Management Report for Third Fiscal Quarter 2026

Hsinchu, Taiwan, November 13th, 2026 – eMemory Technology Inc. (TPE: 3529) reported financial results for its fiscal quarter, which ended September 30th, 2026.

Executive Summary

- Q3 2026 revenue was NT$ 1,210.19 million, up 10.4% sequentially and up 27.1% year-over-year. Operating Margin was 63.2%, up 2.5 ppts QoQ and up 5.6 ppts YoY. Net income was NT$ 639.10 million, an increase of 10.2% sequentially and an increase of 31.2% year-over-year.
- Licensing is expected to sustain its strong momentum, supported by robust demand for our technologies across leading-edge and legacy process nodes, hardware security, AI infrastructure, and next-generation Flash applications.
- Royalty growth is expected to continue accelerating, driven by higher ASPs from advanced-node applications, ongoing ramp-up of new customer products, increasing contributions from PUF-related deployments, and a growing mix of higher-royalty-rate applications.

Financial Results

(Amounts in thousands of NT$)

	Q3 2026	Q2 2026	QoQ	Q3 2025	YoY	Q1-Q3 2026	Q1-Q3 2025	YoY
Revenue	1,210,190	1,096,627	10.4%	952,422	27.1%	3,400,810	2,800,691	21.4%
Gross Margin	100.0%	100.0%	-	100.0%	-	100.0%	100.0%	-
Operating Expenses	445,589	430,520	3.5%	404,068	10.3%	1,307,725	1,184,099	10.4%
Operating Income	764,601	666,107	14.8%	548,354	39.4%	2,093,085	1,616,592	29.5%
Operating Margin	63.2%	60.7%	+2.5ppts	57.6%	+5.6ppts	61.5%	57.7%	+3.8ppts
*Net Income	639,095	579,791	10.2%	487,135	31.2%	1,815,136	1,348,836	34.6%
Net Margin	55.1%	54.3%	+0.8ppt	51.3%	+3.8ppts	55.2%	47.9%	+7.3ppts
EPS (NT$)	8.56	7.77	10.2%	6.52	31.3%	24.30	18.06	34.6%
ROE	64.2%	63.3%	+0.9ppt	57.0%	+7.2ppts	60.7%	52.6%	+8.1ppts

*Net income attributable to Shareholders of the Company

Revenue Analysis

(Amounts in thousands of NT$)

	Q3 2026	Q2 2026	QoQ	Q3 2025	YoY	Q1-Q3 2026	Q1-Q3 2025	YoY
Licensing	440,660	429,640	2.6%	347,011	27.0%	1,251,335	905,204	38.2%
Royalty	769,530	666,987	15.4%	605,411	27.1%	2,149,475	1,895,487	13.4%
Total	1,210,190	1,096,627	10.4%	952,422	27.1%	3,400,810	2,800,691	21.4%

Revenue Analysis by Technology

(Amounts in thousands of NT$)

	Q3 2026								
	Total Revenue			Licensing Revenue			Royalty Revenue		
	% of Q3 Revenue	QoQ	YoY	% of Q3 Licensing	QoQ	YoY	% of Q3 Royalty	QoQ	YoY
NeoBit	18.2%	-8.1%	-14.1%	7.5%	-46.3%	-68.1%	24.4%	5.0%	22.3%
NeoFuse	57.9%	12.9%	26.7%	36.0%	-4.2%	30.1%	70.5%	19.2%	25.7%
PUF-Based	14.5%	46.3%	213.1%	36.6%	48.4%	198.1%	1.8%	25.9%	656.5%
MTP	9.4%	-2.5%	30.9%	19.9%	-6.7%	29.4%	3.3%	15.2%	36.1%

