

Stock Code: 3529

# eMemory Technology Inc. 2022 Annual Report



Annual report is available at Market Observation Post System: https://mops.twse.com.tw/mops/web/index

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## **Notice to Readers**

This document is prepared in accordance with the Chinese version and is for reference only. In the event of any inconsistency between the English version and the Chinese version, the Chinese version shall prevail.

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> Acting Spokesperson Name : Teresa Kuo Title : Accounting and Financial Officer / Corporate Governance Officer Tel : 886-3-560-1168 E-mail : ir@ememory.com.tw

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- Stock Transfer Agent
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- 5. Name of any exchanges where the company's securities are traded offshore, and the method by which to access information on said offshore securities : None
- 6. eMemory Website : https://www.ememory.com.tw

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## I. Letter to Shareholders

Dear Shareholders,

Looking back on the past year, the semiconductor industry was like a roller coaster ride. From the beginning of the year, when there was a shortage of materials and production capacity and record-high revenues, to the middle of the year, when we faced negative news such as declining demand and excess inventory, the rapid change in the economy caught people by surprise. Despite the tumultuous year, we would like to share with our shareholders the fruitful results of FY22:

For operating and financial results, we achieved record-high revenue again and maintained our excellence in operating performance, including:

- The consolidated revenue was NT\$ 3,217 million, an increase of 36.1% compared to the previous year. 23.1% of the total revenue was from licensing fees, increasing 5.6%. The number of new product designs from customers exceeded 615. Royalties accounted for 76.9% of total revenue, an increase of 49%, and the royalty contribution from 12-inch wafers exceeded that of 8-inch wafers. The wafer volume production and the royalty per wafer also increased. In addition, our subsidiary, PUFsecurity, has successfully received 26 new licensing cases, and sales of PUF-based security IP have grown more than five times, which is an exciting development.
- The consolidated operating income increased 46.1% to NT\$ 1,853 million, net income increased 46.4% to NT\$ 1,612 million, and earning per share increased 46.2% to NT\$ 21.61.
- The consolidated cash flow generated a net inflow of NT\$ 584 million, and the ending cash balance was NT\$ 3,066 million.

For research and development and production platforms, eMemory has entered into the most advanced process platform for embedded non-volatile memory and developed a wide range of memory technologies to meet the demands of different applications:

Regarding technology development, NeoBit continues to expand in industrial and automotive platforms. NeoFuse was widely deployed in various foundries and entered into 4nm and 3nm development verification this year, which will lead to adoption in HPC, ADAS and 5G applications. NeoEE and NeoMTP are also being adopted for automotive applications. In addition, we have restarted the development of NeoFlash to meet the future needs of smart ICs. We are currently working with five foundries and on six different process nodes. We believe our efforts will help our customers and foundries provide the most complete and competitive eFlash solutions.

- Regarding mass production platforms, OTP for the 5nm process already completed qualifications in early 2023, with more than ten new tape-outs from 7/6nm and growing royalty revenue from advanced processes. MTP is under qualification for the 55nm BCD process; 40nm and 22nm ReRAM was also qualified and moved to mass production. In the fourth quarter of 2022, 28nm became our top three processes. We expect that once the 28/22nm capacity expands over the next two years, it will become our largest mass-production process node and drive royalty revenue.
- As of the end of 2022, eMemory's customer base includes foundries, integrated device manufacturers (IDMs) and chip design companies worldwide, including over 37 semiconductor manufacturers and 2,166 chip design companies. Our IPs are also being used in over 6,400 product designs. For FY22, the mass production scale of wafers with our IPs exceeded 9 million in 8-inch equivalent wafers, and the cumulative mass production exceeded 48 million wafers.

Looking forward, the market penetration of existing products (OLED DDI, TDDI, PMIC, Fingerprint, DTV, Surveillance and STB applications) will continue to increase, and the expansion of products in ISP, DRAM, WiFi and Bluetooth ICs, etc., will drive significant revenue contribution. Furthermore, MTP technology was adopted in new applications such as DDR5 PMIC, DIMM, and SoC PMIC, which are expected to bring more royalty contributions. Our PUF-based security IPs and our subsidiary, PUFsecurity, also made excellent progress and will continue promotion to customers in the six major application areas, as well as with world-leading CPU IP companies, design service companies and foundries. We believe this technology will drive new growth momentum for eMemory in security applications.

On the corporate governance front, eMemory was ranked in the top 5% of companies with excellent performance in 2022. We continue to promote ESG and the sustainable development of our technologies, including quality management, information security, certifications in automotive electronics and environmental protection, and implementing them into daily operations and management. We also use our Logic NVM technology as a niche tool to implement ESG, helping customers effectively reduce chip size, power consumption, and carbon footprint of end products. Moreover, our PUF-based hardware security IP solutions help customers protect their products and applications from threats and extend the chip life cycle. In line with our core corporate value of innovation, eMemory has and will continue to introduce the best IP technologies and solutions to the market for the company's and its stakeholders' best interest.

eMemory is the only company in Taiwan currently ranked among the top ten silicon companies in the world. For 13 consecutive years, eMemory was awarded the best silicon supplier by TSMC, and our product market share and popularity rank first in the world. Many companies have entered the dark tunnel of recession due to inflation, war, and the pandemic, which led to inventory and recession

problems over the year. Although this year will still be challenging, we are confident that we can continue our growth momentum by creating greater returns for our shareholders through technological development, diversified product applications, and active global marketing activities. As our chairman said, we hope to be the last to enter the tunnel but the first to come out and welcome the brightness of economic recovery.

Finally, I would like to thank our shareholders for your long-term support, which has encouraged eMemory to continue on the path of excellence. We wish you all good health and the best of luck.

Chairman: Charles Hsu President: Michael Ho Accounting Officer: Teresa Kuo

# II. Company Profile

# 2.1 Date of Incorporation: Sep. 2, 2000

# 2.2 Corporate Milestones

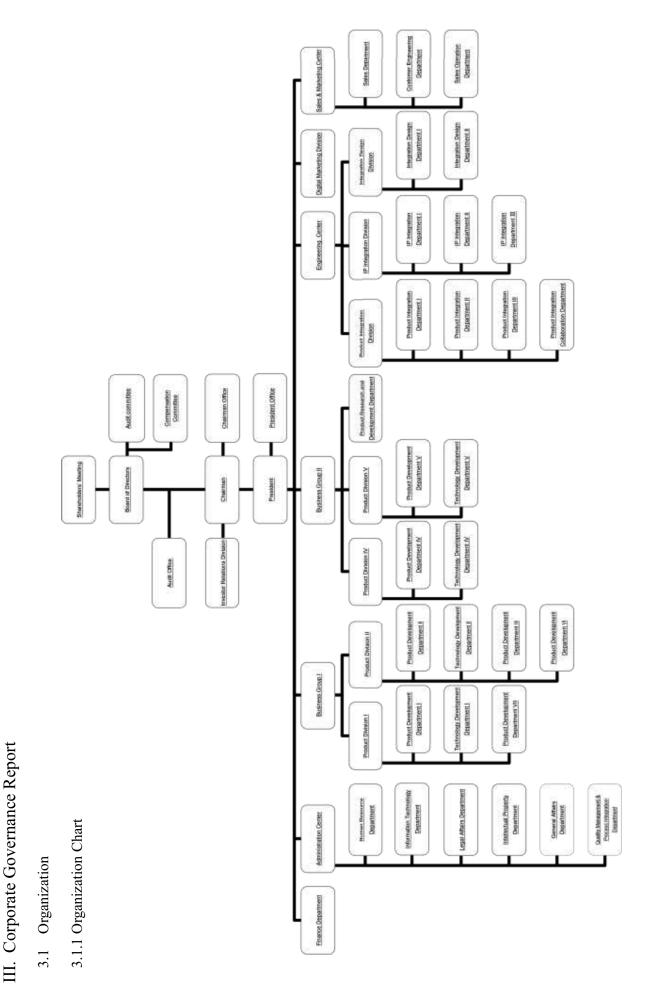
Year		Milestones		
Aug.	2000	eMemory founded as eMemory Technology Inc.		
Mar.	2001	eMemory receives approval to move into Hsinchu Science Park		
Jul.	2002	eMemory moves into Hsinchu Science Park		
Oct.	2004	eMemory provides 0.18um NeoBit OTP/MTP solutions for LCD driver IC		
Jan.	2005	eMemory announces NeoBit applications for speech IC		
Jun.	2005	Production of NeoBit reaches 10,000 wafers		
Oct.	2005	NeoBit NVM wins the National Invention and Creation Gold Medal Award		
Apr.	2006	Advance NeoFlash embedded non-volatile memory technology is qualified		
Jul.	2006	eMemory provides high voltage NeoBit processes and improves wafer yield and performance		
Oct.	2006	NeoBit production reaches 100,000 wafers		
Dec.	2006	eMemory wins Industrial Innovation Award		
Mar.	2007	eMemory listed in Taiwan Emerging Market: ticker number #3529		
May	May 2008 eMemory licenses technology to Fujitsu Microelectronics Limited			
Oct.	2008	eMemory wins Industrial Technology Advancement Award and National Invention and Creation Award		
May	2009	2009 eMemory announces NeoROM, a low-cost OTP mass production solution		
Jul.	2009	eMemory's NeoBit OTP production reaches 1 million wafers; IP solutions for 65 nm processes launched		
Sep.	2009	eMemory breaks new ground launching industrial-grade embedded NVM for power management solution		
Mar.	2010	eMemory announces NeoEE prototype in 0.18um process technology		
Jul.	2010	eMemory announces industry's first Green High Density OTP solution		
Jul.	2010	eMemory becomes the first automotive-grade OTP provider to automotive IC makers		
Oct.	Oct. 2010 eMemory wins TSMC's 2010 IP Partner Award			
Nov.	2010	eMemory is honored as one of Asia's 200 Best Under A Billion by Forbes		
Nov.	2010	eMemory holds the first Embedded Tech Forum		
Dec.	2010	eMemory NeoFlash offers an unrivalled, highly reliable embedded flash solution for automotive electronic applications		
Jan.	2011	eMemory lists on Taipei Exchange (GreTai Securities Market) on 24 January 2011		

Oct.2011eMemory honored again as one of Asia's 200 Best Under A Billion by ForbesOct.2011eMemory wins TSMC's 2011 IP Partner AwardSep.2012eMemory introduces new NeoMTP technologyOct.2012eMemory receives TSMC's IP Partner Award for the third straight yearJan.2013eMemory's NeoEE silicon IP qualified for 2.4GHz RF product applicationJan.2013raiwan Corporate Governance Association accredited eMemory with the Certificate of Corporate Governance System Evaluation – Version CG6007Mar.2013Production of eMemory's eNVM silicon IPs reaches 5 million wafersMay2013eMemory develops NeoFuse—an innovative anti-fuse eNVM technology eMemory ranks as The Top 50 TWSE/GTSM Listed Companies with MostAug.2013Valuable US Patents _ according to the cooperatives evaluation result by Instit for Information Industry and Ocean Tomo eMemory's NeoEE technology advances into BCD process platform, augmenti Aug.Aug.2013P-Gamma silicon IP product range and accelerating integration with power management ICsSep.2013eMemory receives SMIC's IP Partner AwardOct.2013eMemory receives SMIC's IP Partner AwardOct.2013eMemory receives TSMC's IP Partner Award for the fourth year in a rowMar.2014eMemory receives TSMC's IP Partner Award for the fourth year in a rowMar.2014eMemory receives first book by eNVM IP providers: LOGIC NON-VOLATI applications	
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eMemory ranked A+ in R.O.C. Securities & Futures Institute's 11th Information	n
Jun. 2014 Disclosure and Transparency Evaluation of Public Companies Ranking	
Sep. 2014 eMemory receives again SMIC's IP Partner Award	
Sep. 2014 eMemory receives TSMC's IP Partner Award for five consecutive years	
Sep. 2014 eMemory NeoFuse silicon IP passes qualification in TSMC 28nm HKMG 2.5	
process	r
Oct. 2014 eMemory NeoEE silicon IP advances into automotive electronics applications	r 
Nov. 2014 eMemory offers IP industry-leading hybrid MTP silicon IP	, 
Feb. 2015 Fingerprint application opens up market demands for eMemory's logic NVM I solutions	
eMemory ranked A++ in R.O.C. Securities & Futures Institute's 12th Informat	
Apr. 2015 Disclosure and Transparency Evaluation of Public Companies Ranking	

Year		Milestones				
Apr. 2015		eMemory was ranked TOP 20% in the 2014 Corporate Governance Evaluation of				
Apr.	2013	Public Companies conducted by R.O.C Securities & Futures Institute				
May	2015	eMemory NeoFuse technology is verified in 16nm FinFET process				
Aug.	2015	eMemory integrates OTP and MTP to offer industry-leading Combo and Hybrid				
Aug.	2013	silicon IPs				
Sep.	2015	eMemory receives again SMIC's IP Partner Award				
Sep.	2015	eMemory receives TSMC's IP Partner Award for six consecutive years				
Mar.	2016	eMemory Announces Innovative Solution for Cryptographic Security				
Apr.	2016	eMemory was ranked TOP 20% in the 2015 Corporate Governance Evaluation of				
дрі.	2010	Public Companies conducted by R.O.C Securities & Futures Institute				
Jul.	2016	eMemory's NeoEE Solution Facilitates Module Integration for Fingerprint				
5 41.	2010	Applications				
Aug.	2016	eMemory Unveils EcoBit Technology for RFID and NFC Applications				
		eMemory once again receives TSMC's IP Partner Award-the only eNVM Silicon				
Sep.	2016	Intellectual Property (Silicon IP) supplier in the world to receive the honor for				
		seven consecutive years				
Oct. 2016		eMemory Receives SMIC Best IP Partner Award for 4th Year in a Row				
Feb. 2017		eMemory Qualified NeoFuse in TSMC 16FFC Process				
Mar.	2017	eMemory's NeoFuse Implemented in HV Process for OLED Application				
Apr. 2017		Over 100,000 Wafers Embedded with eMemory's NeoEE IP Shipped				
Apr.	2017	eMemory was ranked TOP 20% in the 2016 Corporate Governance Evaluation of				
<i>1</i> <b>1 1 1</b>		Public Companies conducted by R.O.C Securities & Futures Institute				
Jul. 2017		eMemory Announces Validation of On-Chip Security IP on UMC Advanced Nodes				
Sep.	2017	eMemory receives TSMC's IP Partner Award for eight consecutive years				
Dec.	2017	eMemory receives Hsinchu Science Park Bureau Research and Development				
Dec.	2017	Achievement Award				
Dec.	2017	eMemory receives Hsinchu Science Park Bureau Innovative Product Award				
Apr.	2018	Over 20 Million Wafers Embedded with eMemory's IP Shipped				
Apr.	2018	eMemory was ranked TOP 20% in the 2017 Corporate Governance Evaluation of				
Api.	2010	Public Companies conducted by R.O.C. Securities & Futures Institute				
Oct.	2018	NeoFuse is qualified on Fully-Depleted Silicon On-Insulator (FD-SOI) process				
		technology				
Oct.	2018	eMemory receives TSMC's IP Partner Award for 9 consecutive years				
Feb.	2019	eMemory Receives ISSCC Award for Breakthrough Security Technology				
Mar.	2019	eMemory receives National Industrial Innovation Award				

