# **Investor Presentation**

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### **Contents**





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# Review of Operations

## **Q1 2020 Financial Results**

The EPS of Q1 2020 was 2.38 NTD, ROE was 39.5%.

#### (thousands of NT dollars)

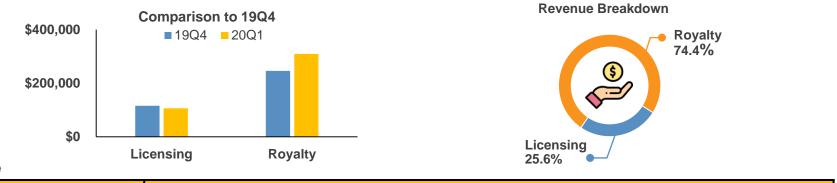
	Q1 2020	Q4 2019	Q1 2019	Change (QoQ)	Change (YoY)
Revenue	415,436	361,896	395,061	14.8%	5.2%
Gross Margin	100%	100%	100%	-	-
<b>Operating Expenses</b>	221,463	202,386	201,088	9.4%	10.1%
Operating Income	193,973	159,510	193,973	21.6%	0.0%
<b>Operating Margin</b>	46.7%	44.1%	49.1%	2.6ppts	-2.4ppts
Net Income	176,758	129,653	177,151	36.3%	-0.2%
Net Margin	42.5%	35.8%	44.8%	6.7ppts	-2.3ppts
EPS (Unit: NTD)	2.38	1.74	2.39	36.8%	-0.4%
ROE	39.5%	30.2%	38.9%	9.3ppts	0.6ppts

Note: Revenue of Q1 2020 in terms of US\$ is US\$13.9 mil, up 17.2% QoQ, up 8.1% YoY.

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### **Revenue in Different Stream**

Revenue up 14.8% QoQ and 5.2% YoY.



Revenue

NT\$ Thousands	Q1 2020	Q4 2019	Q1 2019	QoQ	ΥοΥ
Licensing	106,446	115,944	105,824	-8.2%	0.6%
Royalty	308,990	245,952	289,237	25.6%	6.8%
Total	415,436	361,896	395,061	14.8%	5.2%
US\$ Thousands	Q1 2020	Q4 2019	Q1 2019	QoQ	ΥοΥ
	3,542	3,798	3,438	-6.7%	3.0%
Licensing	· ·	•	•		
Royalty	10,336	8,047	9,405	28.4%	9.9%
Total	13,878	11,845	12,843	17.2%	8.1%

## **Q1 Revenue by Technology**

The royalty of NeoFuse has a growth of 187.8% YoY.

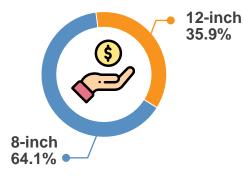
- ✓ The licensing revenue of NeoFuse increased 13.5% QoQ and 15.0% YoY. Its royalty revenue increased 40.8% QoQ and 187.8% YoY.
- ✓ The royalty revenue of NeoBit increased 19.9% QoQ but decreased 17.7% YoY. Its licensing revenue decreased 24.5% QoQ but increased 20.5% YoY.
- ✓ The licensing revenue of MTP (NeoEE+NeoMTP) decreased 49.2% QoQ and 66.1% YoY; while its royalty revenue increased 14.8% QoQ but decreased 12.6% YoY.

					Q1 2020				
	Т	otal Revenu	Ie	Lice	nsing Reve	nue	Ro	yalty Reven	ue
Technology	% of Q1 Revenue	Change (QoQ)	Change (YoY)	% of Q1 Licensing	Change (QoQ)	Change (YoY)	% of Q1 Royalty	Change (QoQ)	Change (YoY)
NeoBit	53.8%	12.8%	-14.7%	22.6%	-24.5%	20.5%	64.5%	19.9%	-17.7%
NeoFuse	41.6%	27.5%	74.6%	70.1%	13.5%	15.0%	31.8%	40.8%	187.8%
PUF-Based	0.1%	-85.9%	100.0%	0.6%	-85.9%	100.0%	0.0%	0.0%	0.0%
MTP	4.5%	-22.5%	-45.5%	6.7%	-49.2%	-66.1%	3.7%	14.8%	-12.6%

## **Royalty Revenue by Wafer Size**

12-inch wafer increased 50.4% QoQ and 13.7% YoY.

#### **Q1 Royalty Breakdown**



- ✓ 12-inch wafers contributed 35.9% of royalty, increased 50.4% sequentially and 13.7% YoY.
- ✓ 8-inch wafers contributed 64.1% of royalty, increased 15.0% sequentially and 3.3% YoY.