	Q1-Q3 2026					
	Total Revenue		Licensing Revenue		Royalty Revenue	
	% of Revenue	YoY	% of Licensing	YoY	% of Royalty	YoY
NeoBit	20.0%	-7.4%	11.9%	-39.3%	24.6%	8.6%
NeoFuse	58.1%	16.8%	36.5%	35.1%	70.7%	12.3%
PUF-Based	12.6%	252.0%	31.7%	234.2%	1.5%	927.5%
MTP	9.3%	24.8%	19.9%	22.9%	3.2%	32.5%

- NeoBit：OTP technology covers from 0.5um to 55nm.
- NeoFuse：OTP technology covers mainly from 0.18um to 2nm.
- PUF-Based：PUF technology covers mainly from 0.13um to 3nm.
- MTP：MTP technology covers from 0.15um to 12nm, offering high-density memory and allowing up to 100K rewritable times with zero additional masking layers.

Royalty Revenue Analysis by Wafer Size (8-inch vs 12-inch)

(Amounts in thousands of NT$)

	Q3 2026			Q1-Q3 2026	
	% of Royalty	QoQ	YoY	% of Royalty	YoY
8-Inch	34.9%	7.3%	9.2%	35.3%	-2.6%
12-Inch	65.1%	20.2%	39.3%	64.7%	24.5%

Key Business Developments

Licensing

- Technology License
  - ✓ 8 licensing contracts were signed during this quarter.
  - ✓ As of September 30th, 2026, we have technologies under development for the adoption of 252 different process platforms, ranging from 0.25um to 1.4nm.

Development of Key Technologies

	1.4nm	2nm	3nm	4/5nm	6/7nm	12/16/17nm	22/28nm	40nm	55/65nm	80/90nm	0.11/0.13um	0.15~0.18um	0.25/0.28um	0.3/0.35um	0.4/0.5um	Total
Qualified	0	0	2	10	8	18	82	35	71	49	124	283	42	52	12	788
Developing	1	4	4	2	0	15	45	23	33	33	42	48	2	0	0	252

- Design License
  - ✓ A total of 162 licensed product tape-outs occurred in the third quarter of 2026.
    - 1 tape-out at 3nm for CPU.
    - 1 tape-out at 5nm for ASIC.
    - 1 tape-out at 7nm for Controller.
    - 8 tape-outs at 12nm/14nm/16nm for DDI, MCU, SoC, Ethernet IC, ISP, LiDAR and Others.
    - 33 tape-outs at 22nm/28nm for DDI, TDDI, ASIC, MCU, SoC, Ethernet IC, CIS, LED Controller, Edge-AI, RF IC, SSD Controller, ADAS, Embedded Controller, mmWave Radar, Baseband and Others.
    - 9 tape-outs at 40nm for DDI, TDDI, MCU, SoC and CIS.
    - 23 tape-outs at 55nm/65nm for PMIC/PMU, DDI, TDDI, LED Controller, Retimer, Touch Controller, Security IC and OIS Driver IC.
    - 8 tape-outs at 80nm/90nm for PMIC/PMU, DDI, TDDI, MCU and Others.
    - 7 tape-outs at 0.13um for PMIC/PMU, DDI, Controller, Sensor IC and Motor Driver IC.
    - 66 tape-outs at 0.18um for PMIC/PMU, DDI, ASIC, MCU, Controller, Sensor IC, CIS, LED Controller, RF IC, Clock, Optical Transceiver IC, Switch IC, Video IC and Others.
    - 3 tape-outs at 0.25um for ASIC, MCU and Controller.
    - 2 tape-outs for DRAM

- ✓ As of September 30th, 2026, eMemory's cumulative number of design licenses has increased to 8,888—a direct result of our ongoing effort in expanding and diversifying our technologies for adoption in a wide range of applications.

Future Growth Drivers

Licensing:

Licensing is expected to sustain its strong momentum, supported by robust demand for our technologies across leading-edge and legacy process nodes, hardware security, AI infrastructure, and next-generation Flash applications.

Royalties:

Royalty growth is expected to continue accelerating, driven by higher ASPs from advanced-node applications, ongoing ramp-up of new customer products, increasing contributions from PUF-related deployments, and a growing mix of higher-royalty-rate applications.

