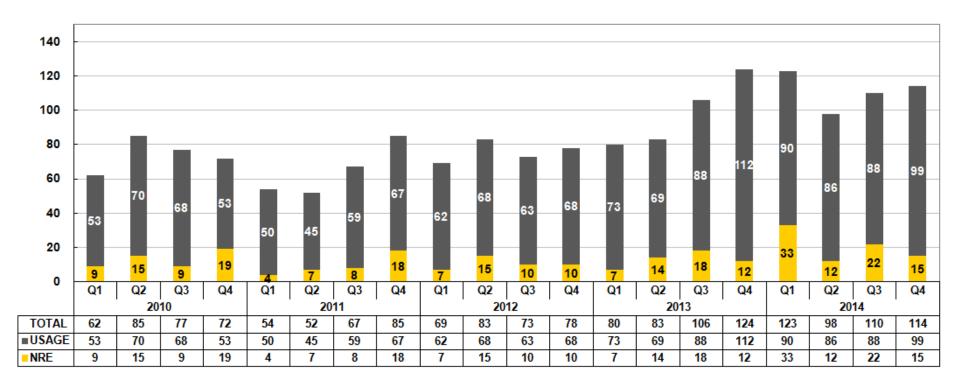
12" Fabs	Production	Development	NVM Type	Process Type
16nm	0	1	OTP	FF+
28nm	2	7	ОТР	LP/HPM, HLP/HPM, LPS
40nm	1	6	OTP, MTP	HV-DDI, LP
55/65nm	7	12	OTP, MTP, Flash	LP, HV-DDI, HV-OLED, DRAM, CIS
80/90nm	5	4	OTP, MTP	HV-DDI, HV-OLED, LP
0.13/0.11um	4	5	OTP, Flash	HV-DDI, BCD, Generic
0.18um	1	0	ОТР	BCD

8" Fabs	Development	NVM Type	Process Type
0.13/0.11um	16	OTP, MTP, Flash	HV-DDI, BCD, LP, RF, CIS, LL
0.18/0.16/0.152um	27	OTP, MTP	Generic, LP, LL, MR, HV, Green, BCD
0.25um	2	OTP, MTP	BCD
0.35um	1	ОТР	UHV

\*As of Jan. 31, 2015

# Quarterly Design Licensing (New Tape Out)

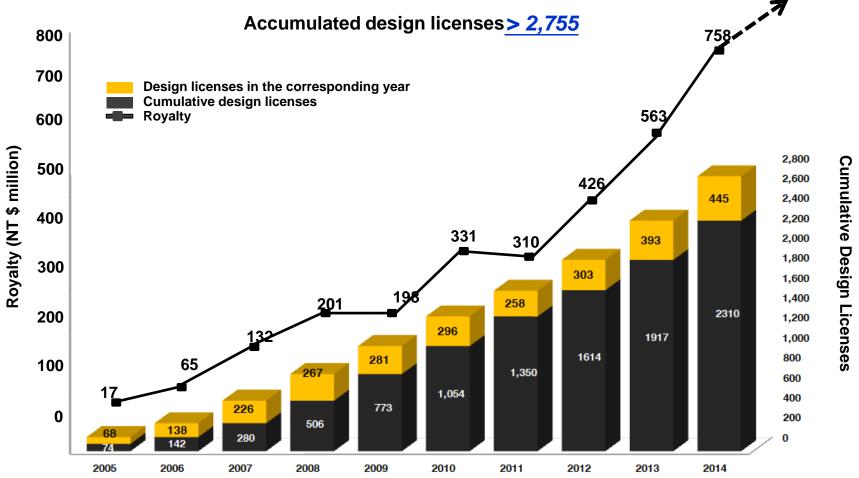
- Total 445 NTO as of 4Q 2014 ( 393@2013, 303@2012, 258@2011)



Usage: Usage of pre-qualified and verified IP (charged by per product tape out or annual package), the cycle time from design implementation to royalty payments for mass production is faster, typically less than one year.