Year		Milestones				
<b>A</b>	2019	eMemory was ranked TOP 5% in the 2018 Corporate Governance Evaluation of				
Apr. 2019		Public Companies conducted by R.O.C. Securities & Futures Institute				
May	2019	Wholly owned subsidiary PUFsecurity Corporation founded				
Jun.	2019	eMemory's NeoFuse Qualified on Winbond 25nm DRAM Process				
Sep.	2019	eMemory receives TSMC's IP Partner Award for 10 consecutive years				
Sep.	2019	eMemory IP Garners Most Stringent Level of Certification for Automotive Applications				
Dec.	2019	eMemory Joins Arm Ecosystem for Secure IoT Chips				
Jan.	2020	NeoFuse Successfully Applied to UMC's 28nm HV Process Targeting the Fast-growing OLED Market				
Mar.	2020	NeoMTP Successfully Applied to TSMC's Third-Generation 0.18µm BCD Process				
Apr.	2020	eMemory was ranked TOP 20% in the 2019 Corporate Governance Evaluation of Public Companies conducted by R.O.C. Securities & Futures Institute				
May	2020	eMemory Provides Intellectual Property for Secure NB-IoT Products				
Jul.	2020	Wholly owned subsidiary PUFsecurity USA Corporation founded				
Aug. 2020		Launched PUF-based Solutions (PUFrt and PUFiot) with NeoPUF as Core Technology				
Aug. 2020 NeoFuse Comple		NeoFuse Completes the Silicon Verification on TSMC's 5nm and 6nm Processes				
Aug. 2020		NeoFuse Completes the Qualification for Automotive Grade IPs on Samsung's 28nm FD-SOI Process				
Oct.	2020	Security technology NeoPUF wins the National Invention and Creation Gold Medal Award				
Oct. 2020		eMemory receives TSMC's IP Partner Award for 11 consecutive years				
Nov.	2020	eMemory NeoFuse IP Qualified on GLOBALFOUNDRIES Advanced High Voltage Platform for OLED Applications				
Dec.	2020	eMemory & PUFsecurity Announce with UMC the World's First PUF-based Secure Embedded Flash Solution				
Mar.	2021	Over 35 Million Wafers Embedded with eMemory's IP Shipped				
Apr.	2021	eMemory was ranked TOP 5% in the 2020 Corporate Governance Evaluation of Public Companies conducted by R.O.C. Securities & Futures Institute				
Apr.	2021	Achronix Adopts eMemory IP for FPGA Hardware Root of Trust				
Jun.	2021	eMemory and PUFsecurity Join DARPA Toolbox Initiative				
Sep.	2021	eMemory's Security-Enhanced OTP IP Qualified on TSMC N6 Process				
Oct. 2021		eMemory Receives 2021 TSMC OIP Partner of the Year Award for Embedded Memory IP				

Year		Milestones		
Nov.	2021	eMemory's Resistive Random Access Memory (ReRAM) IP Qualified on UMC's 40nm process		
Nov.	2021	eMemory and UMC Bring New ReRAM Intellectual Property to Market		
Feb.	2022	eMemory Partners with Intel Foundry Services to Boost Security in Leading-Edge Chips		
Mar.	2022	Wholly owned subsidiary eMemory Japan Corporation founded		
Apr.	2022	eMemory was ranked TOP 5% in the 2021 Corporate Governance Evaluation of Public Companies conducted by R.O.C. Securities & Futures Institute		
Jun. 2022		UMC, eMemory, and PUFsecurity Announce Successful Silicon-Proven Secure Embedded Flash IP		
Jul.	2022	Wholly owned subsidiary PUFsecurity Technology (Shanghai) Corporation founded		
Oct.	2022	eMemory receives TSMC's IP Partner Award for 13 consecutive years		
Nov.	2022	eMemory Collaborates with Renesas on the Development of its Pure 5V OTP IP Using 130nm BCD Plus Process for Automotive Applications		



#### 3.1.2 Major Corporate Functions

Department		Functions
Chairma	n Office	Set up the target for the Company, management strategy and planning of the Company, strategy and planning for the long term development of the Company, strategy and planning for technology development, investors relations etc.
Investor Relat	ions Division	Managing relationships and communicating effectively with the investors and the stakeholders.
Presiden	t Office	<ol> <li>Product strategy and managing the business of the Company.</li> <li>Provide managers for analysis strategy and execution of business operation and product planning, according to the Company's need for business operation.</li> </ol>
Audit	Office	Establish and revise the internal control system, plan and execute the audit of internal control and follow up the improvement.
Finance D	epartment	Funds management, bank transactions, accounting processing, production and analysis of financial statements, financial forecasting and control, stock-related matters.
	Human Resource Department	Human resources management and organizational development.
	Information Technology Department	Information system framework, information system operation and development, information security management.
	Legal Affairs Department	Legal affairs and contract management/contract drafting, review and negotiation /other general legal matters.
Administration Center	Intellectual Property Department	<ol> <li>Responsible for intellectual property rights related matters.</li> <li>Quality and process Control of eMemory's patents / patent risk reminding / patent strategy formulation / other intellectual property rights related matters.</li> </ol>
	General Affairs Department	Providing essential services to the company with a wide variety of ranges, including sourcing and purchasing, industrial safety and environmental protection, and administrative support.
	Quality Management & Process Integration Department	According to the requirements of International standard to establish the quality management system and ensure the system is effectively operated. From the viewpoint of process integration to setup the project and management system.
Business Group	Product Division I	Managing the silicon IP development project of NeoBit embedded floating gate technology for One-Time Programmable (OTP) non-volatile memory.
I	Product Division II	Managing the silicon IP development project of NeoFuse embedded Antifuse technology for One-Time Programmable (OTP) non-volatile memory and NeoPUF technology etc.

Department		Functions
	Product Division IV	Managing the silicon IP development project of Multiple-Time Programmable (MTP) non-volatile memory (NeoEE, EcoBit, ReRAM etc.).
Dusiness Crour	Product Division V	Managing the silicon IP development project of Multiple-Time Programmable (MTP) non-volatile memory (NeoMTP, MagnaChip EEPROM, Neoflash etc.).
Business Group II	Product Research and Development Department	Support the front-end design and debugging of Embedded Memory digital circuits, improve the APR (Automatic Place and Route) physical design performance of the back-end digital design, provide APR physical design education and training, and develop innovative circuit architectures to enhance the performance and competition of various product lines force.
	Product Integration Division	Test & verification for product development, backend engineering outsourcing for IP product.
Engineering Center	IP Integration Division	Layout engineering of product development.
	Integration Design Division	CAD environment maintenance for product development, development of design automation and IP database system.
	Sales Department	<ol> <li>Sell products and develop / maintain relationships with customers.</li> <li>Have product promotion for major application and deal license agreement for strategic technology and platforms.</li> </ol>
Sales & Marketing Center	Customer Engineering Department	<ol> <li>Provide technical support including the delivery of specification and IP usage relevant information and the assistance in customer production.</li> <li>Cooperate with sales team to promote eMemory's solutions.</li> </ol>
	Sales Operation Department	Execute and manage sales flow, analysis sales and revenue, improve system working flow and manage key items.
Digital Marketing Division		Plan, develop and execute the marketing plans with a coherent integration of marketing tactics, online and offline activities including but not limited to newsletters, EDM, online ads, social media posts, advertising campaigns, utilizing SEO/SEM, brand relations with press media and trade media etc. to achieve business goals.

3.2 Directors, Supervisors and Management Team

3.2.1 Directors

A. Information of Directors

04/11/2023 ; Unit: Year ; Thousand shares ; %

; %	Note	-	None
nd shares		Name Relation	Son
housar	ves, Direct s Who are t Two Degr Kinship	Name	Felix Hsu
nt: Year ; ]	Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Title	Representa- tive of How-Han Investment Corporation
04/11/2023; Unit: Year; Thousand shares; %	S Other Position		<ol> <li>Chairman, iMQ Technology Inc.</li> <li>Chairman, PUFsecurity USA Corporation</li> <li>USA Corporation</li> <li>USA Corporation</li> <li>Chairman &amp; President, PUFsecurity</li> <li>Lindependent Director, Remuneration</li> <li>Independent Director, Remuneration</li> <li>Independent Director, Remuneration</li> <li>Audit Committee Member &amp; Audit Committee</li> <li>Membet, Acer Inc.</li> <li>Independent Director, Remuneration</li> <li>Semiconductor</li> <li>Manufacturing</li> <li>Corporation</li> <li>Bricetor, National</li> <li>Applied Research</li> <li>Laboratories</li> </ol>
	Exnerience	(Education)	1. Ph.D. in Electrical Engineering, University of Illinois, Urbana- Champaign, U.S.A. 2. Chairman, Institute of Electronics Engineering, National Tsing Hua University 3. Researcher, IBM T.J. Watson Research, U.S.A. U.S.A.
	lding ninee ment	%	o
	Shareholding by Nominee Arrangement	Shares	0
	c Minor olding	%	0.01
	Spouse & Minor Shareholding	Shares	ع
	ent olding	%	1.88
	Current Shareholding	Shares	1,429
	olding	%	2.14
	Shareholding when Elected	Shares	1,629
	Date First	Elected	08/08/
	Term		0 m
	Date	7	7/15/2021
	Gender	Age	Male 0 61~70
		Name	Charles Hsu
	Nationality/	Place of Incorporation	R.O.C.
		Title	Chairman

; : %	Note 1		None	None
d shares		Relation	None	None
Fhousan	Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Name	None	None
Year ; 7	Executi Super Spouse Degre	Title	None	None
04/11/2023 ; Unit: Year ; Thousand shares ; %	1 Other Position		1. Director, iMQ Technology Inc. 2.Attending Physician, Fu Jen Catholic University Hospital 3.Director, HsinChu Kuang-Fu High School	Investor Relations, eMemory Technology Inc.
	Experience (Education)		<ol> <li>Bachelor Degree in Medicine, China Medical University</li> <li>Attending Physician,</li> <li>Department of Obstetrics &amp; Gynecology,</li> <li>National Taiwan University Hospital</li> <li>Superintendent,</li> <li>North Town Women</li> </ol>	<ol> <li>Master of Air Transportation Management, University of Hawaii, Travel Industry Management School, U.S.A.</li> <li>Chief Investment Officer, Cathay Securities Investment Trust</li> <li>Portfolio Manager, Invesco Global</li> <li>Technology Fund</li> </ol>
	olding ninee ement	%	0	0
	Shareholding by Nominee Arrangement	Shares	0	0
	: Minor olding	%	0.48	0
	Spouse & Minor Shareholding	Shares	366	0
		%	1.67	3.08
	Current Shareholding	Shares	1,273	2,345
	lding ected	%	1.67	3.08
	Shareholding when Elected	Shares	1,273	2,345
	Date First	Elected	05/07/2003	06/09/2015
	Term	(Years)	m D	e n
	Date	-		77/15/2021
	Gender	Age	Male 0 61~70	Female 0
		Name	Mu-Chuan Hsu	Li-Jeng Chen
	Nationality/	Place of Incorporation	R.O.C.	R.O.C.
	i	litte	Director	Director

% : \$	Note	1	None	None
d shares	no are no are in Two nship	Relation	None	None
Year ; Thousand share Executives. Directors or	Supervisors Who are Spouses or within Two Degrees of Kinship	Name I	None	None
Year ; ] Executiv	Superv Superv Spouses Degre	Title	None	None
04/11/2023 ; Unit: Year ; Thousand shares ; %	E C Other Position		<ol> <li>President, eMemory Technology Inc.</li> <li>Director, PUFsecurity Corporation</li> <li>Executive Director, eMemory Japan Corporation</li> <li>Director, PUFsecurity Technology (Shanghai)</li> <li>Corporation</li> <li>Supervisor, Taiwan Advanced Automotive</li> <li>Technology Development</li> </ol>	<ol> <li>Director, iMQ</li> <li>Technology Inc.</li> <li>Director, SecuX</li> <li>Technology Inc.</li> </ol>
	Experience	(Education)	<ol> <li>Master Degree in Electrical and Electronics Engineering, National Tsing Hua University</li> <li>Principal Engineer, Taiwan</li> <li>Principal Engineer, Manufacturing Company Limited</li> </ol>	N/A
;	olding ninee ement	%	0	0
;	Shareholding by Nominee Arrangement	Shares	0	0
	& Minor olding	%	0.07	0
	Spouse & Minor Shareholding	Shares	57	0
	Current Shareholding	%	0.0	1.49
	Cur Shareł	Shares	44	1,132
	olding lected	%	0.03	1.49
	Shareholding when Elected	Shares	56	1,132
	Date First Elected		06/15/2022	06/19/2012
	Term (Years)		6	ŝ
	Date Elected		06/15/2022	07/15/2021
	Gender	Age	Male 51~60	N/A
		Name	Michael Ho	How-Han Investment Corporation
	Nationality/ Place of Incorporation		R.O.C.	R.O.C.
		Title	Director	Director

; %	r Note 1		N				
nd shares		Relation	Spouse				
; Thousa	Executives, Directors or ervisors Who are Spouse in Two Degrees of Kins	Name	Charles Hsu Felix Hsu				
Unit: Year	Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Title	Chairman Representa- tive of How-Han Investment Corporation				
04/11/2023; Unit: Year; Thousand shares; %	S Other Position		<ol> <li>I. Chairman, How-Han Investment Corporation</li> <li>Director, iMQ Technology Inc.</li> <li>Supervisor, Uniband Electronic Corporation</li> <li>Vice President, Tai Won</li> <li>Vice President, Tai Won</li> <li>Corporation</li> <li>Supervisor, iMQ</li> <li>Supervisor, iMQ</li> <li>Corporation</li> <li>Independent Director, Remuneration</li> <li>Committee Member, Acer Synergy Tech</li> <li>Conmittee Member, Acer Synergy Tech</li> <li>Contuittee</li> <li>Member, Acer Synergy Tech</li> <li>Control</li> <li>Audit</li> <li>Contunan, Han Yu Assets</li> <li>Co. Ltd</li> <li>ASSETS Co., Ltd</li> </ol>				
	Experience (Education)		<ol> <li>Master of Science, Computer Science and Applied Mathematics, University of Illinois at Urbana-Champaig n, U.S.A.</li> <li>Bachelor Degree in Economics, National Taiwan University</li> <li>Bachelor Degree in Economics, National Taiwan University</li> <li>Asconomics, National Taiwan University</li> <li>Asconomics, National Co., Ltd.</li> <li>Asconomics, Naturational Co., Ltd.</li> <li>Chief Information</li> <li>Associate Researcher, Manufacturing Information</li> <li>System, North American Philips Labs., NY, U.S.A.</li> <li>Software Engineer, IBM T.I. Watson Research Center, NY, U.S.A.</li> </ol>				
	lding inee ment	%	0				
	Shareholding by Nominee Arrangement	Shares	0				
	Spouse & Minor Shareholding	%					
		Shares	1,429				
	ent olding	%	0				
	Current Shareholding	Shares	24				
	olding	%	0				
	Shareholding when Elected	Shares	-				
		Date First Elected	06/19/2012				
		Term (Years)	т. Т. С.				
	Date Elected		07/15/2021				
		Gender Age	Female 07 61~70				
		Name	How-Han Investment Corporation Representa- tive : Teresa Cheng (Note 2)				
	Nationality/	Place of Incorporation	R.O.C.				
		Title	Representa -tive of Director				

; %	Note 1		None	None		
d shares		Name Relation	Father 1	None		
housan	s, Direct ors Who r within of Kins	Name I	Charles Hsu	None		
: Year ; T	Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Title	Chaiman	None		
04/11/2023; Unit: Year; Thousand shares; %	Other Position		1.Deputy Director of R&D Department, PELL BIO-MED TECHNOLOGY CO., LTD. 2. Supervisor, HanYu Assets Co. Ltd	<ol> <li>Vice President, eMemory Technology Inc.</li> <li>Director &amp; Vice President, PUFsecurity</li> <li>Supervisor, PUFsecurity</li> <li>Corporation</li> <li>Corporation</li> </ol>		
	Experience (Education)		Ph.D. in Materials / Bioengineering, University of California, San Diego, U.S.A.	<ol> <li>Ph.D. in Electrical Endineering, National Tsing Hua University</li> <li>Technical Manager, Product Engineering Center, Powerchip Technology Corporation</li> <li>Director of President's Office, President's Corp.</li> </ol>		
	lding ninee ement	%	0	0		
	Shareholding by Nominee Arrangement	Shares	0	0		
	Spouse & Minor Shareholding	%	0	0		
		Shares	0	0		
	ent olding	%	0.05	0.04		
	Current Shareholding	Shares	42	32		
	lding scted	%	0.05	0.05		
	Shareholding when Elected	Shares	42	41		
	Date First	Elected	11/02/2021	01/17/2023		
	Term	-	ю 1	0 M		
	Date	75	1/02/2021	01/17/2023		
	Gender Age		Male 11 31~40	Male 0]		
			How-Han Investment Corporation Representa- tive : Felix Hsu	How-Han Investment Corporation Representa- tive : Evans Yang (Note 2)		
	Nationality/	Place of Incorporation	R.O.C.	R.O.C.		
		Title	Representa -tive of Director	Representa -tive of Director		