New IP Technology

1. **Advanced-Node OTP and PUF-based Hardware Security**: Continuing to develop and qualify next-generation OTP and PUF-based hardware security solutions for 2nm GAA and sub-2nm nodes, addressing growing customer requirements for device identity, key protection, Secure Boot, and hardware Root of Trust.
2. **Next-Generation 1T Flash**: Our 1T logic technology continues to advance across both embedded and standalone memory applications. Its logic-process-compatible architecture offers greater scalability, simplified process integration, and enhanced cost efficiency, making it an attractive solution for future AI, industrial, and edge computing applications.

Business Platform Development

1. **Data Center and AI Compute Security Platform**: Accelerating adoption of Caliptra across CPU, AI accelerator, and AI ASIC ecosystems is driving strong demand for our security solutions, ranging from foundational Hardware Root of Trust IP to Caliptra-compatible Security Subsystems and turnkey integration services. As AI infrastructure continues to scale, trusted computing is becoming a fundamental requirement across next-generation silicon platforms.
2. **Post-Quantum Security Platform**: AI makes software and firmware cheaper to attack. Arriving quantum computing can further challenge existing cryptographic engines. We continue to strengthen our PUF-PQC portfolio with attack-resistant hardware security technologies, including side-channel protection, to support customers' transition to the post-quantum era and emerging security standards.
3. **Chiplet Security Platform**: Together with ecosystem partners, we are building an end-to-end security framework for chiplet-based systems, covering supply-chain traceability, identity and authentication, secure provisioning, die-to-die communication, key management, and Hardware Root of Trust. These capabilities help address the growing security challenges arising from AI computing, advanced packaging, heterogeneous integration, and today's evolving geopolitical landscape.
4. **HSM Edge Server and SECaaS Platform**: The PUF-based HSM Edge Server combines device identity, key and certificate management, secure OTA updates, signature verification,

privacy protection, and Post-Quantum Cryptography migration. Early opportunities are progressing in Root CA, enterprise AI token-exchange signing, DID wallets, as well as automotive OTA, industrial control, Edge AI, and data center applications.

Financial Review

Gross margin

The gross margin remained at 100%.

Operating expenses

The total operating expenses in Q3 2026 were NT$ 445.59 million and represented 36.8% of the total revenue. The operating expenses were increased 3.5% QoQ and increased 10.3% YoY.

Non-operating items and income tax expense

- Non-operating gain for the quarter was NT$ 13.26 million, mainly due to interest income of NT$ 13.44 million.
- First nine months 2026 effective tax rate was 13.3%.

Net Income and EPS

- Net income attributable to shareholders of the company for the quarter was NT$ 639.10 million, an increase of 10.2% sequentially and an increase of 31.2% year-over-year.
- Earnings per share was NT$ 8.56 in Q3 2026.

Current assets and current liabilities

- As of September 30th, 2026, cash increased by NT$ 151.30 million from December 31st, 2025, to NT$ 3,683.35 million.
- Total current assets including cash totaled NT$ 4,099.64 million, with a decrease of NT$ 298.42 million from December 31st, 2025.
- Total current liabilities decreased by NT$ 36.56 million from December 31st, 2025, to NT$ 843.36 million.
- The net working capital was NT$ 3,256.28 million and the current ratio was 4.9x.

Cash flows

- As of September 30th, 2026, net cash generated from operating activities totaled NT$ 1,843.78 million, including NT$ 2,164.80 million from income before income tax, NT$ 138.95 million from depreciation and amortization, and NT$ 459.97 million used in other operating activities.
- Net cash used in investing activities was NT$ 169.52 million in first nine months of 2026.
- Net cash used in financing activities was NT$ 1,525.48 million in first nine months of 2026.
- As a result, total cash increased from NT$ 3,532.06 million to NT$ 3,683.35 million from December 31st, 2025, to September 30th, 2026.