NRE: NRE covers the customization of IP that must undergo new verification or qualification. It typically requires 1 to 1.5 years before resulting in royalty revenue.

# **Accumulated Licenses Drive Future Royalties**

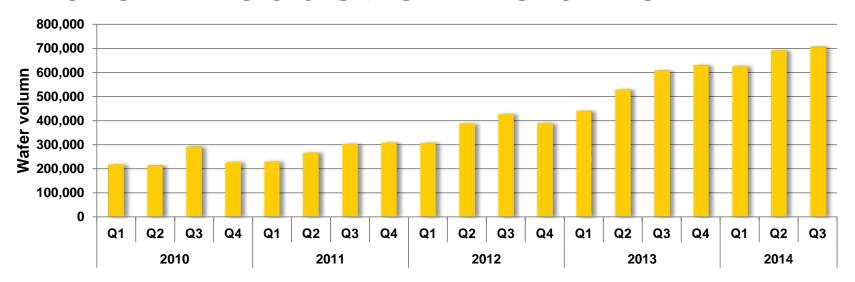


note 1: Due to the 2009 recession, royalty income was down annually 1.5%.

note 2: Pre-payment of royalty fees by a single customer contributed to 2010 annual growth of 67%, causing a drop of 6.3% in the following year, 2011.

note 3: CAGR for 2009-2013 was 30%.

### **Wafer Production Volume**



embedded eMemory IP in T Company (\$revenue); \* % of Process node in T company total revenue in 4Q14

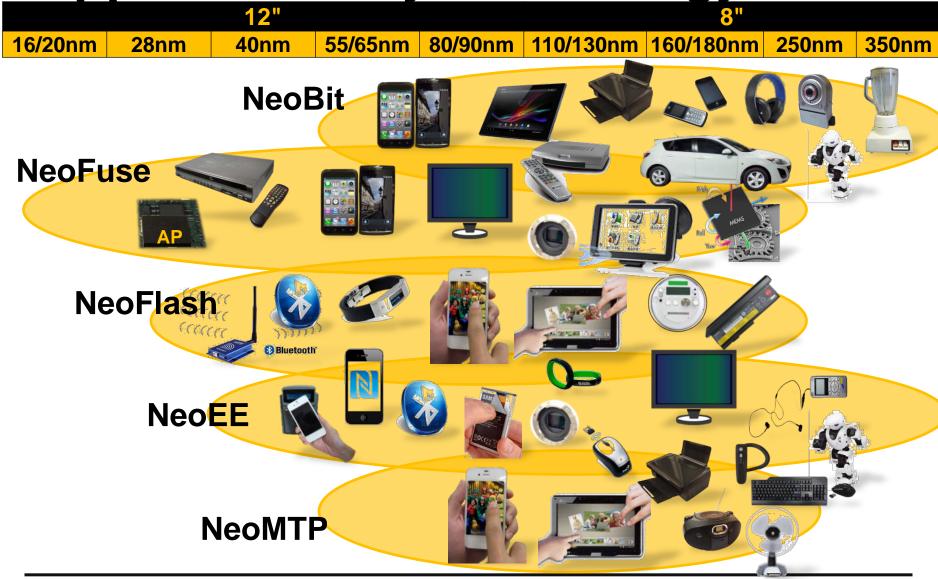
	Process node	*% of T	4Q14	3Q14	2014	2013
8"	0.5+	1%	0%	0%	0%	0%
	0.25/0.35	4%	30%	33.5%	30.5%	27.3%
	0.15/0.18	12%	8%	13%	11.9%	10.7%
	0.11/0.13	2%	28.9%	21%	20.8%	19.1%
12"	90nm	6%	18.2%	16.4%	16.3%	4.8%
	65nm	11%	0.1%	0%	0%	0%
	40/45nm	13%	0%	0%	0%	0%
	28nm	30%	0%	0%	0%	0%
	20nm	21%	0%	0%	0%	0%
8"		19%	14.2%	17%	15.6%	14.2%
12"		81%	1.4%	1.6%	1.4%	0.69%
Total		100%	4.3%	5.1%	4.5%	4.1%