; %	Note		None					
l shares			None					
housanc	Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Name Relation	None					
car; T	Executiv Superv Spouses Degree	Title	None					
04/11/2023; Unit: Year; Thousand shares; %	Other Position		ege al dit	of Technology Management, National Tsing Hua University				
	Experience	(Education)	<ol> <li>Ph.D. Nuclear Engineering and Applied Physics, Columbia University, U.S.A.</li> <li>Bachelor Degree in Nuclear</li> <li>Invicear</li> <li>Invicear</li> <li>Invising Hua University</li> <li>Senior Vice</li> <li>President, Worldwide Sales &amp; Services, Taiwan</li> <li>Services, Taiwan</li> <li>Services, IBM</li> <li>Microelectronics</li> <li>Division</li> </ol>	<ol> <li>Vice President, Asia Pacific Operations, Motorola Computer Gro</li> </ol>				
	olding ninee sment	%	o					
	Shareholding by Nominee Arrangement	Shares	0					
	Minor Iding	%	0					
	Spouse & Minor Shareholding	Shares	0					
	ent olding	%	0					
	Current Shareholding	Shares	0					
	lding lected	%	0					
	Shareholding when Elected	Shares	0					
	Date First	Elected	35/26/2009					
	Term	(Years)	<del>ر</del> س					
	Date		07/15/2021					
	Gender	Age	Male 07 71~80					
	D Name		Kenneth 7					
Nationality/ Place of lncorporation			R.O.C.					
		Title	Independent Director					

Note 1		None	None
Executives, Directors or Supervisors Who are Spouses or within Two Degrees of Kinship	Name Relation	None	None
Executives, Directors or Supervisors Who are Spouses or rithin Two Degree of Kinship	Vame I	None	None
E3 D, D Supe are within o	Title 1	None	None None
Executives, Directors or Supervisors Who are Spouses or within Two Degrees <sup>1</sup> of Kinship		<ol> <li>Vice Chairman, Egis Technology Inc.</li> <li>Independent Director, Remuneration Committee Member &amp; Audit Committee Member, Tongtai Machine &amp; Tool Co., Ltd.</li> <li>Director, ULSee Co., Ltd.</li> <li>Director, ULSee Co., Ltd.</li> <li>Director, ULSee Co., Ltd.</li> <li>Director, ULSee</li> <li>Corporation G.P., Ltd.</li> <li>Crainman, Vitrio Technology Corporation G.P., Ltd.</li> <li>Chairman, Granary Invostion Fund G.P., Ltd.</li> <li>Chairman, Granary Investment Co.</li> <li>Director, YE SIANG ENTERPRISE CO., LTD.</li> </ol>	1. Fellow, IBM 2. Vice President Science & Technology, IBM
Experience (Education)		<ol> <li>Master of Business Administration, The Wharton School, University of Pennsylvania, U.S.A.</li> <li>Master of Public Administration, National Chengchi University</li> <li>Chief Financial Officer, Xiaomi Corporation, Beijing Officer and Spokesperson, Media Tek Inc.</li> <li>Financial Manager, Taiwan</li> <li>Financial Manager, Semiconductor Manufacturing Company Limited</li> </ol>	<ol> <li>Ph.D. in Engineering and Applied Science, Yale University, U.S.A.</li> <li>Bachelor Degree in Physics, National Cheng Kung University</li> <li>Fellow Member, Institute of Electrical and Electronics Engineers (IEEE)</li> </ol>
olding minee	%	0	0
Shareholding by Nomince Arrangement	Shares	0	0
Minor	%	0	0
Spouse & Minor Shareholding	Shares	0	0
	%	0	0
Current Shareholding	Shares	0	0
lding lected	%	0	0
Shareholding when Elected	Shares	0	0
Date First Elected		96/09/2015	2016.06.14
Term (Years)		m	m (1
Date Elected		J7/15/2021	07/15/2021
Gender Age		Male 51~60	Male 71~80
Name		Ming-To Yu	T.C. Chen
Nationality/ Place of Incorporation		R.O.C.	R.O.C.
Title		Independent Director	Independent Director

explanation shall be given of the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto. Note 2: How-Han Investment Corporation changed its representative from Ms. Teresa Cheng to Mr. Evans Yang on January 17, 2023, so the information of Ms. Teresa Cheng is as of January 17, 2023.

Major shareholders of the institutional shareholders

04/11/2023

Name of Institutional Shareholders	Major Shareholders	
	Teresa Cheng	25.00%
	Charles Hsu	15.00%
How-Han Investment Corporation	Felix Hsu	20.00%
	Alexander Hsu	20.00%
	Rosalind Hsu	20.00%

Major shareholders of the Company's major institutional shareholders : None.

			04/11/2023	
Criteria Name	Professional Qualification and Experience	Status of Independence	Number of Other Public Companies in Which the Individual is Concurrently Serving as an Independent Director	
	Principal Education :			
	Ph.D. in Electrical Engineering, University of Illinois,			
Charles Hsu	Urbana-Champaign, U.S.A.		2	
Chairman	Principal Experience :	N/A		
Chuimhan	Chairman, Institute of Electronics Engineering, National Tsing			
	Hua University			
	Researcher, IBM T.J. Watson Research Center, NY, U.S.A.			
	Principal Education :			
	Bachelor Degree in Medicine, China Medical University		0	
Mu-Chuan Hsu	Principal Experience :	N/A		
Director	Attending Physician, Department of Obstetrics & Gynecology,	14/11	0	
	National Taiwan University Hospital			
	Superintendent, North Town Women & Children Hospital			
	Principal Education :			
	Master of Air Transportation Management, University of			
Li-Jeng Chen	Hawaii, Travel Industry Management School, U.S.A.	N/A	0	
Director	Principal Experience :	1 V I 1	Ĵ	
	Chief Investment Officer, Cathay Securities Investment Trust			
	Portfolio Manager, Invesco Global Technology Fund			

Criteria Name	Professional Qualification and Experience	Status of Independence	Number of Other Public Companies in Which the Individual is Concurrently Serving as an Independent Director
Michael Ho Director	Principal Education : Master Degree in Electrical and Electronics Engineering, National Tsing Hua University Principal Experience : Principal Engineer, Taiwan Semiconductor Manufacturing Company Limited	N/A	0
Teresa Cheng Director (Note)	Principal Education : Master of Science, Computer Science and Applied Mathematics, University of Illinois at Urbana-Champaign, U.S.A. Bachelor Degree in Economics, National Taiwan University Principal Experience : Chief Information Officer, Macronix International Co., Ltd. Department Manager, Software Development, BDC Corporation Associate Researcher, Manufacturing Information System, North American Philips Labs., NY, U.S.A. Software Engineer, IBM T.J. Watson Research Center, NY, U.S.A.	N/A	1
Felix Hsu Director	Principal Education : Ph.D. in Materials / Bioengineering, University of California, San Diego, U.S.A. Principal Experience : Deputy Director of R&D Department, PELL BIO-MED TECHNOLOGY CO., LTD.	N/A	0
Evans Yang Director	Principal Education : Ph.D. in Electrical Engineering, National Tsing Hua University Principal Experience : Technical Manager, Product Engineering Center, Powerchip Technology Corporation Director of President's Office, PowerFlash Technology Corp.	N/A	0

Criteria Name	Professional Qualification and Experience	Status of Independence	Number of Other Public Companies in Which the Individual is Concurrently Serving as an Independent Director
Kenneth Kin Independent Director (Convener of Remuneration Committee)	Principal Education : Ph.D. Nuclear Engineering and Applied Physics, Columbia University, U.S.A. Bachelor Degree in Nuclear Engineering, National Tsing Hua University Principal Experience : Senior Vice President, Worldwide Sales & Services, Taiwan Semiconductor Manufacturing Company Limited Vice President, Worldwide Sales & Services, IBM Microelectronics Division Vice President, Asia Pacific Operations, Motorola Computer Gro Any conditions defined in Article 30 of the Company Act : None.	The Independent Directors of the Company are all in compliance	2
Ming-To Yu Independent Director (Convener of Audit Committee)	Principal Education : Master of Business Administration, The Wharton School, University of Pennsylvania, U.S.A. Master of Public Administration, National Chengchi University Principal Experience : Chief Financial Officer, Xiaomi Corporation, Beijing Chief Financial Officer and Spokesperson, MediaTek Inc. Financial Manager, Taiwan Semiconductor Manufacturing Company Limited Any conditions defined in Article 30 of the Company Act : None.	with the provisions of article 3 of "Regulations Governing Appointment of Independent Directors and Compliance Matters for Public	1
T.C. Chen Independent Director	Principal Education : Ph.D. in Engineering and Applied Science, Yale University, U.S.A. Bachelor Degree in Physics, National Cheng Kung University Principal Experience : Fellow Member, Institute of Electrical and Electronics Engineers (IEEE) Any conditions defined in Article 30 of the Company Act : None.	Companies".	0

Note : How-Han Investment Corporation changed its representative from Ms. Teresa Cheng to Mr. Evans Yang on January 17, 2023, so the information of Ms. Teresa Cheng is as of January 17, 2023.

#### C. Board Diversity Policy and Implementation Status

The composition of Directors is stipulated in the "Corporate Governance Practice Principles" of the Company, in consideration of diversification and the operation, type of business activities, and demands of development, the properly diversified policies are provided for the major two phases including but not limited to essential conditions and value (in gender, age, nationality, culture, etc.) and professional knowledge and skills (e.g. law, accounting, industry, finance, marketing, technology, etc.), and they generally possess the knowledge, skills and competence necessary for practicing their jobs.

Currently, the 9 members of the Board of this term have professional backgrounds in industries, academia, medical and pharmaceutical science, and professional specialties in the scopes of management, leadership and policy decision, industrial knowledges, academy and financial. The relevant information also disclosed on the Company's website.

Among the Directors, three Directors with employee identity take a ratio of 33.3%, two Directors with the relationship of spouses or relatives by blood within the second degree take a ratio of 22.2%, three Independent Directors take a ratio of 33.3% and the seniority of them are 7, 8, and 14 years respectively. The age distribution of the Board members shows that there are one Director aged  $31\sim40$ , four Directors aged  $51\sim60$ , two Directors aged  $61\sim70$  and two Directors aged  $71\sim80$ . In addition, the Company also concerns about the gender distribution of the Board; it is the target to have at least one seat of female Director. Currently, there are one female Director which account for 11.1%.

Among the Directors and Independent Directors of the Company, there are no circumstances prescribed in paragraph 3 and paragraph 4, Article 26-3 of the Securities and Exchange Act, please take a reference to the information of Directors and their independence in page 12~21 of this Annual Report.

35 ; %	Note 1		None	None
and share	no are Vithin es of	Title Name Relation	None	None
04/11/2023 ; Unit: Thousand shares ; %	Managers who are Spouses or Within Two Degrees of Kinship	Name I	None	None
; Unit	Mana Spou Twc	Title	None None	None None
04/11/2023	Other Position		<ol> <li>Director, PUFsecurity Corporation</li> <li>Executive Director, eMemory Japan Corporation</li> <li>Director, PUFsecurity</li> <li>Technology (Shanghai)</li> <li>Corporation</li> <li>Supervisor, Taiwan</li> <li>Advanced Automotive</li> <li>Technology</li> <li>Development</li> <li>Association</li> </ol>	None
	Experience (Education)		I. Master Degree in Electrical and Electronics Engineering, National Tsing HuaI. Director, PUFsecuri CorporationDirectorics Engineering, National Tsing Hua2. Executive Director, eMemory Japan Corporation2. Principal Engineer, Taiwan Semiconductor3. Director, PUFsecuri Advanced Automoti Technology (Shangh Manufacturing3. Director, PUFsecuri Taiwan Semiconductor4. Supervisor, Taiwan Advanced Automoti Technology	<ol> <li>Master Degree in Photonics and Optoelectronics, National Taiwan University</li> <li>R&amp;D Engineer, Philips Electronics Ltd.</li> <li>Principal Engineer, Taiwan Semiconductor Manufacturing Company Limited.</li> </ol>
	ing by lee ment	0%	0	0
	Shareholding by Nominee Arrangement	Shares	0	0
	Minor	%	0.07	0.15
	Spouse & Minor Shareholding	Shares	57	Ξ
		%	0.06	0.03
	Shareholding	Shares	44	20
	Date Effective		11/01/2021	01/01/2014
	Gender		Male	Male
	Name		Michael Ho	Chris Lu
	Nationality		R.O.C.	R.O.C.
	Title		President	Senior Vice President

3.2.2 Management Team

es;%	Note		None	None		
sand shar	ho are Within :es of p	Title Name Relation	None	None	None	
: Thous	Managers who are Spouses or Within Two Degrees of Kinship	Name	None None	None None	None None	
3; Uni		Title	None	None	None	
04/11/2023; Unit: Thousand shares ; %	Other Position		None	None	None	
	Experience (Education)		<ol> <li>Master Degree in Physics, National Central University</li> <li>EMBA, National Tsing Hua University</li> <li>Technical Manager, Technology, Taiwan Semiconductor Manufacturing Company Limited</li> <li>Technical Manager, Technology, Vanguard International</li> <li>Semiconductor Corporation</li> </ol>	<ol> <li>Master Degree in Economics, National Taiwan University</li> <li>Section Manager, Tze Chiang Foundation of Science and Technology</li> </ol>	<ol> <li>Master Degree in Electronics Engineering, National Chiao Tung University</li> <li>Engineer, Vanguard International Semiconductor Corporation</li> <li>Engineer, Comax Tech. Inc.</li> </ol>	
	ling by nee ment	0%	0	0	0	
	Shareholding by Nominee Arrangement	Shares	0	0	0	
	Minor lding	0%	0.04	0	0	
	Spouse & Minor Shareholding	Shares	34	0	0	
		0%	0.12	0.05	60.0	
	Shareholding	Shares	16	37	65	
	Date Effective		02/21/2008	Female 02/21/2008	01/01/2014	
	Gender		Male	Female	Male	
	/ Name		Ching- Yuan Lin	Anita Chang (Note 2)	John Ho	
	Nationality Name		R.O.C.	R.O.C.	R.O.C.	
	Title		Senior Vice President and Chief of Technology Officer	Vice President	Vice President	

es;%	Note			None	None	None	
sand shar	/ho are Within ses of	Name Relation		None	None	None	
t: Thou	Managers who are Spouses or Within Two Degrees of			None	None	None None	
:3 ; Uni	Man Spou Tw	Title		None	None	None	
04/11/2023; Unit: Thousand shares; %	Other Position		1. Director & Vice	<ol> <li>Director &amp; vice President,</li> <li>PUFsecurity</li> <li>Corporation</li> <li>Supervisor,</li> <li>PUFsecurity</li> <li>Technology</li> <li>(Shanghai)</li> <li>Corporation</li> </ol>	None	None	
	Experience ( Education )		1. Ph.D. in Electrical	<ol> <li>P. Ph.D. in Electrical Engineering, National Tsing Hua University</li> <li>Technical Manager, Product Engineering Center, Powerchip Technology Corporation</li> <li>Director of President's Office, PowerFlash Technology Corp.</li> </ol>	<ol> <li>Master Degree in Electrical and Electronics Engineering, National Tsing Hua University</li> <li>Senior Engineer, Taiwan Semiconductor Manufacturing Company Limited</li> </ol>	<ol> <li>Bachelor Degree in Accounting, Tamkang University</li> <li>Internal Auditing Officer, United Epitaxy Company, Ltd.</li> </ol>	
	ing by ee nent			0	0	0	
	Shareholding by Nominee Arrangement	Shares	I.	0	0	0	
		%		0	0	0	
	Spouse & Minor Shareholding	Shares	1	0	0	0	
		%		0.04	0	0.02	
	Shareholding	Shares	1	32	0	14	
	Date Effective			01/01/2014	10/26/2022	08/02/2011	
	Gender			Male	Male	Female	
	Name			Evans Yang	Hsin- Ming Chen	Teresa Kuo	
	Nationality Name			R.O.C.	R.O.C.	R.O.C.	
	Title			Vice President	Vice President	Accounting and Financial Officer / Corporate Governance Officer	

Note 1: Where the president or person of an equivalent post (the highest level manager) and the chairman of a company are the same person, spouses, or relatives within the first degree of kinship, an explanation shall be given of the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto.

Note 2: Ms. Anita Chang retired on on March 31, 2023, so the information is as of March 31, 2023.