Employee

- As of September 30th, 2026, eMemory has 340 full-time employees, including 247 R&D engineers, representing 72.6% of the workforce.

Cautionary Statement

This report contains forward-looking statements, which are subject to risk factors associated with the semiconductor and intellectual property business. We believe that the expectations reflected in these statements are reasonable. However, they may be affected by a variety of variables, many of which are beyond our control. These variables could cause actual results or trends to differ materially which include, but are not limited to: wafer price fluctuation, actual demand, rapid technology change, delays or failures in customers' tape-outs into wafer production, our ability to negotiate, monitor and enforce agreements for the determination and payment of royalties, any bug or fault in our technology which leads to significant damage to our technology and reputation, actual or potential litigation, semiconductor industry cycle and general economic conditions. Unless required by law, eMemory undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

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-Financial Statements to Follow-

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS
(In Thousands of New Taiwan Dollars)

	September 30, 2026		December 31, 2025		September 30, 2025	
ASSETS	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
CURRENT ASSETS						
Cash	$3,683,351	73	$3,532,058	74	$2,746,424	68
Accounts receivable – net	372,238	7	238,942	5	305,142	7
Receivables from related parties	-	-	5,375	-	-	-
Other receivables	14,439	-	999	-	1,218	-
Current tax assets	5,067	-	811	-	4,469	-
Prepayments	17,065	1	16,051	1	21,053	1
Other current assets	7,482	-	6,983	-	6,098	-
Total current assets	4,099,642	81	3,801,219	80	3,084,404	76
NON-CURRENT ASSETS						
Financial assets at fair value through other comprehensive income - noncurrent	1,238	-	1,215	-	2,642	-
Financial assets at amortized cost - noncurrent	122	-	122	-	120	-
Investment accounted for using the equity method	4,216	-	5,721	-	6,121	-
Property, plant and equipment	464,516	9	492,565	10	485,615	12
Right-of-use assets	10,549	-	7,390	-	6,074	-
Intangible assets	99,513	2	83,798	2	101,486	3
Deferred tax assets	2,818	-	3,898	-	3,291	-
Prepayments for equipment	397,571	8	363,000	8	375,640	9
Refundable deposits	1,924	-	1,642	-	1,618	-
Total non-current assets	982,467	19	959,351	20	982,607	24
TOTAL	$5,082,109	100	$4,760,570	100	$4,067,011	100

	September 30, 2026		December 31, 2025		September 30, 2025	
LIABILITIES AND EQUITY	**Amount**	**%**	**Amount**	**%**	**Amount**	**%**
CURRENT LIABILITIES						
Short-term loans	$ -	-	$ -	-	$ 20,000	-
Contract liabilities - current	128,552	2	74,193	2	74,947	2
Other payables	331,407	7	220,494	5	200,659	5
Other payables - related parties	244	-	170	-	95	-
Bonuses payable to employees and directors	308,690	6	455,623	10	432,846	11
Payables on equipment	566	-	12,524	-	681	-
Current tax liabilities	66,398	1	104,292	2	30,684	1
Lease liabilities - current	5,090	-	3,429	-	3,077	-
Other current liabilities	2,413	-	9,197	-	2,042	-
Total current liabilities	843,360	16	879,922	19	765,031	19
NON-CURRENT LIABILITIES						
Deferred tax liabilities	-	-	1,073	-	1,395	-
Lease liabilities – noncurrent	5,951	-	4,097	-	3,192	-
Net defined benefit liabilities – noncurrent	3,575	-	4,084	-	6,287	-
Guarantee deposits received	10	-	20	-	20	-
Total non-current liabilities	9,536	-	9,274	-	10,894	-
Total liabilities	852,896	16	889,196	19	775,925	19
EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY						
Ordinary shares	746,865	15	746,865	16	746,865	19
Capital surplus	133,703	3	132,279	3	132,013	3
Retained earnings						
Legal reserve	1,137,211	22	945,823	20	945,823	23
Special reserve	9,639	-	5,728	-	5,728	-
Unappropriated earnings	2,109,574	42	2,020,810	42	1,455,762	36
Total retained earnings	3,256,424	64	2,972,361	62	2,407,313	59
Other equity						
Exchange differences on the translation of the financial statements of foreign operations	173	-	(255)	-	(394)	-
Unrealized gain (loss) on financial assets at fair value through other comprehensive income	(9,362)	-	(9,385)	-	(7,958)	-
Total other equity	(9,189)	-	(9,640)	-	(8,352)	-
Total equity attributable to shareholders of the Company	4,127,803	82	3,841,865	81	3,277,839	81
NON-CONTROLLING INTERESTS(Note 19)	101,410	2	29,509	-	13,247	-
Total equity	4,229,213	84	3,871,374	81	3,291,086	81
TOTAL	$5,082,109	100	$4,760,570	100	$4,067,011	100