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**Applications by Technology** 



# eMemory's NVM Technologies

- Logic NVM portfolio offers one-stop-shop solution.
  - ) Compatible to any process
- Competitive macro sizes

> Robust structure

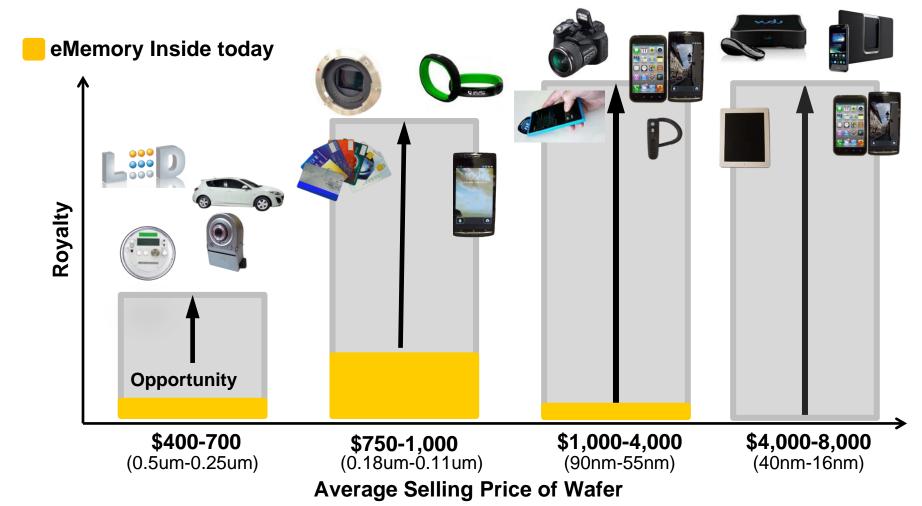
> Easy integration

) Low process cost

> Easy porting

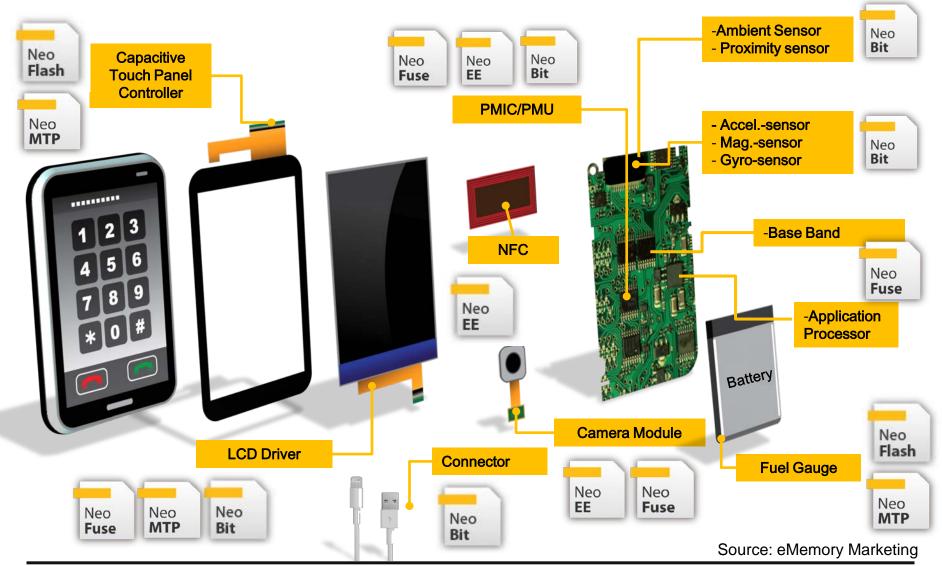
eMemory's NVM	0	ГР		MTP		
Technology	NeoBit	NeoFuse	NeoFlash	NeoEE	NeoMTP	
Product Type	ОТР	ОТР	Flash	EEPROM	MTP	
Endurance (Cycles)	10	10	1K~10K	10K~100K	1K~10K	
Additional Mask Steps	0	0	2-3	0	0	
Technology	Floating gate	Anti-Fuse	SONOS	Floating gate	Floating gate	
Scalability	Simple	Simple	Simple	Simple	Simple	
Memory Density	HD < 512Kb GHD < 16Mb	< 4Mb	< 2Mb	< 4Kb	< 512Kb	