3.2.3 Remuneration of Directors, Supervisors, President, and Vice PresidentsA. Remuneration of Directors

12/31/2022 ; Unit: NT\$ thousands ; Thousand shares ; %

				Remuneration	eration				Amount and Ratio of Total	und Ratio otal	Rel	Relevant Remuneration Received by Directors Who are Also Employees	station Rec	ceived by Dii	rectors Wh	o are Als	o Employ	ees	Amount a	Amount and Ratio of	Remineration
Title /	Base Cor (, (No	Base Compensation (A) (Note 1)		Severance Pay (B) (Note 2)	Dire Compen (No	Directors Compensation(C) (Note 3)	Allowances (D) (Note 4)	ances ) e 4)	Remuneration (A+B+C+D) to Net Income (%)		Salary, B Allow: (Nu	Salary, Bonuses, and Allowances (E) (Note 5)	Severa (	Severance Pay (F)	Em	ployee C ( <sup>1</sup> (Not	Employee Compensation (G) (Note 6)	ion	Total Cor (A+B+C+D Net Inc	Total Compensation (A+B+C+D+E+F+G) to Net Income (%)	
Name		Companies in the consolidated	The	Companies in the consolidated		Companies in the consolidated		Companies in the consolidated		Companies in the consolidate	The	Companies in the consolidated		Companies in the consolidated	The company		Compar consolidate stater	Companies in the consolidated financial statements	The company	Companies in the The company consolidated	Non-consolid ated Affiliates or Parent
	company		company		company		company		company c	d financial statements	company		company	financial statements	Cash	Stock	Cash	ck		financial statements	Company
Chairman Charles Hsu	23,700	23,700	0	0	6,539	6,539	25	25	30,2 <i>6</i> 4 1.88%	30,264 1.88%	0	0	0	0	0	0	0	0	30,264 1.88%	30,264 1.88%	80
Director Mu-Chuan Hau Director Li-Jeng Chen Director Michael Ho (Note 7) Director How-Han Investment Coporation Representative : Teresa Cheng Investment How-Han Investment Corporation Representative : Felix Hsu	0	0	0	0	19,617 19,617	19,617	115	115	19,732	19,732 1.22%	5,307	5,307	113	113	10,751	0	10,751	0	35,903 2.23%	35,903 2.23%	0

12/31/2022 ; Unit: NT\$ thousands ; Thousand shares ; %

Amount and Ratio of Remuneration	Total Compensation (A+B+C+D+E+F+G) to Net Income (%) from	Companies         Non-consolid           in the         ated Affiliates           y         consolidated         or Parent           financial         Company           statements         company	10,980 0.68% 0	<ol> <li>Please state the policy, system, standard and structure of remuneration payment for independent directors, and state the correlation between remuneration payment and responsibilities, risks, investment time and other factors:</li> <li>The Company had good operation performance in 2022, such that the Independent Directors jointly participated in the compensation distribution with the Directors. Also, the "Fixed remuneration" and the "Remuneration" for Functional Committee, this was all submitted to the Board of Directors for resolution. The rationality of relevant remuneration of Independent Directors will be reviewed from time to time according to the practical operation and related laws and regulations, to reach the balance between the sustainable operation and risk control of the Company.</li> <li>2.1n addition to the above remuneration, director remuneration shall be disclosed as follows when received from companies included in the consolidated financial statements and reinvestment companiess in the most recent year to compensate directors's such as being independent contractors: None.</li> <li>Note 1 : Base compensation for functions director's salary, duty allowance, severance pay, bonus and reward, etc.)</li> <li>Note 2 : Allowance on funding of pension obligation.</li> <li>Note 3 : Directors concensation of 2022 is resolved by the Board of Directors on Fehruary 22, 2023.</li> <li>Note 4 : The directors' protessional practicina elevant on allowance, severance pay, bonus and reward, etc.)</li> </ol>
Amount a	Total Co (A+B+C+I Net Inc	The company	10,980 0.68%	/ment and the Direc with the lity of rel etween th etween th cial staten
yees	tion	Companies in the consolidated financial statements Cash Stock	0	ation pa- on with coordance e rationa balance b ted finan- ted finan-
so Emplo	Employee Compensation (G) (Note 6)	Compa consolida stata Cash	0	emunet stributi , in ac ion. Th ch the l ch the l nsolida nsolida a
io are Als	aployee C (No	The company ash Stock	0	tween r thion di y basis resolut , to rea , to rea the co
rectors Wh	En	The coi Cash	0	ation be ompensa monthl tors for gulations gulations (, various
sceived by Di	Severance Pay (F)	Companies in the consolidated financial statements	0	the correl d in the c ttors on a tof Direc ws and rey ws and rey panies inc one. eward, etc allowance
eration Re	Sever	The company	0	nd state ticipated nt Dired a Boarc lated la om com ctors: N us and r us and r
Relevant Remuneration Received by Directors Who are Also Employees	Salary, Bonuses, and Allowances (E) (Note 5)	Companies in the consolidated financial statements	0	Please state the policy, system, standard and structure of remuneration payment for independent directors, and state the investment time and other factors: The Company had good operation performance in 2022, such that the Independent Directors jointly participated in Remuneration" and the "Remuneration for Functional Committees" were further paid to the Independent Directors responsibilities. After review and discussion by the Remuneration Committee, this was all submitted to the Board of Independent Directors will be reviewed from time to time according to the practical operation situation and related laws a and risk control of the Company. In addition to the above remuneration, director remuneration shall be disclosed as follows when received from companicompaniess in the most recent year to compense directors's salary, duty allowance, severance pay, bonus and rewa to 2 = 1. Base compensation for directors in 2022 including director's salary, duty allowance, severance pay, bonus and rewa to 2 = 1. Directors compensation of 2022 is resolved by the Board of Directors on February 22, 2023.
Re	Salary, l Allov (P	The company	0	endent rectors to the all subr ion situ ion situ indeper severan severan
Amount and Ratio of Total	Remuneration (A+B+C+D) to Net Income (%)	Companies in the consolidate d financial statements	10,980 0.68%	/ment for independent Independent Directors e further paid to the ittee, this was all sub practical operation sith osed as follows when s, such as being indepe futy allowance, severa on February 22, 2023 neluding transportatior
Amount of 7	Remur (A+B+ Net Inc	The company	10,980 0.68%	7ment fi Indepen e furth ittee, th practics osed as osed as s, such s duty allo on Feb
	Allowances (D) (Note 4)	Companies in the consolidated financial statements	190	ation pay that the ees" wei n Comm ng to the be discl r services s salary, o Directors thy year (ii
	Allo ) (Nd	The company	190	emunet emunet ommitt ineratio accordin accordin for thei for thei irector <sup>3</sup> strector <sup>3</sup>
	Directors Compensation(C) (Note 3)	Companies in the consolidated financial statements	8,270	cture of 1 in 2022, ctional C the Remu to time 6 muneration directors cluding d cluding d the Bo
Remuneration	Dir Compei (N	The company	8,270	nd stru mance or Fun on by in time in time sctor re ensate oensate igation igation solved g fees i
Remun	Severance Pay (B) (Note 2)	Companies in the consolidated financial statements	0	Please state the policy, system, standard and structure of remuneration painvestment time and other factors: The Company had good operation performance in 2022, such that the Remuneration" and the "Remuneration for Functional Committees" were responsibilities. After review and discussion by the Remuneration Commindependent Directors will be reviewed from time to time according to the and risk control of the Company. In addition to the above remuneration, director remuneration shall be disclecompaniess in the most recent year to compensate directors for their services companiess in the most recent year to compensate director's salary, one 1 : Base compensation of 2022 including director's salary, one 2 : Allowance or funding of pension obligation.
		The company	0	factors, s factors, s factors Remur iew and iew and ie
	Base Compensation (A) (Note 1)	Companies in the consolidated financial statements	2,520	Please state the policy, system, si investment time and other factors: The Company had good operatio Remuneration" and the "Remun responsibilities. After review and Independent Directors will be revi and risk control of the Company. In addition to the above remunera companiess in the most recent yea companiess in the most recent of the 2 : Allowance or funding of pe of a 3 : Directors compensation of ' ote 4 : The directors' professional
	Base Co (Ni	The company	2,520	ate the nt time i ation" i ation" i ation" i ation" i ent Dire control c control c in to the ss in thu ss in thu lowance rectors c e directs c
	Title /	Name	Independent Director Kenneth Kin Independent Director Ming-To Yu Director Director T.C. Chen	<ol> <li>Please state the policy, system, standard and structure of remuneration payment for independent directors, and state the correla investment time and other factors: The Company had good operation performance in 2022, such that the Independent Directors jointly participated in the correlation of the Company had good operation for Functional Committees" were further paid to the Independent Directors on a responsibilities. After review and discussion by the Remuneration Committee, this was all submitted to the Board of Directo Independent Directors will be reviewed from time to time according to the practical operation situation and related laws and reguland risk control of the Company.</li> <li>In addition to the above remuneration, director remuneration shall be disclosed as follows when received from companies inclucompaniess in the most recent year to compensate directors for their services, such as being independent contractors: None.</li> <li>Note 1 : Base compensation for directors in 2022 (including director's salary, duty allowance, severance pay, bonus and reward, etc.) Note 2 : Allowance or funding of pension obligation.</li> <li>Note 3 : Directors compensation of 2022 is resolved by the Board of Directors on February 22, 2023.</li> <li>Note 4 : The directors' professional practicing fees in the most recent year (including transportation allowance, special allowance, special allowance, special allowance, special allowance.</li> </ol>

based on the actual value, fuel expenses and other benefits. If a driver is assigned, please specify the pay made by The Company to the driver, but exclude the same from the remuneration.

- Note 5 : It means the salary, duty allowance, severance pay, bonus, reward, transportation allowance, special allowance, various allowances, and provision of such tangible objects as dormitory and and other benefits. If a driver is assigned, please specify the pay made by The Company to the driver, but exclude the same from the remuneration. The salary expenses recognized in other transportation means or exclusive personal allowance is provided, please disclose the nature and cost of the assets, rent imputed based on the actual value, fuel expenses accordance with IFRS 2 "Share-based payment", including obtaining employee stock options, new restricted employee shares and participating in cash increase subscription shares, shall car received by the directors who acted as employees concurrently (including President, Vice President, managerial officer and employee) in the most recent year. If a house, car and any also be included in the remuneration.
  - Note 6 : The directors who acted as employees concurrently (including President, Vice President, managerial officer and employee) received employee compensation (including stock dividend and cash dividend) of 2021 is resolved by the Board of Directors on February 22, 2023. The employee compensation paid to directors who are also employees is a proposed number.

		Name of Directors	Directors	
	Total of (A	Total of (A+B+C+D)	Total of (A+B+C+D+E+F+G)	-C+D+E+F+G)
Kange of Kemuneration	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements
Under NT\$ 1,000,000	Teresa Cheng, Felix Hsu	Teresa Cheng, Felix Hsu	Teresa Cheng, Felix Hsu	Teresa Cheng, Felix Hsu
$\rm NT\$1,000,000 \sim NT\$1,999,999$				
$NT\$2,000,000 \sim NT\$3,499,999 \qquad Mu-Chuan Hsu$	Mu-Chuan Hsu	Mu-Chuan Hsu	Mu-Chuan Hsu	Mu-Chuan Hsu
	Li-Jeng Chen, Michael Ho,	Li-Jeng Chen, Michael Ho,	Kenneth Kin, Ming-To Yu,	Kenneth Kin, Ming-To Yu,
$\rm NT\$3,500,000 \sim NT\$4,999,999$	Kenneth Kin, Ming-To Yu,	Kenneth Kin, Ming-To Yu,	T.C. Chen	T.C. Chen
	T.C. Chen	T.C. Chen		
$\rm NT\$5,000,000 \sim NT\$9,999,999$	NT\$5,000,000 ~ NT\$9,999,999 How-Han Investment Corporation How-Han Investment Corporation How-Han Investment Corporation How-Han Investment Corporation	How-Han Investment Corporation	How-Han Investment Corporation	How-Han Investment Corporation

Li-Jeng Chen

Li-Jeng Chen

Charles Hsu Michael Ho

Charles Hsu Michael Ho

Charles Hsu

NT\$30,000,000 ~ NT\$49,999,999 |Charles Hsu

 $\rm NT\$50,000,000 \sim NT\$99,999,999$ 

NT\$100,000,000 or above

**Fotal** 

 $\rm NT\$15,000,000 \sim NT\$29,999,999$  $NT$10,000,000 \sim NT$14,999,999$ 

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Note 7 : Mr. Michael Ho by-elected as director at the Regular Shareholders' Meeting held on June 15, 2022.

None.
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of Supervisors
Remuneration of
B.

C. Remuneration of the President and	Vice Presidents
emuneration of the President a	
emuneration of the President	an
emuneration of the	resident
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emu	of
с <sup>.</sup>	emu
	с.

12/31/2022 ; Unit: NT\$ thousands ; Thousand shares ; %

Severance Pay (B)Bonuses and Allowances (C)Employee Compensation (D)Amount and Ratio of Total Compensation (A+B+C+D)Salary(A)(Note 1)(Note 2)(Note 3)to Net Income (%)	Companies in the company consolidated The company consolidated The company consolidated The consolidated consolidated tinancial statements consolidated construction the consolidated the consoli	company financial company financial company matucian statements Cash Stock Cash Stock Cash Stock Cash Stock				20.308 20.308 914 914 28.778 28.794 26.206 0 26.206 0 76,206 76,222 0				
	The companies The consolidated The	company financial company statements				20.308 914 914 28.778				
Ň	Title Name The The	00111pd	President Michael Ho	Senior Vice Chris Lu President	Senior Vice President and Chief of tim	ПЦ	Vice Anita Chang	Vice John Ho President	Vice Evans Yang	Vice Hsin-Ming Chen

Note 1 : Allowance or funding of pension obligation.

Note 2: It means the bonus, reward, transportation allowance, special allowance, various allowances, and provision of such tangible objects as dormitory and car received by the President and Vice Presidents in the most recent year. If a house, car and any other transportation means or exclusive personal allowance is provided, please disclose the nature and cost of the assets, rent imputed based on the actual value or fair value, fuel expenses and other benefits. If a driver is assigned, please specify the pay made by The Company to the driver, but exclude the same from the remuneration. The salary expenses recognized in accordance with IFRS 2 "Share-based payment", including obtaining employee stock options, new restricted employee shares and participating in cash increase subscription shares, shall also be included in the remuneration.

Note 3 : The President and Vice Presidents received employee compensation of 2022 is resolved by the Board of Directors on February 22, 2023. The employee compensation paid to President and Vice Presidents is a proposed number.

Note 4 : Mr. Hsin-Ming Chen was appointed as vice president on October 26, 2022.

Rance of Remineration	Name of President	Name of President and Vice Presidents
	The Company	Companies in the consolidated financial statements
Under NT\$ 1,000,000		
$\rm NT\$1,000,000 \sim NT\$1,999,999$		
$\rm NT\$2,000,000 \sim NT\$3,499,999$		
$\rm NT\$3,500,000 \sim NT\$4,999,999$		
$\rm NT\$5,000,000 \sim NT\$9,999,999$	Anita Chang, John Ho, Evans Yang, Hsin-Ming Chen	Anita Chang, John Ho, Evans Yang, Hsin-Ming Chen
$\rm NT\$10,000,000 \sim NT\$14,999,999$	Chris Lu, Ching-Yuan Lin	Chris Lu, Ching-Yuan Lin
$\rm NT\$15,000,000 \sim NT\$29,999,999$	Michael Ho	Michael Ho
$\rm NT\$30,000,000 \sim NT\$49,999,999$		
$\rm NT\$50,000,000 \sim NT\$99,999,999$		
NT\$100,000,000 or above		
Total	7	7

D. Employee Compensation to Executive Officers

12/31/2022 ; Unit: NT\$ thousands ; %

Ratio of Total Amount to Net Income (%)					+ 0/C/.1			
Total				VO LC	440,12			
Employee Compensation - in Cash				100 EC	21,044			
Employee Compensation - in Stock (Fair Market Value)				<	>			
Name	Michael Ho	Chris Lu	Ching-Yuan Lin	Anita Chang	John Ho	Evans Yang	Hsin-Ming Chen	Teresa Kuo
Title	President	Senior Vice President	Senior Vice President and Chief of Technology Officer	Vice President	Vice President	Vice President	Vice President	Accounting and Financial Officer / Corporate Governance Officer

- Note : The executive officers received employee compensation of 2022 is resolved by the Board of Directors on February 22, 2023. The employee compensation paid to executive officers is a proposed number.
- 3.2.4 Comparison of Remuneration for Directors, Supervisors, President and Vice Presidents in the Most Recent Two Fiscal Years and Remuneration Policy for Directors, Supervisors, President and Vice Presidents
- The ratio of total remuneration paid by the Company and by all companies included in the consolidated financial statements for the two most recent fiscal years to directors, supervisors, president and vice presidents of the Company, to the net income. A.