The accompanying notes are an integral part of the consolidated financial statements.

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	For the Three Months Ended September 30				For the Nine Months Ended September 30			
	2026		2025		2026		2025	
	Amount	%	Amount	%	Amount	%	Amount	%
OPERATING REVENUE	$1,210,190	100	$ 952,422	100	$ 3,400,810	100	$ 2,800,691	100
OPERATING COSTS	-	-	-	-	-	-	-	-
GROSS PROFIT	1,210,190	100	952,422	100	3,400,810	100	2,800,691	100
OPERATING EXPENSES								
Selling and marketing expenses	65,290	5	61,604	6	185,224	5	184,340	6
General and administrative expenses	89,652	8	77,928	8	254,725	8	241,529	9
Research and development expenses	294,353	24	264,393	28	854,007	25	759,080	27
Expected credit (reversal) loss	(3,706)	-	143	-	13,769	-	(850)	-
Total operating expenses	445,589	37	404,068	42	1,307,725	38	1,184,099	42
OPERATING INCOME	764,601	63	548,354	58	2,093,085	62	1,616,592	58
NON-OPERATING INCOME AND EXPENSES								
Interest income	13,442	1	11,020	1	42,487	1	43,163	1
Other income	185	-	231	-	548	-	838	-
Other gains and losses	205	-	22,688	2	30,826	1	(53,416)	(2)
Finance costs	(142)	-	(191)	-	(464)	-	(428)	-
Share of loss of associates	(428)	-	(281)	-	(1,681)	-	(2,714)	-
Total non-operating income and expenses	13,262	1	33,467	3	71,716	2	(12,557)	(1)
PROFIT BEFORE INCOME TAX	777,863	64	581,821	61	2,164,801	64	1,604,035	57
INCOME TAX EXPENSE	111,028	9	93,379	10	287,058	9	263,752	9
NET PROFIT	666,835	55	488,442	51	1,877,743	55	1,340,283	48

(Continued)

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	For the Three Months Ended September 30				For the Nine Months Ended September 30			
	2026		2025		2026		2025	
	Amount	%	Amount	%	Amount	%	Amount	%
OTHER COMPREHENSIVE INCOME (LOSS)								
Items that will not be reclassified subsequently to profit or loss:								
Unrealized gain (loss) on investments in equity instruments at fair value through other comprehensive income(loss)	($ 2)	-	($ 45)	-	$ 23	-	($ 1,978)	-
Items that may be reclassified subsequently to profit or loss:								
Exchange differences on the translation of the financial statements of foreign operations	350	-	485	-	568	-	(837)	-
Share of the other comprehensive (loss) income of associates accounted for using the equity method	-	-	(128)	-	(17)	-	10	-
Other comprehensive income (loss)	348	-	312	-	574	-	(2,805)	-
TOTAL COMPREHENSIVE INCOME	$ 667,183	55	$ 488,754	51	$1,878,317	55	$1,337,478	48
NET PROFIT (LOSS) ATTRIBUTABLE TO:								
Shareholders of the Company	$ 639,095	53	$ 487,135	51	$1,815,136	53	$1,348,836	48
Non-controlling interests	27,740	2	1,307	-	62,607	2	(8,553)	-
	$ 666,835	55	$ 488,442	51	$1,877,743	55	$1,340,283	48
TOTAL COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO:								
Shareholders of the Company	$ 639,420	53	$ 487,324	51	$1,815,587	53	$1,346,213	48
Non-controlling interests	27,763	2	1,430	-	62,730	2	(8,735)	-
	$ 667,183	55	$ 488,754	51	$1,878,317	55	$1,337,478	48
EARNINGS PER SHARE								
Basic	$ 8.56		$ 6.52		$ 24.30		$ 18.06	
Diluted	$ 8.55		$ 6.51		$ 24.27		$ 18.02	