		Q1 2020	
Wafer Size	% of Q1	Change (QoQ)	Change (YoY)
8-Inch	64.1%	15.0%	3.3%
12-Inch	35.9%	50.4%	13.7%

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# Future Outlook

## eMemory Embedded Everywhere

eMemory's IP seeks to penetrate across all the applications.



#### ✓ **Product Applications:**

eMemory's IP are already applied into different applications, which includes PMIC, LCD driver, Sensors, RFID, OLED Driver, Connectivity IC, DTV, STB, SSD Controller, Bluetooth, TDDI, MCU, Fingerprint Sensor, Smart Meters, Surveillance, ISP, CIS, DRAM, embedded Flash and FPGA.

#### ✓ Future Target:

AP, GPU, CPU, Flash, IoT, AI, autonomous driving



✓ The Future in Security Chip IP: The rapid growth in AloT and 5G drive the demand for hardware security. OTP and PUF are indispensable for root of trust in hardware security.

#### ✓ PUF-based Security Solutions:

To satisfy the market needs, eMemory developed a new series of PUF-based security solution, including PUFrt, PUFiot, PUFse and PUFflash.

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Tech

Core

## **Our Perspectives**

eMemory continue to create value for the industry and our shareholders.



- ✓ Licensing:
  - NeoFuse and NeoPUF will continue to grow due to increasing advanced technology platforms and more comprehensive PUF-based security IPs.
- ✓ Royalty:
  - 8" wafers content increase in 5G PMIC, medical demand for MCU, sensors
  - 12" wafers 249 tape outs from 55nm-7nm in the pipelines ready for productions, applications including OLED, DDI, ISP, CIS, Bluetooth, TWS, Networking related IC, SSD controllers, video processor, STB, DTV, surveillance, and DRAM.



- ✓ For new applications:
  - PUF-based security IPs adopted by customers in AI, IoT, FGPA, Blockchain, and industrial automation.
  - Security platform cooperation with ARM.
- ✓ For new development:
  - Developed 6nm and 5nm plus (N5P) technology with leading foundry partners; design project tape out of 6nm chip.
  - Developed PUF into embedded flash platform. PUF-based IoT security solution, security elements and hardware security module IPs are under development.
  - Build PUF-based hardware security IP open platform, by integrating OTP, PUF, security-functioned IPs, and crptographic algorithm IPs to provide total security solutions for AIoT and 5G applications.



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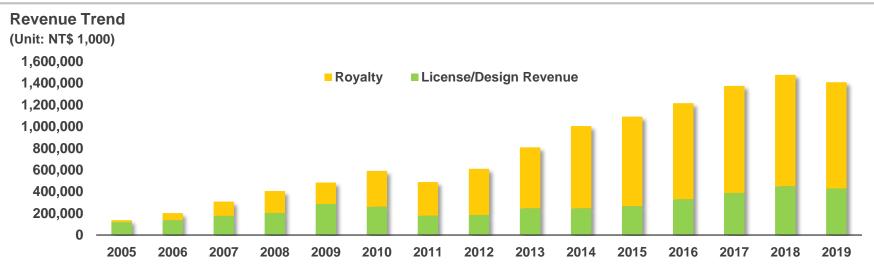
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# Appendix



## **Company Overview**

eMemory is the global leader of embedded non-volatile memory IP.



# Founded

Based in Hsinchu, Taiwan. IPO in 2011. Over 28M wafers shipped. Embedded Widely

### 700+ Patents Issued

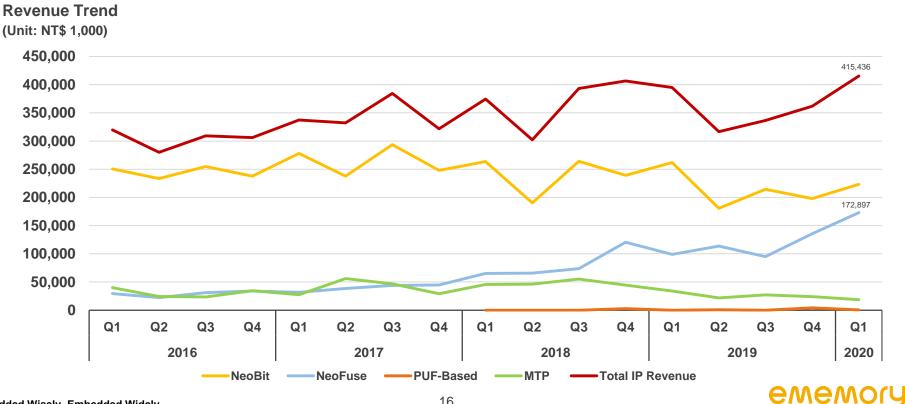
254 pending patents. 269 employees with 70% R&D personnel.