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		The co	The company		Companie	Companies in the consolidated financial statements	dated financial	statements
Itom	202	121	20	2022	2021	121	20	2022
Title	Total	Ratio to	Total	Ratio to	Total	Ratio to	Total	Ratio to
		Net Income		Net Income		Net Income		Net Income
Remuneration of Directors								
(Excluding remuneration paid for positions as	43,564	3.96%	60,976	3.78%	43,572	3.96%	60,976	3.78%
employees)								
Remuneration of the President and Vice	VOL CJ	/00/ 3		/0CL V	L0L C7	/002 2		/0 <i>LL</i> V
Presidents	02,/04	0.1970	10,200	4.1370	107,00	0.1970	10,222	4./3%0
Net Income	1,101,157	ı	1,611,909	I	1,101,157	I	1,611,909	I
Note : The increase in remuneration of directors (excluding remuneration paid for positions as employees) and remuneration of the president and vice	rectors (exclud	ding remunera	ation paid for	positions as 6	employees) ar	nd remuneration	on of the pres	sident and vi

presidents were due to the increase in net income in 2022.

- The policies, standards, and portfolios for the payment of remuneration, the procedures for determining remuneration, and the correlation with risks and business performance. B.
- (1) The Remuneration Committee had been established on October 20, 2011 under the approval of the Board of Directors. With respect to the remunerations of Directors, President, Vice President and managers, the Remuneration Committee shall periodically review the performances of Directors and managers as well as the policies, system, standards and structure of the remunerations according to the organization rules thereof, and shall periodically assess the remunerations of Directors and managers, then propose to the Board of Directors for approval after the suggestions are made.

(2) Pursuant to the provisions of Article 25 in the Articles of Incorporation, that no more 2% of the profit shall be distributed to Directors as compensation

for the then current year. The remunerations of Directors are reasonable rewards given under the weight distribution principle by taking the operation achievements and the participation degree of each Director in the daily operation activities of the Company into consideration; the Company had good operation performance in 2022, such that the Independent Directors jointly participated in the compensation distribution with the Directors. Also, the "Fixed Remuneration" and the "Remuneration for Functional Committees" were further paid to the Independent Directors on a monthly basis, in accordance with their specific duties and responsibilities. The Company also has formulation of the Rules for Board of Directors Performance Assessment. For the content of performance evaluation of individual Directors, please take a reference to the evaluation of the Board of Directors in page 35~36 of this Annual Report.

(3) Pursuant to the provisions of Article 25 in the Articles of Incorporation, that if there is any pre-tax profit, 1% to 25% of the profit shall be distributed to compensation and employee stock option certificates. The salary level shall be determined according to the contribution degree that the managers provided to the Company and also by taking a reference to the level implemented by other companies in the same industry. In accordance with the Values, and Management Competence - are evaluated. Given that managers play a role as top-ranking in the Company, they must have the ability to skill of Formulating Strategic Orientations, so that managers can demonstrate the many behaviors required to achieve management competence. The (4) The rationality of relevant remunerations of Directors and managers shall be examined by the Remuneration Committee and Board of Directors, and the remuneration system will be reviewed from time to time according to the practical operation situation and related laws and regulations, to reach the eligible employees for profit sharing. The remunerations of President, Vice President and managers of the Company shall include salary, employees' Company's Performance Management Regulations, managers performance is evaluated twice a year. Three major factors - Implementation Ability, think about the organization's future and directions for movement. In terms of Management Competence, we place great emphasis on the professional President formulates the corporate policy, and the managers are then responsible to plan, guide, and implement the annual goals for the departments they are in charge of, thus to improving the organization's overall effectiveness. The Company's operating results are then reported to the Board of Directors.

balance between the sustainable operation and risk control of the Company

### 3.3 Implementation of Corporate Governance

### 3.3.1 Board of Directors

### A total of 5 (A) meetings of the Board of Directors were held in 2022. The attendance of director were as follows:

Title	Name	Attendance in Person (B)	By Proxy	Attendance Rate (%) 【 B/A 】	Remarks
Chairman	Charles Hsu	5	0	100.00%	
Director	Mu-Chuan Hsu	5	0	100.00%	
Director	Li-Jeng Chen	5	0	100.00%	
Director	Michael Ho	3	0	100.00%	By-elected as director at the Regular Shareholders' Meeting held on June 15, 2022 and should attend 3 times.
Director	How-Han Investment Corporation Representative : Teresa Cheng	5	0	100.00%	
Director	How-Han Investment Corporation Representative : Felix Hsu	5	0	100.00%	
Independent Director	Kenneth Kin	5	0	100.00%	
Independent Director	Ming-To Yu	4	1	80.00%	
Independent Director	T.C. Chen	5	0	100.00%	

Other mentionable items:

- 1. If any of the following circumstances occur, the dates of the meetings, sessions, contents of motion, all independent directors' opinions and the company's response should be specified:
  - (1) Matters referred to in Article 14-3 of the Securities and Exchange Act : The Company had established the Audit Committee, that the provisions of Article 14-3 shall not apply. With respect to the descriptions for the matters listed in Article 14-5 of the Securities and Exchange Act, please take a reference to 3.3.2 Audit Committee in page 37~38 of this Annual Report.
  - (2) Other matters involving objections or expressed reservations by independent directors that were recorded or stated in writing that require a resolution by the board of directors : None.
- 2. Any recusal of Directors due to conflicts of interests during the period of 2022 and up to April 11, 2023 is set forth below:
  - (1) The fifth meeting of eighth Board of Directors (2022.02.23)
    - Subject: The proposal of distribution of 2021 employees' compensation and team operation bonus to management team.
    - Resolution: Chairmen Mr. Charles Hsu and Director Ms. Li-Jeng Chen are the persons to be distributed in this proposal, Director Ms. Teresa Cheng is the spouse of Chairman,

Director Mr. Felix Hsu is the son of Chairman, that they shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote. The chairperson was changed to be served by the Independent Director Mr. Kenneth Kin. After inquiring the other Directors attended at the meeting, this proposal was approved according to the examination result concluded by the Remuneration Committee convened on 2022.02.23 without any objection.

(2) The sixth meeting of eighth Board of Directors (2022.04.25)

Subject: The proposal for release of Directors from non-competition restrictions.

- Resolutions: Chairmen Mr. Charles Hsu and Director Ms. Teresa Cheng are the persons in this proposal, Director Mr. Felix Hsu is the son of them, that they shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote. The chairperson was changed to be served by the Independent Director Mr. Kenneth Kin. After inquiring the other Directors attended at the meeting, this proposal was approved according to the examination result concluded by the Audit Committee convened on 2022.04.25 without any objection.
- (3) The seventh meeting of eighth Board of Directors (2022.07.27)
  - Subject: The proposal of distribution of the respective remuneration of Directors of the Company in 2021.
  - Resolutions: 1. Recusal of Directors: Independent Directors shall vote, the chairperson was served by the Independent Director Mr. Kenneth Kin. Chairman Mr. Charles Hsu, Directors Ms. Li-Jeng Chen and Mr. Mu-Chuan Hsu are persons to be distributed under this proposal, Directors Ms. Teresa Cheng and Mr. Felix are representatives of How-Han Investment Company who is a juristic person Director, that they shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote.
    - 2. Recusal of Independent Director : Directors shall vote, the chairperson was Chairmen Mr. Charles Hsu. Independent Directors Mr. Kenneth Kin, Mr. Ming-To Yu, Mr. T.C. Chen are persons to be distributed under this proposal who shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote.
    - 3. The above, after the chairperson inquired the other Directors attended at the meeting, this proposal was approved according to the examination result concluded by the Remuneration Committee convened on 2022.07.27 without any objection.
- (4) The fifth meeting of eighth Board of Directors (2023.02.22)

Subject: The 2022 performance assessment of managers.

- Resolution: Director Mr. Evans Yang concurrently serves as manager, shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote. After inquiring the other Directors attended at the meeting, this proposal was approved according to the examination result concluded by the Remuneration Committee convened on 2023.02.22 without any objection.
- Subject: The proposal of distribution of 2022 employees' compensation and team operation bonus to management team.
- Resolution: Chairmen Mr. Charles Hsu, Directors Ms. Li-Jeng Chen, Mr. Michael Ho and Mr. Evans Yang are the persons to be distributed in this proposal, Director Mr. Felix

Hsu is the son of Chairman, that they shall enter into recusal pursuant to the law, and shall not participate in the discussion and vote. The chairperson was changed to be served by the Independent Director Mr. Kenneth Kin. After inquiring the other Directors attended at the meeting, this proposal was approved according to the examination result concluded by the Remuneration Committee convened on 2023.02.22 without any objection.

3. The evaluation of the Board of Directors:

The Board of Directors of the Company has approved formulation of the Rules for Board of Directors Performance Assessment on October 28, 2020, and taken the performance appraisal on an annual basis then making the appraisal result reported to the Board of Directors, which will be used as a reference for the remuneration and nomination for the renewal of respective Director.

Frequency	Period	Scope	Measures	Items
Annual	2022.01.01	Board of	Self-evaluation	Self-evaluation from the Board of
	~	Directors	from the Board	Directors :
	2022.12.31		of Directors	1. Participation in the operation of the
				Company
		Individual	Self-evaluation	2. Improvement of the quality of the
		Members of	from Individual	Board of Directors' decision
		the Board of	Members of the	making
		Directors	Board of	3. Composition and structure of the
			Directors	Board of Directors
		Functional		4. Election and continuing education
		Committee	Self-evaluation	of the Directors
			from the	5. Internal control
			Functional	
			Committee	Self-evaluation from Individual
				Members of the Board of Directors :
				1. Alignment of the goals and
			Note: The	missions of the Company
			assessment	2. Awareness of the duties of a
			results are rated	Director
			from 1 to 5:	3. Participation in the operation of th
			Score 1 – Very	Company
			poor (strongly	4. Management of internal
			disagree);	relationship and communication
			Score 2 – Poor	5. The Director's professionalism and
			(disagree);	continuing education
			Score 3 –	6. Internal control
			Medium	
			(neither agree	Self-evaluation from the Functional
			nor disagree);	Committee (including Audit
			Score 4 – Good	Committee and Remuneration
			(agree); Score	Committee):
			5 – Excellent	1. Participation in the operation of th
			(strongly	Company
			agree).	2. Awareness of the duties of the

		Functional Committee 3. Improvement of quality of decisions made by the Functional
		Committee
		4. Makeup of the Functional
		Committee and election of its
		members
		5. Internal control

For 2022, the average Board of Directors score was from 4.7 to 5 points; the average Board of Directors member score was from 4.6 to 5 points; the average Audit Committee score was from 4.7 to 5 points; and the average Remuneration Committee score was from 4.6 to 5 points. Most of the indicative scores in the overall assessment results are excellent. With respect to the indicators that failed to reach the level of 'excellent', such as Directors' attendance at shareholders' meetings (medium), it will be strengthened, hoping to increase the attendance rate of Directors at shareholders' meetings. The assessment results mentioned above were submitted as a report to the Board of Directors on February 22, 2023.

- 4. The targets of enhancing the competence of Board of Directors in current year and latest year (ex. establishing the Audit Committee, enhancing the information transparency etc.) and the assessment of execution:
  - (1) The Remuneration Committee had been established on October 20, 2011 by the Company, who takes charge of assisting the Board of Directors in assessing and establish the salary and remuneration of Directors and managers periodically, and on a regular schedule review the performance assessment of Directors and managers and the remuneration policy, system, standards and structure.
  - (2) In order to further conform to the spirits of corporate governance, the Audit Committee had been voluntarily established on June 9, 2015, exercise the authority provided for in the Securities and Exchange Act, Company Act and other laws and regulations.
  - (3) The "Investor Relations" had been established on the website of the Company, which provides investors the information of financial, business, material information and corporate governance for reference, and have specific persons appointed to maintain the information; the spokesperson system and email address of Audit Committee had been established, for shareholders to inquire the financial , business related information of the Company.
  - (4) The Company is dedicated in implementing corporate governance evaluation to improve the information transparency, in 2022, the Company was honorably ranked as "Top 5%" in the corporate governance evaluation system. Besides, the Company was also selected as "TPEx Corporate Governance Index", "TPEx 50 Index", "TPEx 200 Index", "TPEx Compensation Index", "TPEx RGA Quality 50 Index", "TPEx Semiconductor Leaders Total Return Index", "TIP TPEx ESG Index", "TIP TPEx ESG Growth Total Return Index", "TIP TPEx ESG ITE Total Return Index" and "TIP TPEx ESG 30 Index" constituents.

### 3.3.2 Audit Committee

The main purpose of Audit Committee is assisting the Board of Directors in performing the supervision on the quality and faith of execution regarding accounting, audit, financial report process and financial control of the Company. For professional qualifications and experience of members, please take a reference to information of Independent Directors in page 21 of this Annual Report.

The focuses of its practice in 2022 are set forth below:

- 1. Reviewing and approving the financial reports: Reviewing and approving 2021 financial report, and 2022 Q1 to Q3 financial reports
- 2. Reviewing and approving the business report and proposal for distribution of profit: Reviewing and approving the business report and proposal for distribution of profit of 2021
- Assessing the effectiveness of internal control system: Reviewing the internal audit reports and assessing the effectiveness of internal control system for 2021
- 4. Reviewing and approving the fees, independence and performance of certified public accountant:

Reviewing and approving the fees, independence and performance of certified public accountant for 2022

- 5. Reviewing and approving the amendments of "Procedures for Acquisition or Disposal of Assets"
- 6. Reviewing and approving the release of Directors from non-competition restrictions
- 7. Reviewing and approving the loan contract signed with bank
- 8. Reviewing and approving the transfer of employee stock option certificates to general shares and relevant change of registration
- 9. Reviewing and approving the proposal of audit plan
- 10. Reviewing and approving the amendments of "Internal Control System" and relevant "Implement of Internal Audit"
- 11. Reviewing and approving the proposal of annual budget

A total of 5 (A) Audit Committee meetings were held in 2022. The attendance of the independent directors was as follows:

Title	Name	Attendance in Person (B)	By Proxy	Attendance Rate (%) [ B/A ]	Remarks
Independent Director	Kenneth Kin	5	0	100.00%	
Independent Director	Ming-To Yu	5	0	100.00%	
Independent Director	T.C. Chen	5	0	100.00%	

Other mentionable items:

- If any of the following circumstances occur, the dates of meetings, sessions, contents of motion, Independent Directors' dissenting or qualified opinions, or content of major suggestions, resolutions of the Audit Committee and the Company's response to the Audit Committee's opinion should be specified:
  - (1) Matters referred to in Article 14-5 of the Securities and Exchange Act: After being approved by the concurrence of one-half or more of all members of the Audit Committee, all of these matters were sent to Board of Directors for approval by resolutions, there was not the situation of being approved by the concurrence of two-thirds or more of all members of the Board of Directors and without the approval of Audit Committee, please take a reference to the Major Resolutions of Board Meetings in page 69~72 of this Annual Report.
  - (2) Other matters which were not approved by the Audit Committee but were approved by two-thirds or more of all directors : None.
- 2. Any recusal of Independent Directors due to conflicts of interests during the period of 2022 and up to April 11, 2023: None.
- 3. The Communication Situation Between the Independent Directors and Internal Audit Officer and CPA (shall include the communicated material matters, style and result in terms of financial, business status of the Company)
  - (1) The Audit Officer attended to each meeting of the Audit Committee, and reported the audit practices during the meeting, the Independent Directors may thoroughly communicate with Audit Officer in face.
  - (2) The Audit Officer will periodically submit audit report to the Independent Directors for review.
  - (3) The CPA of the Company attended to the meeting of Audit Committee for reviewing each quarter financial report and reported the situation of review or audit, the members of Audit Committee and CPA may thoroughly communicate with each other in face.