The accompanying notes are an integral part of the consolidated financial statements.

(Concluded)

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(In Thousands of New Taiwan Dollars)

	Equity Attributable to Shareholders of the Company											
	Ordinary Shares			Retained Earnings				Other Equity				
	Number of Shares (In Thousands)	Amount	Capital Surplus	Legal Reserve	Special Reserve	Unappropriated Earnings	Total	Exchange Differences on Translating the Financial Statements of Foreign Operations	Unrealized Gain (Loss) on Financial Assets at Fair Value Through Other Comprehensive Income	Total	Non-Controlling Interests	Total Equity
BALANCE, ON JANUARY 1, 2025	74,664	$ 746,633	$ 122,218	$ 761,844	$ 5,170	$ 1,934,071	$ 2,701,085	$ 251	($ 5,980)	$ 3,564,207	$ 20,472	$ 3,584,679
Appropriation of 2024 earnings												
Legal reserve	-	-	-	183,979	-	(183,979)	-	-	-	-	-	-
Special reserve	-	-	-	-	558	(558)	-	-	-	-	-	-
Cash dividends distributed by the Company	-	-	-	-	-	(1,642,608)	(1,642,608)	-	-	(1,642,608)	-	(1,642,608)
Changes in percentage of ownership interests in subsidiaries	-	-	2,481	-	-	-	-	-	-	2,481	(2,481)	-
Change in capital surplus from investments in associates accounted for using the equity method	-	-	144	-	-	-	-	-	-	144	-	144
Net profit (loss) for the nine months ended September 30, 2025	-	-	-	-	-	1,348,836	1,348,836	-	-	1,348,836	(8,553)	1,340,283
Other comprehensive loss for the nine months ended September 30, 2025	-	-	-	-	-	-	-	(645)	(1,978)	(2,623)	(182)	(2,805)
Total comprehensive income (loss) for the nine months ended September 30, 2025	-	-	-	-	-	1,348,836	1,348,836	(645)	(1,978)	1,346,213	(8,735)	1,337,478
Issuance of ordinary shares under employee share options	23	232	7,170	-	-	-	-	-	-	7,402	2,745	10,147
Share-based payments	-	-	-	-	-	-	-	-	-	-	1,246	1,246
BALANCE, ON SEPTEMBER 30, 2025	74,687	$ 746,865	$ 132,013	$ 945,823	$ 5,728	$ 1,455,762	$ 2,407,313	($ 394)	($ 7,958)	$ 3,277,839	$ 13,247	$ 3,291,086
BALANCE, ON JANUARY 1, 2026	74,687	$ 746,865	$ 132,279	$ 945,823	$ 5,728	$ 2,020,810	$ 2,972,361	($ 255)	($ 9,385)	$ 3,841,865	$ 29,509	$ 3,871,374
Appropriation of 2025 earnings												
Legal reserve	-	-	-	191,388	-	(191,388)	-	-	-	-	-	-
Special reserve	-	-	-	-	3,911	(3,911)	-	-	-	-	-	-
Cash dividends distributed by the Company	-	-	-	-	-	(1,531,073)	(1,531,073)	-	-	(1,531,073)	-	(1,531,073)
Changes in percentage of ownership interests in subsidiaries	-	-	1,231	-	-	-	-	-	-	1,231	(1,231)	-
Change in capital surplus from investments in associates accounted for using the equity method	-	-	193	-	-	-	-	-	-	193	-	193
Net profit (loss) for the nine months ended September 30, 2026	-	-	-	-	-	1,815,136	1,815,136	-	-	1,815,136	62,607	1,877,743
Other comprehensive income for the nine months ended September 30, 2026	-	-	-	-	-	-	-	428	23	451	123	574
Total comprehensive income for the nine months ended September 30,2026	-	-	-	-	-	1,815,136	1,815,136	428	23	1,815,587	62,730	1,878,317
Issuance of ordinary shares under employee share options	-	-	-	-	-	-	-	-	-	-	9,707	9,707
Share-based payments	-	-	-	-	-	-	-	-	-	-	695	695
BALANCE, ON SEPTEMBER 30, 2026	74,687	$ 746,865	$ 133,703	$ 1,137,211	$ 9,639	$ 2,109,574	$ 3,256,424	$ 173	($ 9,362)	$ 4,127,803	$ 101,410	$ 4,229,213