# Best IP Partner

TSMC Best IP Partner Award since 2010.

## **Revenue Trend by Product Line**

NeoFuse will continue to drive revenue in the future as it is adopted by more advanced nodes.



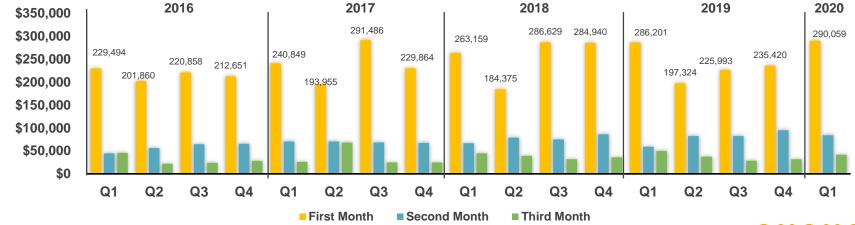
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## **Quarterly Revenue Pattern**

eMemory's quarterly revenue pattern.

- 1<sup>st</sup> month: Receive License Fees of the month and Royalty from most foundries on previous quarter's wafer shipments.
- ✓ 2<sup>nd</sup> month: Receive License Fees of the month and Royalty from other foundries.
- $\checkmark$  3<sup>rd</sup> month: License Fees Only.

Note: One foundry pay royalty semiannually, reported in Jan and July revenue.



#### (Unit: NT\$ 1,000)

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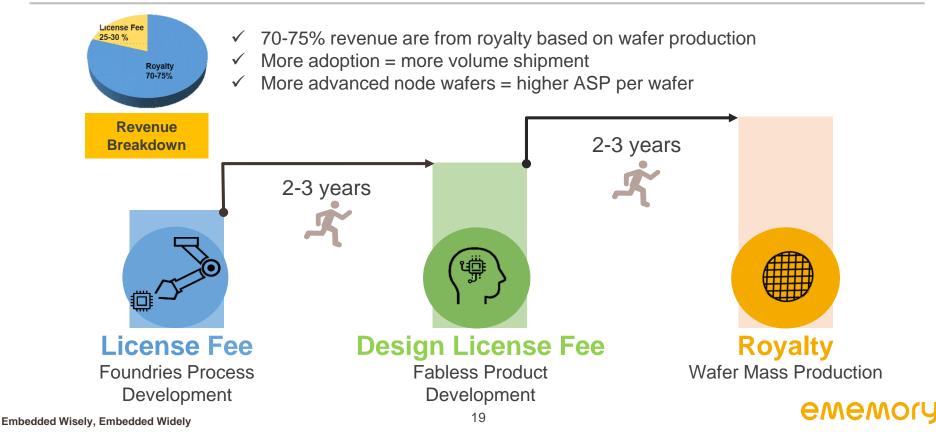
### **Worldwide Customers**

Our IP solutions are adopted by leading foundries, IDMs and fabless worldwide.



### **Business Model**

Recurring royalty is the backbone of our business.



## **Technology Licenses**

Cumulative technology licenses.

#### **Number of Licenses**

Year	2016	2017	2018	2019	Q1 2020
License	43	20	26	18	5

Note: Terms (including number of process platforms and licensing fees) for each technology license are set contractually. Payments are made according to set milestones, and there are no particular seasonal factors involved.

#### No. of New Technology Licenses in the Corresponding Period ■ No. of Cumulative Technology Licenses of the Previous Years 18<sup>.</sup>

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2019 Q1 2020 **CMCMO** 

## **New Technology Under Development**

Products in different process nodes.

- ✓ New technologies are being developed for 89 platforms by Q1 2020.
- ✓ 5 licensing contracts were signed.

Technology	5/6nm	7/10nm	12/16nm	22/28nm	<b>40nm</b>	55/65nm	80/90nm	0.11~ 0.13um	0.15~ 0.18um	>0.25um
NeoBit	-	-	-	-	-	1	2	9	5	1
NeoFuse	2	1	3	12	4	9	5	-	1	-
NeoPUF	1	-	-	3	1	1	-	-	-	-
МТР	-	-	-	-	-	2	4	11	11	-

Note: As of Mar 31st, 2020

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### **Technology Development**

Developments by process nodes.