### 3.3.3 Corporate Governance Implementation Status and Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"

			Implementation Status	Deviations from
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
1. Does the Company establish and disclose the Corporate Governance Best-Practice Principles based on "Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies"?	V		The Company had established the "Corporate Governance Practice Principles" based on "Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and made it disclosed on the Company's website and Market Observation Post System.	None
<ul> <li>2. Shareholding structure &amp; shareholders' rights <ul> <li>(1) Does the Company establish an internal operating procedure to deal with shareholders' suggestions, doubts, disputes and litigations, and implement based on the procedure?</li> </ul> </li> <li>(2) Does the Company possess the list of its major shareholders as well as the ultimate owners of those shares?</li> </ul>	V		<ol> <li>The Company had established spokesperson system and delegated specific person to take charge of shareholder services and handle the proposals submitted by shareholders, and further employed the legal counsel to assist replying and handling the legal inquiries from the shareholders.</li> <li>The Company on schedule possesses the list of major shareholders of the actual controlling company and the ultimate owner of the major shareholders roster provided by the stock agency when the share transfer</li> </ol>	None
<ul> <li>(3) Does the Company establish and execute the risk management and firewall system within its conglomerate structure?</li> <li>(4) Does the Company establish internal rules against insiders trading with undisclosed</li> </ul>	V V		<ul> <li>registration is suspended.</li> <li>(3) The assets, finance, business and accounting affairs of the affiliates are under the charge of specific person as well as controlled and audited by the parent company.</li> <li>(4) The Company had established the "Ethical Corporate Management Practice Principles" in which definitely provided that the</li> </ul>	

			Implementation Status	Deviations from
				"the Corporate
				Governance
				Best-Practice
Evaluation Item				Principles for
	Yes	No	Abstract Illustration	TWSE/TPEx
				Listed
				Companies" and
				Reasons
information?			personnel of the Company shall	Reasons
information:			obey the provisions of the Securities	
			and Exchange Act, and shall in no	
			event make use of undisclosed	
			information for insiders trading, as	
			well as shall not disclose to any third	
			party, to prevent insiders from	
			trading with undisclosed	
			information.	
3. Composition and				None
Responsibilities of the Board				ivone
of Directors				
(1) Does the Board	V		(1) Please take a reference to the Board	
established a diversity	v		Diversity Policy and Implementation	
policy, specific			Status in page 22 of this Annual	
management goals and			Report.	
implemented it			Report.	
accordingly?				
(2) Does the Company	V		(2) The Company had established Audit	
voluntarily establish other	v		Committee voluntarily in 2015 while	
functional committees in			the establishment of Audit Committee	
addition to the			is not compulsorily required; other	
Remuneration Committee			functional committees will be	
and the Audit Committee?			established according to the demands	
and the Addit Committee?			of business operation in the future.	
(3) Has the Company	V		(3) Please take a reference to the	
(3) Has the Company established the rules and	v		evaluation of the Board of Directors	
methodology for			in page 35~36 of this Annual Report.	
evaluating the			in page 55~50 of uns Annual Report.	
performance of its Board				
of Directors and taken the				
performance appraisal on				
an annual basis then				
making the appraisal result				
reported to the Board of				
Directors, which will be used as a reference for the				
remuneration and				

	Implementation Status Deviations from					
			"the Corporate			
				Governance		
				Best-Practice		
Evaluation Item						
	Yes	No	Abstract Illustration	Principles for		
				TWSE/TPEx		
				Listed		
				Companies" and		
				Reasons		
nomination for the renewal						
of respective director?						
(4) Does the Company	V		(4) The Audit Committee and Board of			
regularly evaluate the			Directors of the Company annually			
independence of CPAs?			evaluate the independence of CPAs			
			pursuant to the provisions of No. 10			
			of the Bulletin of Norm of			
			Professional Ethics for Certified			
			Public Accountant of the Republic of			
			China, and obtain the Confirmation of			
			Independence from CPAs; the latest			
			evaluation date is December 21, 2022.			
4. Does the Company have an	V		The corporate governance officer had	None		
adequate number of corporate			been appointed by the Board of Directors			
governance personnel with			on October 26, 2022 to be in charge of			
appropriate qualifications, and			corporate governance affairs. The main			
appoint a chief corporate			responsibilities of the corporate			
governance officer who takes			governance officer are to handle matters			
charge of the corporate			relating to board meetings and			
governance affairs (including			shareholders meetings according to laws,			
but not limited to furnishing			produce the minutes of board meetings			
information required for			and shareholders meetings, assist in			
business execution by			onboarding and continuous development			
directors and supervisors,			of directors, provide information required			
assisting directors and			for business execution by directors, and			
supervisors with legal			assist directors with legal compliance,			
compliance, handling matters			etc. The corporate governance officer			
relating to board meetings and			took a total of 8 hours of training in 2022,			
shareholders' meetings			and the course content had disclosed on			
according to the laws, and			the corporate website.			
producing minutes of board			and corporate mobile.			
meetings and shareholders'						
meetings, etc.)?						
5. Does the Company establish a	V		The stakeholders of the Company may	None		
communication channel and	v		find the corresponding contact			
build a designated section on its website for stakeholders			information through the "Stakeholder			
			Engagement" on the website of the			
(including but not limited to			Company, or express opinions by sending			

	Implementation Status Deviations from					
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons		
shareholders, employees, customers, and suppliers), as well as handle all the issues they care for in terms of corporate social responsibilities?			emails to the members of Audit Committee. Furthermore, the area of "ESG" on the corporate website interprets the ESG policy and explicit achieves in detail which provides the stakeholders for the ideas related to ESG of the Company.			
6. Does the Company appoint a professional shareholder service agency to deal with shareholder affairs?	V		The Company delegates the Brokerage Registry and Transfer Services Department of KGI Securities Co., Ltd. to deal with the shareholder affairs.	None		
<ul> <li>5. Shareholder affairs?</li> <li>7. Information Disclosure <ul> <li>(1) Does the Company have a corporate website to disclose both financial standings and the status of corporate governance?</li> <li>(2) Does the Company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information collection and disclosure, creating a spokesman system, webcasting investor conferences)?</li> </ul></li></ul>	V V		<ul> <li>(1) The Company has a corporate website both in Chinese and English to disclose both financial standings and the status of corporate governance.</li> <li>(2) The Company had built a corporate website both in Chinese and English and appointed designated people to handle information collection and disclosure; carried out the spokesman system; participate in the investor conference held by the external institutes without a fixed schedule, and voluntarily webcast the investor meeting each quarter, the information for investor conference had been disclosed on the Market Observation Post System and the corporate website.</li> </ul>	None		
<ul> <li>(3) Does the Company publish and report its annual financial report within two months after the end of a fiscal year, and publish and report its financial reports for the first, second and third quarters as well</li> </ul>	V		<ul> <li>(3) The Company had published and reported its annual financial reports of 2021 and 2022 on February 24, 2022 and February 23, 2023 respectively, and the financial reports for the first, second and third quarters of 2022 and the financial reports for the first quarter of 2023</li> </ul>			

	Implementation Status Deviations from					
Evaluation Item	Yes	No		Abstract Illustration	"the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons	
as its operating status for each month before the specified deadline?				as well as its operating status for each month had been published and reported before the specified deadline.		
8. Is there any other important information to facilitate a better understanding of the Company's corporate governance practices (e.g., including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)?	V		<ul> <li>(1)</li> <li>(2)</li> <li>(3)</li> <li>(4)</li> <li>(5)</li> <li>(6)</li> </ul>	The Company actively protects the rights and benefits of employees and is concerned with employees, except obeying the provisions related to labor laws and regulations, also provide the leave better than labor laws and regulations. The Company had established the unit of Investor Relations which can immediately handle the inquiries rendered by the investors. The procurement unit of the Company manages the suppliers pursuant to the Procedures for Control of Procurement Operation, and re-examine the list of qualified suppliers, to secure the supplier quality. The stakeholders may communicate through the Stakeholder Engagement of the corporate website. All Directors of the Company actively participated in various professional enhancement courses, the Directors profession enhancement status had disclosed on the Market Observation Post System. The Board Meeting is convened at least quarterly, the status of attendance is good, the Director had avoided the vote or discussion if he/she has a personal interest in the matter under discussion.	None	

			Deviations from	
Evaluation Item	Yes	No	Abstract Illustration	"the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			<ul> <li>(7) The internal control system, fiscal year budgets and necessary management rules and procedures are the risk control policies and measurement standards, and those system, budgets and procedures shabe examined by the Audit Committee and approved by the Board of Directors; the unit being i charge has to report the status of execution to Audit Committee and the Board.</li> <li>(8) The Company had established the Procedures for Control of Custome Services Provision, the Procedures for Customer Satisfaction Survey, which provide the handling procedures, and periodically evaluate the satisfactory of customers to make sure the customers have best services.</li> <li>(9) The Directors and manager had been insured for liabilities and this is disclosed on the Market Observatio Post System.</li> </ul>	11 n

9. Please explain the improvements which have been made in accordance with the results of the Corporate Governance Evaluation System released by the Corporate Governance Center, Taiwan Stock Exchange, and provide the priority enhancement measures.

- (1) The company had set up a corporate governance officer in 2022 to be in charge of corporate governance affairs, and the scope of authority and training status had disclosed on the corporate website and this Annual Report.
- (2) The Company has introduced the ISO 27001 Information Security Management System, and obtained the ISO 27001 certification in April 2023.
- (3) The company has completed the greenhouse gas inventory and is expected to obtain the ISO 14064-1 external verification in May 2023.

### 3.3.4 Composition, Responsibilities and Operations of the Remuneration Committee

Title	Criteria Name	Professional Qualification and Experience	Status of Independence	Number of Other Public Companies in Which the Individual is Concurrently Serving as an Remuneration Committee Member
Independent Director	Kenneth Kin	Please take a ref professional qua		2
Independent Director	Ming-To Yu	experience & independence of		1
Independent Director	T.C. Chen	Directors in page 2 Repo		0

A. Information of Remuneration Committee Members

B. Attendance of Members at Remuneration Committee Meetings

The Remuneration Committee of the Company takes charge of assisting the Board of Directors in executing and assessing the entire remuneration and welfare policies of the company, and shall periodically review the performances of Directors and managers as well as the policies, system, standards and structure of the remunerations according to the organization rules thereof, and shall periodically assess the remunerations of Directors and managers, then propose to the Board of Directors for approval after the suggestions are made. The focuses of its practice in 2022 are set forth below:

- (1) Reviewing and approving the distribution of employees' compensation and the remuneration of Directors.
- (2) Reviewing and approving the performance assessment of managers.
- (3) Reviewing and approving the distribution of employees' compensation and team operation bonus to management team.
- (4) Reviewing and approving the adjustment of the principle of distribution of Directors' remuneration.
- (5) Reviewing and approving the distribution for the respective remuneration of Directors.
- (6) Reviewing and approving the employee stock option certificates of subsidiary which are distributed to the managers.

Resolutions of the remuneration committee and the Company's response to the remuneration committee 's opinion in 2022, please take a reference to the Major Resolutions of Board Meetings in page 69~72 of this Annual Report.

There are 3 members in the Remuneration Committee. A total of 3 (A) Remuneration Committee meetings were held in 2022. The attendance record of the Remuneration Committee members was as follows:

Title	Name	Attendance in Person(B)	By Proxy	Attendance Rate (%) 【 B/A 】	Remarks
Convener	Kenneth Kin	3	0	100.00%	
Committee Member	Ming-To Yu	3	0	100.00%	
Committee Member	T.C. Chen	3	0	100.00%	

Other mentionable items:

- 1. If the board of directors declines to adopt or modifies a recommendation of the remuneration committee, it should specify the date of the meeting, session, content of the motion, resolution by the board of directors, and the Company's response to the remuneration committee's opinion (eg., the remuneration passed by the Board of Directors exceeds the recommendation of the remuneration committee, the circumstances and cause for the difference shall be specified): None.
- 2. Resolutions of the remuneration committee objected to by members or expressed reservations and recorded or declared in writing, the date of the meeting, session, content of the motion, all members' opinions and the response to members' opinion should be specified: None.

		Implementation Status Deviations						
				from "the				
				Sustainable				
				Development				
				Best-Practice				
Promotion Item	Yes	No	Abstract Explanation	Principles for				
	100	110		TWSE/TPEx				
				Listed				
				Companies"				
				and Reasons				
1. Whether the Company has	V		The Company's "Corporate Social	None				
established a management	-		Responsibility Practice Principles" was					
structure for promoting			approved by the Board of Directors on					
sustainable development			December 21, 2016. In compliance with					
and set up an exclusively			the international ESG trend, these					
(or concurrently) dedicated			Principles were revised as the "Sustainable					
unit handled by senior			Development Practice Principles" in 2022.					
management officer(s)			In 2022, a Sustainable Management					
authorized by the Board of			Committee was also established to promote					
Directors, and under the			the Company's sustainable development.					
supervision of the Board of			The President reports on the Company's					
Directors?			sustainable development implementation to					
			the Board of Directors every year. The					
			Board of Directors oversees matters related					
			to management orientations and specific					
			implementation. The 2022 sustainable					
			development implementation report is					
			published on the corporate website.					
2. Does the Company make	V		To ensure the thorough implementation of	None				
the risk assessment on the			sustainable strategy, the Company has its					
issues concerning			President convene Management					
environment, society and			Examination Meeting every six months to					
corporate governance			review the issues related to environment,					
which are related to the			society and corporate governance which					
operation of Company			are concerned by stakeholders; in					
according to the materiality			consideration of the materiality principle,					
principle, and establish			the Company establishes risk assessment					
relevant risk management			which is relevant to the business operation,					
policies or strategy?			and proposes related policies and					
			measures. Please refer to page 129~131 of					
			this Annual Report. The information with					
			respect to the issues which are concerned					

# 3.3.5 Sustainable Development Promotion Status and Deviations from "the Sustainable Development Best Practice Principles for TWSE/TPEx Listed Companies"

			Implementation Status	Deviations
			1	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
			I	TWSE/TPEx
				Listed
				Companies"
				and Reasons
			by stakeholders and the communication	
			performances is disclosed in the	
			"Stakeholder Engagement" area on the	
			corporate website.	
3. Environment Topic				None
(1) Does the Company	V		Given the business characteristics of the	
establish proper			Company, the verification of the	
environmental			Environmental Management System	
management systems			(EMS) does not apply to the Company.	
based on the				
characteristics of their				
industries?				
(2) Does the Company	V		The Company complies with all	None
endeavor to improve			environmental regulations on	
energy more			environmental protection, and practices	
efficiently and use			source reductions and recycling.	
renewable materials				
which have low				
impact on the				
environment?				
(3) Does the Company	V		The Company has evaluated that climate	None
evaluate the potential			change may cause disaster hazard, market	
risk and opportunity			risk, operation risk etc., and to minimize	
caused by the climate			the impact of increased operation costs	
change currently and			caused by the relevant potential risks, the	
in the future, and take			Company alters the green environmental	
measures			protection from duties to opportunities by	
corresponding to the			the innovation of core technologies,	
climate relevant			implementing component reduced product	
issues?			design which substitutes the complex	
			manufacturing process required by the	
			conventional non-volatile memory, and	
			reduces the emission of carbon dioxide;	
			depending on the innovation in several	

			Implementation Status	Deviations
			L	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
				TWSE/TPEx
				Listed
				Companies"
				and Reasons
			aspects of strategy, market, management,	
			research and development, and	
			accompanying with power of	
			implementation, the Company keeps	
			change for sustainability.	
(4) Does the Company	V	<u> </u>	Following ISO 14064-1: 2018, the	None
make statistics of total	•		Company has finished the GHG inventory	_ , on •
greenhouse gas			of 2022, which will be used as the base	
emissions, water			year for future annual GHG emission	
consumption and			calculation and disclosure. In 2022, the	
waste weight of the			total GHG emission was 1,696.6123 tonnes	
Company during past			of CO2e, including 15.6618 tonnes of CO2e	
two years, and			of direct (Scope 1) GHG emission,	
establish strategies for			1,653.5073 tonnes of CO2e of energy	
energy conservation,			indirect (Scope 2) GHG emission, 19.8197	
carbon and greenhouse			tonnes of CO <sub>2</sub> e of other indirect (Scope 3)	
gas reduction, water			GHG emission, 1.5041 tonnes of CO2e of	
consumption saving or			Scope 4 GHG emission, and 6.1194 tonnes	
waste management?			of CO2e of Scope 5 GHG emission.	
_			In 2022, the total energy consumption	
			within the organization was 3,240,654.2	
			kWh (11,666,355 MJ), and the total energy	
			consumption outside the organization was	
			10,371.9 kWh (37,338 MJ). The	
			organization-specific metric (the	
			denominator) chosen to calculate the	
			energy intensity ratio was the revenue. Our	
			energy intensity ratio in 2022 was 0.5274	
			(tonnes of CO2e/ million NTD). We hope	
			to decrease the energy intensity by 1% in	
			three years.	
			We use water in our daily operations for	
			food services and sanitation. Therefore,	
			water-related risks have fewer impacts on	