# **Opportunity at all Price Points**



Note: 2.2 million 8" equivalent wafers with eMemory IP were shipped in 2013. (~5% of WW foundry shipment)

# eMemory IP in Smart Phone



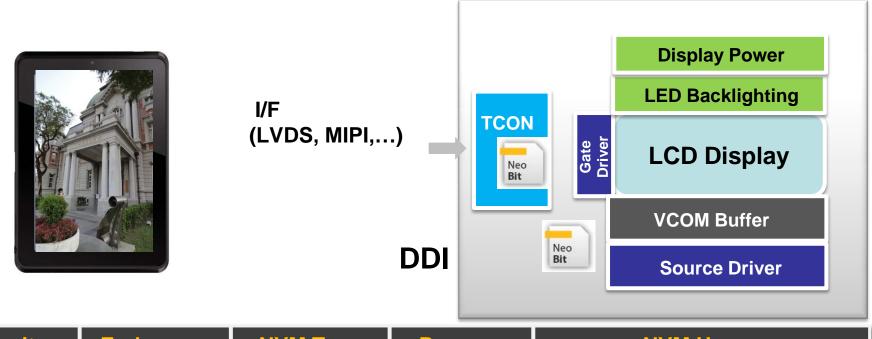
# 3Q14 Wafer Demand by IC Type

IC Type	Equ. to 8-inch wafer (K)		
AP	4964		
PMU	4756		
CIS sensor	4226		
Fingerprint	4000		
Smart card controller	3000		
Base Band	2935		
LCD driver ( with TCON)	2013		
Gauge IC	627		
Touch panel controller (C)	556		
Connectivity	395		
STB controller	335		
TV controller	327		
Wifi controller	245		
LED driver	243		
DC-DC/AC-DC	176		
Accelerator sensor controller	124		
Light snesor	121		
Bluetooth controller	121		
Gyroscope sensor controller	104		
TAG IC	76		
DVD controller	67		
MCU (8bits, LV/3.3V)	56		
MCU (8bits, LV/3.3V)	56		
P-Gamma	52		
MCU (8bits, pure 5V)	51		
NB CAM controller	42		
Pressure sensor controller	20		
Touch pad controller	18		
PC CAM controller	15		
Touch panel controller (R)	5		
TCON (w/o driver)	4		

2014.8.29 updated

## **Advanced LCD Driver ICs**

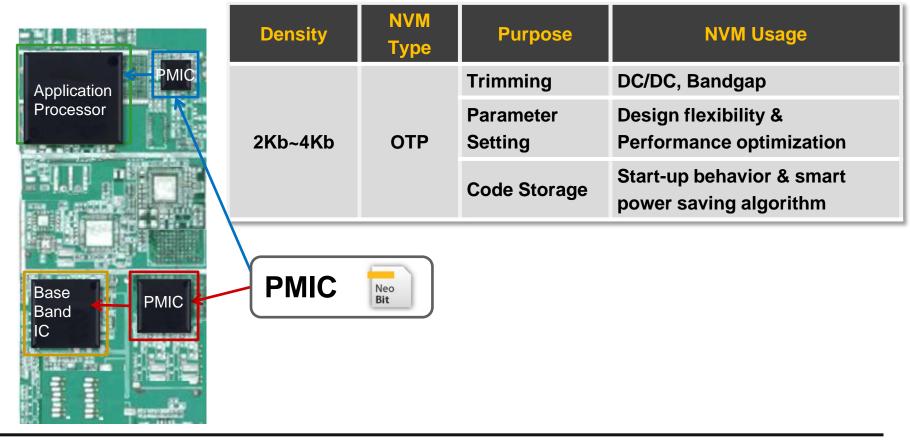
Process Technology: 0.11um HV/80nm HV/55nm HV