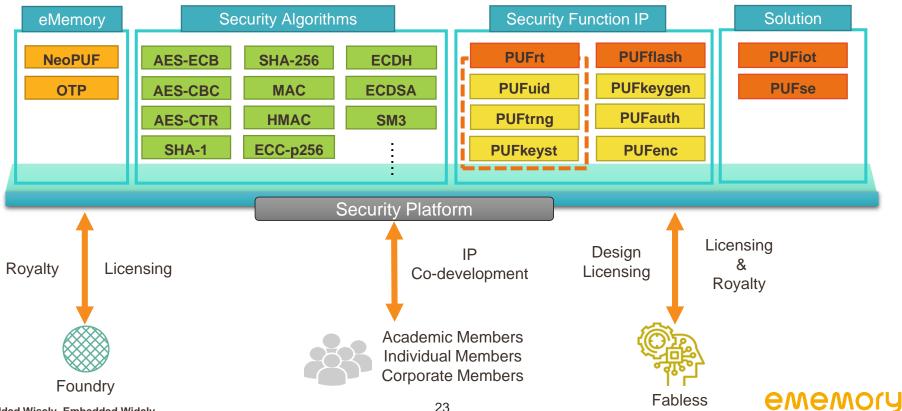
12" Fabs	Production	Development	IP Type	Process Type
5/6nm	0	3	OTP, PUF	FF
7/10nm	2	1	OTP, PUF	FF, FF+
12/16nm	3	3	OTP	FF, FF+
22/28nm	25	15	OTP, PUF	LP/ULP/ULL, HPC/HPC+, HV-OLED, DRAM, SOI
40nm	14	5	OTP, PUF, MTP	LP/ULP, E-Flash, HV-DDI/OLED
55/65nm	23	13	OTP, PUF, MTP	LP/ULP, E-Flash, HV-DDI/OLED, DRAM, CIS, BCD, PM
80/90nm	16	10	OTP, MTP	HV-DDI/OLED, LP, Generic, BCD
0.11/0.13um	15	7	OTP, MTP	HV-DDI, BCD, Generic
0.18um	1	2	OTP, MTP	BCD, Generic
Total	99	59		

8" Fabs	Development	IP Туре	Process Type
90nm	1	ОТР	HV-DDI, LL, BCD
0.11/0.13um	13	OTP, MTP, PUF	HV/HV-MR, BCD, LP/LL, CIS, Green, Flash, SOI, Generic
0.152/0.16/0.18um	15	OTP, MTP	HV/HV-MR, BCD, LP/LL, CIS, Green, Generic
0.25um	1	ОТР	BCD
0.35um	0	OTP	UHV
Total	30		

Note: As of Mar 31st, 2020

## **Security Function IP Platform**

eMemory's security IP blocks enable a wide range of different security functions.



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### **PUF-based Hardware Security IP**

NeoPUF provide the foundation for developing eMemory's security function IPs.

### Standard Solution: PUFrt

PL	JFrt
PUF	Macro
PUFuid	PUFtrng
PUF	keyst
Secu	re OTP

Feature Highlights:

- ✓ Fast & low-power tRNG
- ✓ Reliable chip ID
- ✓ Advanced OTP read / write protection

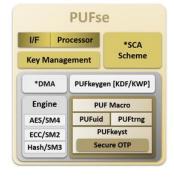
Premium Solution: PUFiot

-				
*DMA	PUFkeygen [KDF/KWP]			
Engine	PUF Macro			
AES/SM4	PUFuid	PUFtrng		
ECC/SM2	PUFkeyst			
Hash/SM3	Secure OTP			

Feature Highlights:
✓ PUFrt integrated
✓ OSCCA compliance
✓ KDF / KWP NIST compliance

✓ BUS & DMA support

#### High-End Solution: PUFse



Feature Highlights:

- ✓ PUFiot integrated
- ✓ OTA support
- ✓ Sucure boot
- ✓ Side channel attack resistant

#### Secure Embedded: PUFflash

PUI	Macro		data
PUFuid	PUFtrng	address	data
		ress	data
PUFkeyst			data

Feature Highlights:

- ✓ Secure data storage
- ✓ No performance side-effect
- ✓ No extra integration burden

## **Root of Trust**

Root of Trust guarantees a secure system operation.

- Root of Trust (RoT) is a SOURCE that can <u>always be trusted</u> within a <u>cryptographic</u> system.
- ✓ Cryptographic Security is dependent on KEYS to encrypt and decrypt

data and perform functions, such as digital signatures.