			Implementation Status	Deviations
			*	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	riosituet Explanation	TWSE/TPEx
				Listed
				Companies"
				and Reasons
			the approximation's exercise. The main	and Keasons
			the organization's operation. The main	
			water sources are the Touqian River and	
			Baoshan Reservoir in Hsinchu. The total	
			water consumption in 2022 was 5,780.4	
			$m^3$ , with a water intensity of 1.7970	
			m <sup>3</sup> /million NTD.	
			Our future goal is to decrease the water	
			intensity by 1%. The Taiyuen Hi-Tech	
			Industrial Park (Science Park), where the	
			Company is located, has a sewage recovery	
			system. This will be used to water plants	
			and flowers around the Science Park. The	
			domestic sewage is discharged to the	
			domestic sewage treatment facilities in	
			Science Park before being released to the	
			water system without significant impact on	
			the water system.	
			The major waste generated by the	
			organization is commercial waste, and no	
			manufacturing waste is produced. We	
			implement careful waste management of	
			waste collection, recycling, and disposal.	
			The waste is collected by employees in the	
			temporary waste storage area. The cleaning	
			service company that we have a contract	
			with assists in its recycling and removal.	
			The waste is then transported by a qualified	
			waste-handling operator for treatment and	
			final disposal. The total weight of	
			commercial waste in 2022 was 11.288	
			metric tons, including 4.176 metric tons of	
			non-hazardous waste for incineration and	
			7.112 metric tons of non-hazardous waste	
			for off-site transfer disposal.	
	I	I		

	Implementation Status Deviations				
			Implementation Status	from "the	
				Sustainable	
				Development	
Promotion Item	N	ЪŦ		Best-Practice	
	Yes	No	Abstract Explanation	Principles for	
				TWSE/TPEx	
				Listed	
				Companies"	
				and Reasons	
			To practice energy conservation and carbon		
			reduction, the Company has been taking		
			proactive actions, including implementing		
			highly efficient energy-saving		
			light-emitting diode (LED), inspecting and		
			maintaining the air-conditioning systems,		
			adopting electronic spreadsheets, and		
			constantly reducing waste. We hope to		
			create a zero-pollution environment in the		
			future.		
			In 2021, the total CO <sub>2</sub> emission was		
			690.112 metric tons, the total water		
			consumption was 3,372 m <sup>3</sup> , and the total		
			waste generated was 3.525 metric tons.		
			The above numbers were collected from		
			our headquarters in Jhubei City, which did		
			not include data from other offices.		
			Following ISO 14064:2018, we have		
			redefined the scope of facilities for		
			reporting and revealed the information		
			accordingly. In the future, we will be using		
			2022 as our base year for annual disclosure.		
4. Society Topic				None	
(1) Does the Company	V		The "Human Rights Protection Policy" had		
formulate appropriate			been established by the Company and		
management policies			publicly disclosed on the corporate		
and procedures			website. The Company abides by local		
according to relevant			laws and regulations, and complies with		
regulations and the			internationally recognized human rights		
International Bill of			standards such as <un guiding="" principles<="" td=""><td></td></un>		
Human Rights?			on Business and Human Rights>,		
			<international labor="" organization<="" td=""><td></td></international>		
			Declaration of Fundamental Principles and		
			Rights at Work>, <universal declaration<="" td=""><td></td></universal>		
	I	I	,,		

			Implementation Status	Deviations
			I	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	A tostidet Explanation	TWSE/TPEx
				Listed
				Companies"
				and Reasons
			of Human Dicktor (Deen angihle Duciness	and Keasons
			of Human Rights>, <responsible business<="" td=""><td></td></responsible>	
			Alliance Code of Conduct>, and treat all	
			employees, contractors and contingent	
			workers, interns with dignity and respect.	
			The management policies and practical	
			measures are summarized as follows:	
			1. Provide a safe working environment,	
			establish the safety and health	
			management organization, care about	
			the personal safety of each employee,	
			devote effort and attention to reducing	
			the risk of occupational accidents and	
			protecting both the physical and mental	
			health of employees.	
			2. Medical services 6 times every month,	
			providing related consulting services	
			and health guidance; establishing the	
			maternity health protection plan, which	
			performs a vocational adequacy	
			assessment and medical interview	
			guidance for female employees during	
			pregnancy or within one year after	
			childbirth, and protecting their	
			occupational health and safety.	
			3. Performing high quality physical	
			examinations with expenses fully paid	
			by the Company.	
			4. Respecting human rights in the	
			workplace and complying with labor	
			statutes; child labor is forbidden.	
			Providing employees with fluent	
			communication channels to establish	
			harmonious labor relations in the work	
			environment.	
<u>.</u>			environment.	

			Implementation Status	Deviations
Promotion Item	Yes	No	Abstract Explanation	from "the Sustainable Development Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
			<ol> <li>Protect the processing, collection and use of personal information, setting up an adequate information security management mechanism to effectively control access to information and prevent the risk of divulgement.</li> <li>Otherwise, the training regarding human rights protection were held for the employees in 2022, with total training hours tallied at 80 hours, and the total number of participated employees being 33. The Company will pay continued attention to the topic of human rights protections, promoting relevant training to develop human rights awareness and reduce the possibility of the occurrence of related risks.</li> </ol>	
(2) Does the Company establish and implement rational employee welfare measures (including remuneration, leave and other welfare etc.) and appropriately reflect the corporate business performance or achievements in the employee remuneration policy?	V		Employee Remuneration It is definitely provided for in the Articles of Incorporation that if there is any pre-tax profit, 1% to 25% of the profit shall be distributed to eligible employees for profit sharing. Based on the ideas of human-based management and profit sharing with employees, and also taking account of the external competitiveness, internal fairness and legality, the "Salary Management Rule" is established, which provides various and competitive salary, welfare and reward programs. In addition to the fixed bonus paid for the three traditional festivals, the annual target will be set each year, and the seasonal bonus or performance bonus, project bonus	None

			Implementation Status	Deviations
			r	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	Abstract Explanation	TWSE/TPEx
				Listed
				Companies"
				-
			1	and Reasons
			and compensations will be distributed to	
			employees to encourage them according to	
			the business operation performance and the	
			status of completion of the target reviewed	
			each season. The employee promotion is	
			processed according to the "Rules for	
			Performance Management", two	
			assessments are performed each year which	
			will be the basis for the salary adjustment,	
			promotion, bonus.	
			Employee Welfare Measures	
			The Company concerns the balance of	
			employees' work and life, except providing	
			the competitive salary, the leaves and	
			activities are offered under the conditions	
			better than those required by laws. The	
			subsidy for daily afternoon tea is granted;	
			there are society activities every week;	
			birthday parties are held by the Welfare	
			Committee each season. The travel subsidy	
			is provided as well as the family day and	
			year-end party are held each year.	
			Performing free health examination every	
			year; colleagues who serve as sales	
			representatives/managers would be	
			provided with car insurance benefits, etc.	
			Leave System	
			In addition to the leaves stipulated in the	
			Labor Standards Act, the Company grants	
			7 days of special leaves and the leave for	
			birthday. Under certain requirements, 7	
			days of full-pay sick leaves will be given	
			which are better than those provided by	
			laws.	
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			Implementation Status	Deviations
			<u>.</u>	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	rostraet Explanation	TWSE/TPEx
				Listed
				Companies"
				and Reasons
			Reflect the Corporate Business	and Reasons
			Performance or Achievements in the	
			Employee Remuneration	
			· · ·	
			In 2022, the average employee benefit	
			expenses and average salary expenses of	
			the Company increased 16.9% and 18.5%	
			in comparison with those of the preceding	
			year. The reasons for such an increase	
			include an increase in employ	
			remuneration, planning for talents retention	
			tools (ex: bonuses, raises), and an increase	
			in additional insurance premiums.	
(3) Does the Company	V		The Company is dedicated in the topics of	None
provide a healthy and			securing labor health and working	
safe working			environment by periodically implementing	
environment and			safety and health education and holding	
organize training on			"Fire Safety Seminar", "CPR First Aid	
health and safety for			Training" propaganda courses pursuant to	
its employees on a			the occupational safety and health relevant	
regular basis?			laws and regulations. And by providing	
			specific parking spaces or transportation	
			allowances, nursery room, full time	
			security system, multifunction rest area etc.	
			the employees can enjoy a comfortable and	
			healthy environment.	
			We believe that the most fortune of the	
			Company shall be the healthy employees,	
			we provide full exercise allowances for	
			fitness (about 80 people are subsidized	
			every quarter) and hold health examination	
			periodically (about 250 people are	
			subsidized each year), and the nursing	
			personnel on-site services are available in	
			the Company to manage the health of	

			Implementation Status	Deviations
				from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	Abstract Explanation	TWSE/TPEx
				Listed
				Companies"
				*
			······1. ······	and Reasons
			employees and provide health consulting	
			services. During the high-risk period of the	
			COVID-19 pandemic, the policy of split	
			operations was adopted to reduce the risk	
			of cross infection among employees.	
			During this period, an additional epidemic	
			prevention allowance was provided to	
			employees. Later on, precautions to help	
			fight the pandemic have continued to be	
			periodically promoted.	
(4) Does the Company	V		In order to improve the scheduled	None
provide its employees			milestone and develop the employees'	
with career			abilities in profession and management to	
development and			make human resources efficiently available	
training sessions?			and obtain the knowledge, skill and ability	
			required for work, develop the goals of	
			each stage on the basis of deeply	
			establishing human resource of the	
			Company. Every Wednesday is set as	
			eMemory's Learning Day to hold various	
			internal training courses. In addition,	
			financial support for external training	
			courses is provided. Cross-disciplinary	
			learning programs and training plans at all	
			levels have been established. The goal of	
			employee's career development, learning	
			capability, execution status, effectiveness	
			review will be further planned and	
			connected with internal practices, that the	
			annual program planning can be proposed.	
(5) Has the Company	V		The major business of the Company is	None
complied with relevant			silicon IP licensing, that labeling will not	
laws and regulations			be applicable for the products are	
and international			intangible. The Company has passed the	

			Implementation Status	Deviations
			<u>^</u>	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
			•	TWSE/TPEx
				Listed
				Companies"
				and Reasons
standards for the			TÜV Rheinland ISO 9001:2015 Quality	
health and safety of			Management System certification and	
customers, customer			obtained corresponding certificates. The	
privacy, marketing and			NeoBit & NeoEE AS series products have	
labeling of products			passed the TÜV Rheinland ISO 26262	
and services, and			(Road Vehicles-Functional Safety) &	
formulated relevant			Industrial Specifications IEC 61508	
consumer or customer			(Functional safety of	
protection policies and			electrical/electronic/programmable	
complaint procedures?			electronic safety-related systems)	
			certification and obtained corresponding	
			certificates. Besides, the Company insists	
			on the spirit of "Quality First, Service Best,	
			Customer Satisfied" and focuses on	
			product quality to reach the main goal of	
			increasing the customer's satisfaction,	
			provides customers with safe, reliable and	
			high quality products, and maintain good	
			communication channel with customers by	
			providing transparent and effective	
			complaint handling procedures for	
			products and services. In addition, the	
			customer satisfaction survey is conducted	
			every year, the Company deserves	
			recognition from customers for years, the	
			average score of 2022 is 97.11.	
(6) Does the Company	V		The Company established "eMemory	None
establish supplier			Supplier Code of Conduct" to require the	
management policy			supply chain vendors for being qualified	
and request suppliers			with the requirements of safe working	
to comply with related			environment, that their employees shall be	
standards on the topics			respected with dignity, facilitating	
of environmental			environment protection in business	
protection,			operation and complying with ethics.	

			Implementation Status	Deviations
			*	from "the
				Sustainable
				Development
				Best-Practice
Promotion Item	Yes	No	Abstract Explanation	Principles for
	105	110	Abstract Explanation	TWSE/TPEx
				Listed
				Companies"
				and Reasons
occupational safety			Except requiring the suppliers for	
and health or labor			following the code of conduct, the major	
right, and their			suppliers are also required for signing the	
implementation status?			" eMemory Supplier Social Responsibility	
			Commitment" and complying with the	
			local laws and regulations implemented in	
			the place their businesses are operated.	
			Otherwise, the suppliers are also	
			encouraged to require their downstream	
			suppliers, contractors and service providers	
			for recognizing and adopting the	
			"eMemory Supplier Code of Conduct" .	
			The supplier will be required for	
			performing the self-examination pursuant	
			to the "Supplier_Checking List" annually	
			by the Company, where the five phases of	
			labor, health and safety, environment	
			protection, ethics and management system	
			are included in the content, and the	
			suppliers are required for complying with	
			the regulations related to the subjects of	
			environment protection, health and safety	
			etc. There were 27 "Supplier Checking	
			List" distributed to the suppliers in 2022,	
			and all of the checking list forms were	
			received after the suppliers filled in them.	
			The Quality Management & Process	
			Integration Department will review the	
			collected checking list forms and make	
			them as a basis for supplier management. If	
			it is necessary, the on-site audit will be	
			performed to ensure the supply chain's	
			performance of corporate social	
L			responsibility.	

			Deviations	
				from "the
				Sustainable
				Development
Promotion Item			Abstract Explanation	<b>Best-Practice</b>
Promotion item	Yes	No		Principles for
				TWSE/TPEx
				Listed
				Companies"
				and Reasons
5. Does the Company refer to	V		Although the capital of the Company does	None
international reporting rules			not reach the standard of preparing for	
or guidelines to publish			ESG report, we voluntarily adopt the	
ESG Report to disclose			Sustainability Reporting Guidelines set by	
non-financial information			the Global Reporting Initiative (GRI) in	
of the Company? Has the			preparing the Chinese and English versions	
said Report acquired 3rd			of the Company's ESG report, and disclose	
certification party			this on the Company's website as well as	
verification or statement of			the Market Observation Post System.	
assurance?				

6. If the Company has established the sustainable development practice principles based on "the Sustainable Development Best-Practice Principles for TWSE/TPEx Listed Companies", please describe any discrepancy between the Principles and their implementation : None.

7. Other important information to facilitate better understanding of the Company's sustainable development practices :

- (1) The Company has established the ESG area on the corporate website, in which interprets the ESG policy of the Company and explicit achievements, that the internal and external persons can be clearly aware of the ESG ideas of the Company.
- (2) The Company participates in the philanthropic activities and gives back to the society. In 2022, we donated NT\$ 800,000 to National Tsing Hua University for scholarships and academic forums, NT\$ 213,000 to "Teach for Taiwan", donated computers to "The YWCA of Taiwan -Hsinchu", donated stationery to "Paramitas Foundation Taiwan" and participated in the Christmas flower bazaar for "Development Center of Spinal Cord Injury".
- (3) The Company dedicated to diversified learning program, except internally providing various knowledge inheritance courses, especially cooperate in opening related courses with universities and colleges, hope this can well fulfill the social responsibility by the opportunity of sharing resources, and establish the cooperation platform for both the industries and academies, share and exchange the practices of industry with academia.