Density	Endurance	NVM Type	Purpose	NVM Usage
			Trimming	1. Accuracy enhancement
				2. Mismatch cancellation
2K8~4K8	1 OTP	1 OTP Code Storage	Ocala	1. Gamma Correction Table
				2. Timing Control Pattern
				3. Color Engine Enhancement

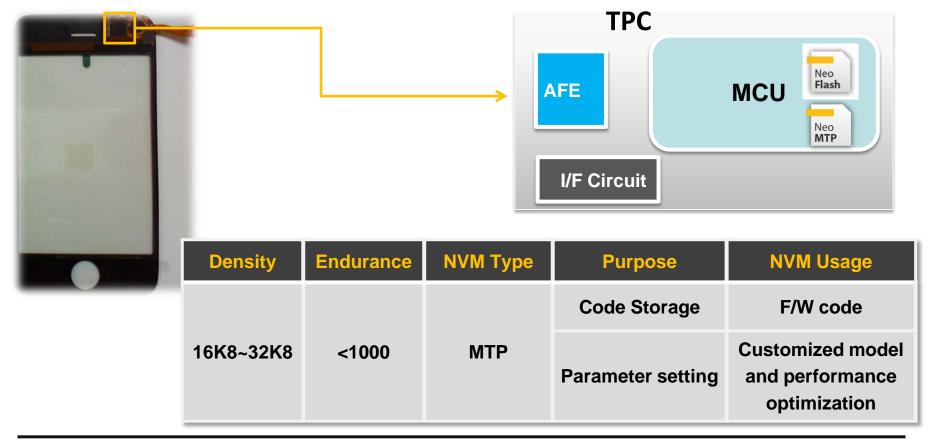
# Power Management ICs for Baseband and Application Processor

Process Technology: Advanced 0.25um BCD/ 0.18um BCD/ 0.13um BCD Mature 0.18um/0.16um/0.152um Logic



## **Touch Panel Controller ICs**

Process Technology: 0.16um HV/0.11um G

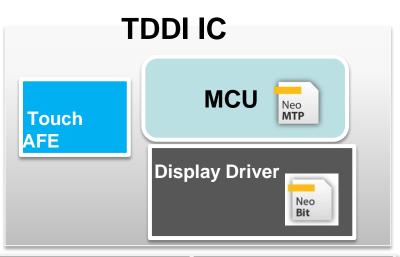


## In-Cell Touch Panel Controllers ICs

Process Technology: 0.11um HV/80nm HV/55nm HV



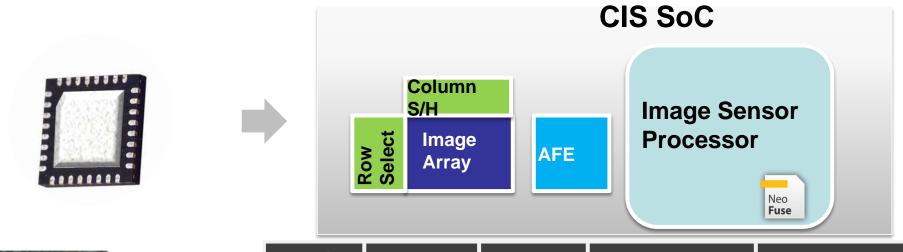


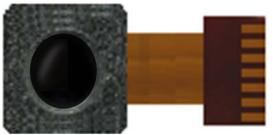


Density	Endurance	NVM Type	Purpose	NVM Usage
21/0 41/0	K8~4K8 1 OT	OTP	Trimming	Accuracy
2N0~4N0		OIP	Code Storage	Gamma Table
16K8~32K8	<1000	MTP	Code Storage	Touch F/W Code
			Parameter setting	Performance
				Optimization