The accompanying notes are an integral part of the consolidated financial statements.

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Thousands of New Taiwan Dollars)

	Nine Months Ended September 30	
	2026	**2025**
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before income tax	$ 2,164,801	$ 1,604,035
Adjustments for:		
Depreciation expenses	45,590	41,702
Amortization expenses	93,355	89,375
Expected credit loss (reversal)	13,769	(850)
Finance costs	464	428
Interest income	(42,487)	(43,163)
Share-based payments	695	1,246
Share of loss of associates	1,681	2,714
Loss on disposal of intangible assets	166	-
Net (gain) loss on foreign currency exchange	(1,775)	21,279
Gain on lease modification	(39)	(26)
Changes in operating assets and liabilities		
Accounts receivable	(147,198)	3,596
Accounts receivable - related parties	5,337	-
Other receivable	(13,848)	(699)
Prepayments	(1,014)	(1,969)
Other current assets	(499)	173
Contract liabilities	54,359	1,524
Other payables	110,961	(17,233)
Other payables- related parties	(10)	40
Other current liabilities	(6,784)	3
Net defined benefit liabilities	(509)	(530)
Bonuses payable to employees and directors	(146,933)	3,562
Cash generated from operations	2,130,082	1,705,207
Interest received	42,895	44,160
Income tax paid	(329,201)	(360,378)
Net cash generated from operating activities	1,843,776	1,388,989

(Continued)

EMEMORY TECHNOLOGY INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Thousands of New Taiwan Dollars)

	Nine Months Ended September 30	
	2026	**2025**
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisition of property, plant and equipment	($ 25,426)	($ 45,526)
Increase in refundable deposits	(282)	-
Decrease in refundable deposits	-	62
Acquisition of intangible assets	(109,236)	(107,972)
Increase in prepayments for equipment	(34,571)	(150,926)
Net cash used in investing activities	(169,515)	(304,362)
CASH FLOWS FROM FINANCING ACTIVITIES		
Increase in short-term loans	-	20,000
Increase in deposits received	-	10
Decrease in deposits received	(10)	-
Repayment of the principal portion of lease liabilities	(3,645)	(4,052)
Dividends paid	(1,531,069)	(1,642,597)
Exercise of employee share options	9,707	10,147
Interest paid	(464)	(415)
Net cash used in financing activities	(1,525,481)	(1,616,907)
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES	2,513	(29,045)
NET INCREASE (DECREASE) IN CASH	151,293	(561,325)
CASH AT THE BEGINNING OF THE PERIOD	3,532,058	3,307,749
CASH AT THE END OF THE PERIOD	$ 3,683,351	$ 2,746,424

The accompanying notes are an integral part of the consolidated financial statements.

(Concluded)