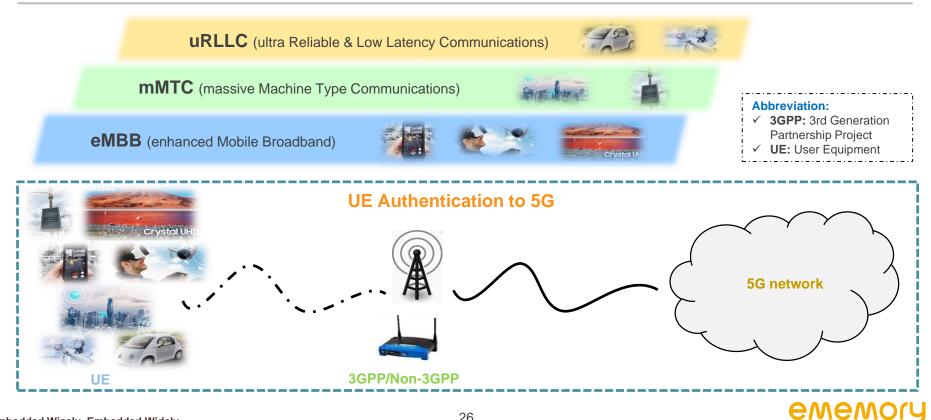
**Derived from Nature Randomness** 



ewe

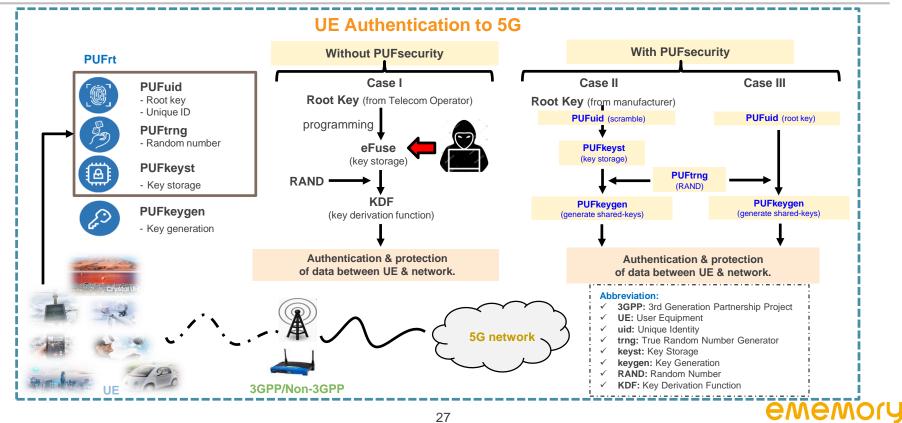
### 5G – A Connected World

5G facilitates multi-services in diverse application scenarios.



## **PUFsecurity Application in 5G**

PUFsecurity enables secure authentication & data protection between UE & network.



## **Authentication in 5G**

Unique IDs play a critical role in 5G authentication.

		User Equipment (A) (e.g. cell phones, IoTs)
Step 1 Registrations	<ol> <li>UID of A is registered in B.</li> <li>B issues its <b>Public Key br</b>, generated from <b>Private Key b</b>, to A.</li> </ol>	UID br br br br br br br br br br br br br
<b>Step 2</b> Request for Services	<ol> <li>A generates a pair of keys, Private Key a and Public Key ar.</li> <li>A uses Private Key a and Public key br to generate Shared Key abr.</li> <li>A uses Shared Key abr to encrypt UID to UID**</li> <li>A sends B: [UID**, ar]</li> </ol>	UID br a, ar abr uID** UID** UID** UID**

#### Note:

- 1. If UID is created by PUFuid, it does not need to be done in secure environment.
- 2. UID stored in PUFrt is much more secure than stored in e-fuse.
- 3. For every access, the user equipment needs to create a new pair of keys by a key generator, e.g. PUFkeygen.

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## Authentication in 5G – cont.

Unique IDs play a critical role in 5G authentication.

		User Equipment (A) (e.g. cell phones, IoTs)	Service Network (B)
Step 3 Authentication	<ol> <li>B uses the Private Key b and Public Key ar to generate Shared Key bar (bar=abr).</li> <li>B uses Shared Key bar to decrypt UID** to UID*.</li> <li>B compares the decrypted UID* with the registered UID. If both are the same, B will authorize A to access.</li> </ol>	UID br a, ar abr abr[UID]=UID**	UID b, br ar UID** bar=abr bar[UID**]=UID* If UID*=UID

Note:

- 1. During the authentication process, only user's Public Key and encrypted UID are exposed.
- 2. Hackers do not have B's Private Key, therefore, UID cannot be decrypted by hackers.

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