# **CMOS Image Sensor**

**Process Technology: 0.11um CIS/90nm CIS/65nm CIS** 

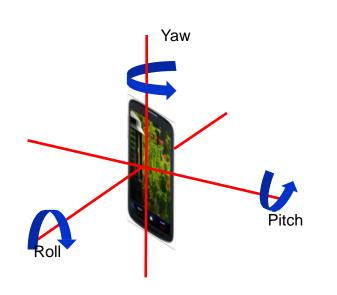


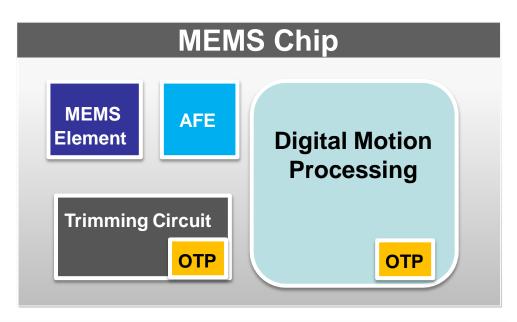


Density	Endurance	<b>NVM Type</b>	Purpose	NVM Usage
2Kb. 4Kb	2Kb~4Kb 1 OTP	Identification Setting	Product Code	
2ND~4ND		OIP	Parameter Setting	Start-up Initial Setting
32K8	1	OTP/ROM	Code Storage	<b>Boot Load</b>

#### **MEMS**

#### 180/160/15x nm HV/Logic for MEMS Controller

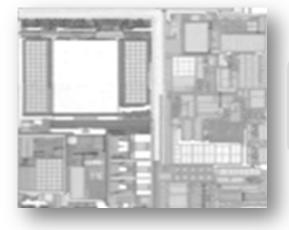




Density	NVM Type	Purpose	NVM Usage
2Kb~4Kb	OTP	Trimming	Factory trimming
		Parameter Setting	Signal filtering
	Code Storage	Geometric computation	

# **Security & Protection**

#### **Authorized Product**

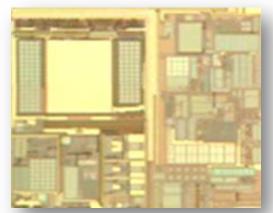


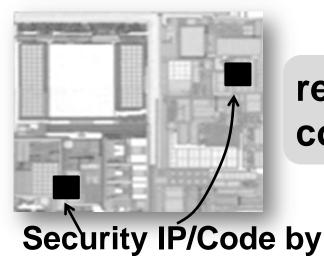
reverse copy

re-produce

without protection





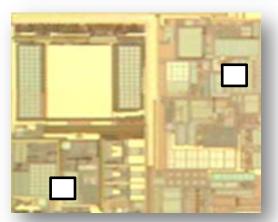


reverse copy

re-produce

with protection

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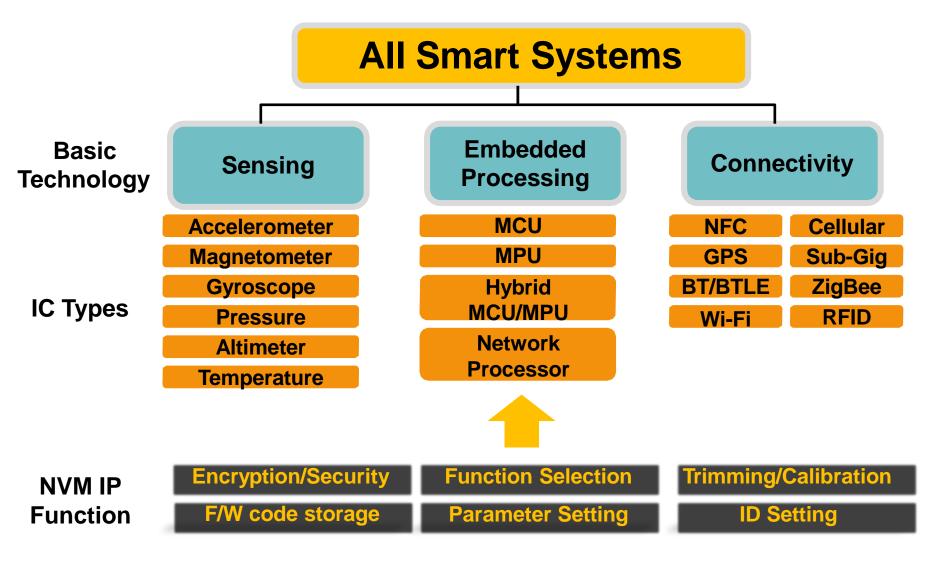


Can NOT Work w/o Security IP/Code

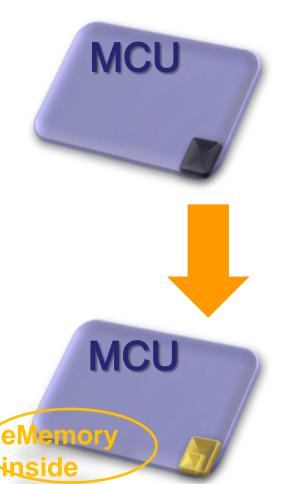
Confidential

**Authorized Use** 

### **NVM IP Demand in IoT**



# Replacement of Embedded Flash for Competitiveness Improvement



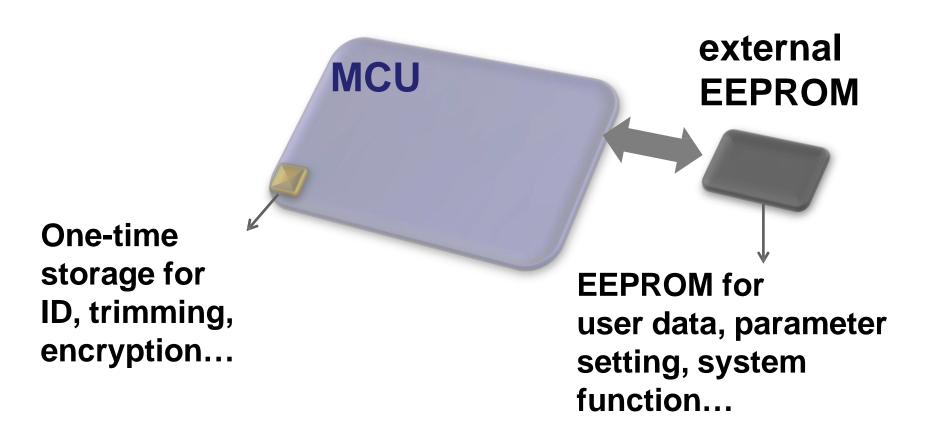
product design & manufacturing by embedded Flash Logic Process + 10 Masks

30% more cost reduction

wafer cost & testing time

product design & manufacturing by Embedded Logic NVM (OTP/MTP) Logic Process

# **MCU Applications with EEPROM**



### NeoBit + NeoEE

Hybrid NVM solution (NeoBit + NeoEE) with customized SPEC & optimized size



- One single IP by integration of NeoBit & NeoEE
- Help for system size reduction

### 2015 Outlook

- Applications in major smart phone customer continue their momentum and expand to wearable devices.
- PMICs in Chinese smart phone continue to increase production and expand to new power management applications, such as fast charger and wireless charger.
- TDDI and 55nm LCD Drivers start to ramp up.
- Applications in STB, Fingerprints, and CIS will ramp up in 2H of 2015.

# **Key Growth Drivers**

# Growth in value per mobile devices

More chip applications per smartphone/tablet product.

# Growth into more markets

- From consumer electronics and mobile devices to wearable devices.
- Adding new NVM product lines further enable more product applications.

# Growth in more advanced technology

 Higher royalty per wafer is contributed from more advanced technology nodes.

#### IoT great era

Embedded Logic NVM will be a must.

# Q & A

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**Embedded Wisely, Embedded Widely**