	Implementation Status Deviations					
				Imprementation Status	from "the	
					Ethical	
					Corporate	
					Management	
Evaluation Item					Best-Practice	
	Yes	No		Abstract Illustration	Principles for	
					TWSE/TPEx	
					Listed	
					Companies"	
					and Reasons	
1. Establishment of ethical					None	
corporate management						
policies and programs						
(1) Does the Company	V		(1)	The Company engages in commercial		
establish the ethical			Ì	activities by basing on the fair, honest,		
corporate management				trustworthy, transparent principle, that		
policies which are				the "Ethical Corporate Management		
approved by the Board				Practice Principles" had been		
of Directors, and				established and approved by the Board		
clearly specify in the				of Directors on December 21, 2016 to		
rules and external				make ethical management practicable		
documents the ethical				and prevent form unethical conducts.		
corporate management				The President Office is appointed as a		
policies and measures,				dedicated unit which is responsible for		
and the commitment				establishing the ethical corporate		
made by the Board of				management policies and prevention		
Directors and senior				programs and supervising the		
management on				implementation and report on the same		
rigorous and thorough				to the Board of Directors on an annual		
implementation of such				basis, as well as publicly disclose		
policies?				"Ethical Corporate Management		
				Practice Principles" on the corporate		
				website and Market Observation Post		
				System; furthermore, the		
				implementation of the ethical corporate		
				management for each year shall be		
				published on the corporate website.		
(2) Does the Company	V		(2)	The Company had established the		
establish a risk				"Work Rules" in which provided		
assessment mechanism				definitely that all the employees are		
against unethical				required to be honesty without		
conduct, analyze and				accepting bribes to prevent the benefit		

# 3.3.6 Ethical Corporate Management Implementation Status and Deviations from "the Ethical Corporate Management Best Practice Principles for TWSE/TPEx Listed Companies"

				Implementation Status	Deviations
					from "the
					Ethical
Evaluation Item					Corporate
					Management
					Best-Practice
Evaluation Item	Yes	No		Abstract Illustration	
					Principles for
					TWSE/TPEx
					Listed
					Companies"
					and Reasons
assess business				of the Company from being damaged	
activities within their				for the individual benefit of the	
business scope which				employee; the handling procedures and	
are at a higher risk of				the reward and penalty system for	
being involved in				inhibiting the Director, manager,	
unethical conduct, and				employee etc. to provide or accept	
establish prevention				improper benefits are also definitely	
programs, which at				provided in the "Ethical Corporate	
least include preventive				Management Practice Principles" of the	
measures against the				Company. Besides, in order to ensure	
conducts provided for				the fulfillment of ethical management,	
in paragraph 2 of				the President Office, as the unit in	
Article 7 of the "Ethical				charge, shall annually report to the	
Corporate Management				Board of Directors.	
Best Practice Principles					
for TWSE/GTSM					
Listed Companies"?					
(3) Dose the Company	V		(3)	The clear directions of "Ethical	
clearly and thoroughly				Corporate Management Practice	
prescribe the				Principles" for performance of duties,	
operational procedures,				operation procedures, discipline for	
guidelines, discipline				violation and complaint channel,	
for violation and				stakeholders may find the	
complaints system in				corresponding contact information	
the programs of				through the area of "Stakeholder	
preventing unethical				Engagement" on the corporate website,	
conducts, on rigorous				or send emails to the Company or the	
and thorough				members of Audit Committee to inform	
implementation of such				of unethical or complain.	
programs, and review					
the programs					
periodically?					
2. Fulfill operations integrity					None
policy					

				Implementation Status	Deviations
Evaluation Item	Yes	No		Abstract Illustration	from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
<ul> <li>(1) Does the Company evaluate business partners' ethical records and include ethics-related clauses in business contracts?</li> <li>(2) Does the Company establish a dedicated unit that is under the Board of Directors and responsible for establishing the ethical corporate management, and report to the Board of Directors the ethical corporate management policies, prevention programs and the status of implementation under supervising periodically (at least on</li> </ul>	V		(1)	The sales unit and procurement unit of the Company respectively evaluates customer's credit and manages the quality of supplier's services pursuant to the internal procedures. The Company also cooperate with customers to sign the Supplier Code of Conduct or Supplier Social Responsibility Commitment and requires major suppliers to sign the "eMemory Supplier Social Responsibility Commitment" in which the requirement of ethical conduct has been provided. On December 21, 2016, the Board of Directors had appointed the President Office as the dedicated unit which is responsible for establishing the ethical corporate management, and report to the Board of Directors the ethical corporate management, prevention programs and the status of implementation under supervising on an annual basis, the implementation of the ethical corporate management for each year shall be published on the corporate website.	
<ul> <li>(a) Does the Company establish policies to prevent conflicts of interest and provide</li> </ul>	V		(3)	The recusal for Directors' interest conflict had been provided in the "Rules of Procedure for Board of Directors Meetings", that the Director	

				Implementation Status	Deviations
				*	from "the
					Ethical
					Corporate
					Management
Evaluation Item					Best-Practice
	Yes	No		Abstract Illustration	Principles for
					TWSE/TPEx
					Listed
					Companies"
					and Reasons
appropriate				him/herself or the corporate he/she	
communication				represents for has a stake in the matter	
channels, and				under discussion at the meeting where	
implement it?				there is a likelihood that the interests of	
F 101				the Company would be prejudiced, may	
				state opinions or answer the inquiry but	
				not participate in the discussion or vote	
				on that proposal, shall recuse himself or	
				herself from any discussion and voting,	
				and may not exercise voting rights as	
				proxy on behalf of another director.	
				Furthermore, the "Ethical Corporate	
				Management Practice Principles" of the	
				Company has provided the situation	
				that in the event the personnel of the	
				Company find there is conflict to the	
				interests of his/her or the entity he/she	
				represents for, or there is a likelihood	
				that himself or herself, his or her	
				spouse, parent, child or the stakeholder	
				may obtain the improper benefits when	
				executing the business of the Company,	
				shall report the related events to his/her	
				direct supervisor and the unit in charge,	
				and the direct supervisor shall provide	
				proper direction.	
(4) Does the Company had	V		(4)	In order to fulfill the ethical	
established effective				management, the Company had	
accounting system,				established effective accounting system	
internal control system				and internal audit system. The financial	
for rigorous and				reports of the Company had been	
thorough				reviewed by the CPAs with audit report.	
implementation of				Based on the results of assessment of	
ethical corporate				the risk of involvement in unethical	

			Implementation Status	Deviations
Evaluation Item	Yes	No	Abstract Illustration	from "the Ethical Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
<ul> <li>management, and based on the results of assessment of the risk of involvement in unethical conducts under internal control operation, does the internal auditor devise internal audit plans and perform the examination on the compliance with programs of preventing from unethical conducts, or delegate a certified public accountant to perform the examination?</li> <li>(5) Does the Company regularly hold internal and external educational trainings on operational integrity?</li> </ul>	V		<ul> <li>conducts under internal control operation, the internal auditor devises internal audit plans and performs the examination.</li> <li>(5) The fulfillment of ethical principle by employees is highly valued during the daily business, that the "Information Environment and Information Safety Propaganda" course is arranged in the new employee's training courses, which emphasize on well preserving and keeping the confidentiality of eithet tangible information assets to preven the confidentiality of the Company from being revealed. The course of "Personal Information Protection Act Propaganda" puts emphasis on the execution of non-disclosure agreement by the personnel who handles personal</li> </ul>	r

			Implementation Status	Deviations
			*	from "the
		No		Ethical
				Corporate
				Management
Evaluation Item	••			Best-Practice
	Yes		Abstract Illustration	Principles for
				TWSE/TPEx
				Listed
				Companies"
				and Reasons
			information to well conform to the	
			confidentiality obligations and not	
			illegally use the personal information.	
			And the course of "Insider Trading	
			Propaganda" which propagates the	
			inhibition of making use of undisclosed	
			information to conduct insider trading	
			and disclose to others. In 2022, the total	
			number of new employees of the	
			Company who participated in the	
			courses mentioned above are 46, and	
			total in 69 hours. The course materials	
			were uploaded to the Company's	
			internal learning system for reference	
			by all employees.	
3. Operation of the integrity				None
channel				
(1) Does the Company	V		(1) The whistle-blowing system and related	
establish both a			processing procedures had been	
reward/punishment			established in the "Stakeholders	
system and an integrity			Engagement" area on the corporate	
hotline? Can the			website, and the company's internal	
accused be reached by			platform, myeMemory, also established	
an appropriate person			an Employee Suggestion Mailbox,	
for follow-up?			providing a way for employees to	
			express their opinions, or the	
			whistle-blowing can be made by	
			sending an email to the member of	
			Audit Committee, the whistle-blowing	
			case will be handled by a person	
			appointed by the Company according to	
(2) Doos the Comment	<b>N</b> 7		the accused.	
(2) Does the Company establish the standard	V		(2) After receiving the whistleblowing	
establish the standard	<u> </u>		case, according to the matters, the	

			Imm amount of the Otation	Dariations		
			Implementation Status	Deviations		
				from "the		
		No		Ethical		
				Corporate		
				Management		
Evaluation Item	Yes		Abstract Illustration	Best-Practice		
	105	110		Principles for		
				TWSE/TPEx		
				Listed		
				Companies"		
				and Reasons		
operational procedures			Company shall appoint a person to			
for investigation when			accept and investigate the case. The			
whistle-blowing case			appointed person shall report to the			
occurs, the follow-up			Company and the whistleblower about			
measures as well as the			handling methods, schedule and result,			
confidential mechanism			the whistleblower and appointed person			
after the investigation?			shall keep the investigation and related			
			information confidential, that it shall			
			not be disclosed, and the Company			
			shall protect the whistleblower from			
			revenge or other improper treatment.			
(3) Does the Company	V		(3) As mentioned in the above, the			
provide proper			Company shall protect the			
whistleblower			whistleblower from improper treatment			
protection?			due to the whistleblowing. The			
-			involved person who fails to keep the			
			confidentiality and causes the			
			confidentiality revealed shall be			
			disciplined pursuant to the related rules.			
4. Strengthening information	V		The "Ethical Corporate Management	None		
disclosure			Practice Principles" of the Company had			
(1) Does the Company			been established and publicly disclosed on			
disclose its ethical			the corporate website and Market			
corporate management			Observation Post System; the execution			
policies and the results			status of ethical management of the			
of its implementation on			Company is further interpreted on the			
the Company's website			corporate website and in the Annual Report.			
and MOPS?						
	shed	the e	thical corporate management policies based	on the Ethical		
Corporate Management Best-Practice Principles for TWSE/TPEx Listed Companies, please						
describe any discrepancy between the policies and their implementation : None.						
	6. Other important information to facilitate a better understanding of the Company's ethical					
corporate management policies (e.g., review and amend its policies) : None.						

corporate management policies (e.g., review and amend its policies) : None.

#### 3.3.7 Corporate Governance Guidelines and Regulations

To enhance corporate management system, the Company had established the corporate management related rules such as Rules of Procedure for Shareholders Meetings, Rules of Procedure for Board of Directors Meetings, Rules for Election of Directors, Rules for Board of Directors Performance Assessment, Corporate Governance Practice Principles, Sustainable Development Practice Principles, Ethical Corporate Management Practice Principles, Rules Governing the Scope of Powers of Independent Directors, Audit Committee Charter and Remuneration Committee Charter, relevant contents of the fore mentioned rules are available on the Market Observation Post System and the corporate website.

### 3.3.8 Other Important Information Regarding Corporate Governance

To implement the hierarchical responsibilities management mechanism, the delegation of authorization had been established and authorized by the Board of Directors; the internal control system includes the management of related party transactions, supervision and management of subsidiaries, management of operation of Board meetings, management of Audit Committee meeting operations and management of Remuneration Committee meeting operations, that internal audit unit shall annually arrange the audit and report to the Audit Committee and Board of Directors.

The Company further established the rules related to corporate governance including Procedures for Acquisition or Disposal of Assets, Procedures for Endorsement and Guarantee, Procedures for Lending Funds to Other Parties, and Procedures for Repurchase of Shares which are available on the Market Observation Post System and the corporate website.

The Directors of the Company continuingly participate in the corporate governance and professional knowledge training courses and obtained the certified documents every fiscal year pursuant to the "Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE Listed and TPEx Listed Companies". The Directors profession enhancement status had disclosed on the Market Observation Post System.

### 3.3.9 Internal Control System Execution Status

### A. Statement of Internal Control System

eMemory Technology Inc. Statement of Internal Control System

February 22, 2023

Based on the findings of a self-assessment, eMemory Technology Inc. (eMemory) states the following with regard to its internal control system during the year 2022:

- eMemory's Board of Directors and management are responsible for establishing, implementing, and maintaining an adequate internal control system. Our internal control is a process designed to provide reasonable assurance over the effectiveness and efficiency of our operations (including profitability, performance and safeguarding of assets), reliability, timeliness, transparency of our reporting, and compliance with applicable rulings, laws and regulations.
- 2. An internal control system has inherent limitations. No matter how perfectly designed, an effective internal control system can provide only reasonable assurance of accomplishing its stated objectives. Moreover, the effectiveness of an internal control system may be subject to changes due to extenuating circumstances beyond our control. Nevertheless, our internal control system contains self-monitoring mechanisms, and eMemory takes immediate remedial actions in response to any identified deficiencies.
- 3. eMemory evaluates the design and operating effectiveness of its internal control system based on the criteria provided in the Regulations Governing the Establishment of Internal Control Systems by Public Companies (herein below, the "Regulations"). The criteria adopted by the Regulations identify five key components of managerial internal control: (1) control environment, (2) risk assessment, (3) control activities, (4) information and communication, and (5) monitoring activities.
- eMemory has evaluated the design and operating effectiveness of its internal control system according to the aforesaid Regulations.
- 5. Based on the findings of such evaluation, eMemory believes that, on December 31, 2022, it has maintained, in all material respects, an effective internal control system (that includes the supervision and management of our subsidiaries), to provide reasonable assurance over our operational effectiveness and efficiency, reliability, timeliness, transparency of reporting, and compliance with applicable rulings, laws and regulations.
- 6. This Statement is an integral part of eMemory's annual report and prospectus, and will be made public. Any falsehood, concealment, or other illegality in the content made public will entail legal liability under Articles 20, 32, 171, and 174 of the Securities and Exchange Law.
- 7. This Statement was passed by the Board of Directors in their meeting held on February 22, 2023, with none of the nine attending Directors expressing dissenting opinions, and all affirming the content of this Statement.

eMemory Technology Inc.

Chairman : Charles Hsu

President : Michael Ho

B. If CPA Was Engaged to Conduct a Special Audit of Internal Control System, Provide Its Audit Report: None.

- 3.3.10 Legal penalty against the Company or its internal personnel, or any disciplinary penalty by the Company against its internal personnel for violation of the internal control system, where the result of such penalty could have a material effect on shareholder equity or securities prices, disclose the penalty, the main shortcomings, and condition of improvement.: None.
- 3.3.11 Major Resolutions of Shareholders' Meeting, Board Meetings, Audit Committee and Remuneration Committee

Major Resolutions	Status of Execution
Acknowledgement of the Business Report	Approved by resolution.
and Financial Statements of 2021	
Acknowledgement of the Proposal for	July 8, 2022 was set as the distribution closing
Profit Distribution of 2021	date, July 22, 2022 was set as the distribution
	date. ( cash dividend was distributed by NT\$
	12.5 per share)
By-election for One Director of the 8th	List of elected Directors: Michael Ho
Term	Approved by the competent authority for
	registration and announced on the Company's
	website on June 20, 2022.
Approval of Proposal to Distribute the	July 8, 2022 was set as the distribution closing
Cash from Capital Surplus	date, July 22, 2022 was set as the distribution
	date. (cash derived from Capital Surplus was
	distributed by NT\$1.5 per share)
Approval of Amendment to the "Articles	Approved by resolution, and implemented
of Incorporation"	according to the amendment to the articles.
Approval of Amendment to the	Approved by resolution, and implemented
"Procedures for Acquisition or Disposal of	according to the amendment to the articles.
Assets"	
Approval of Release of Directors from	Approved by resolution.
Non-Competition Restrictions	

A. Major Resolutions of Shareholders' Meeting in 2022

B. Major Resolutions of Board Meetings, Audit Committee and Remuneration Committee in 2022 and up to April 11, 2023

Time	Term	Major Desclutions	Status of
Time	Telill	Major Resolutions	Execution
2022.02.23	The fifth	1. Approved the distribution of employees'	All of the
	meeting of	compensation and Directors' remuneration of	items were
	eighth term	2021 (*2)	executed

Time	Term	Major Resolutions	Status of Execution
Time	Term	<ol> <li>Major Resolutions</li> <li>Approved the transfer of employee stock option certificates first issued in 2016 to general shares and relevant change of registration (*1)</li> <li>Approved the financial report and business report of 2021 (*1)</li> <li>Approved the proposal of profit distribution of 2021 (*1)</li> <li>Approved the proposal of distributing cash from capital surplus</li> <li>Approved the by-election for one Director of the 8th term</li> <li>Approved the proposal of convening the 2022 general shareholders' meeting</li> <li>Approved the 2021 performance assessment of managers (*2)</li> </ol>	
		<ul> <li>managers (*2)</li> <li>9. Approved the proposal of distribution of 2021 employees' compensation and team operation bonus to management team (*2)</li> <li>10. Approved the internal control self-assessment report and the "Statement of Internal Control System" for 2021 (*1)</li> <li>11. Approved the professional fees of CPA for 2022 (*1)</li> </ul>	
2022.04.25	The sixth meeting of eighth term	<ol> <li>Approved the 2022 first quarter consolidated financial report (*1)</li> <li>Approved the proposed amendments of "Articles of Incorporation"</li> <li>Approved the proposed amendments of "Procedures for Acquisition or Disposal of Assets" (*1)</li> <li>Approved the amendment of subjects for convening the 2022 general shareholders' meeting</li> <li>Approved the list of Director candidates nominated by the shareholders</li> <li>Approved the proposal of removing the newly added prohibition on Directors from participating in competitive business (*1)</li> </ol>	All of the items were executed according to the resolutions.

Time	Term	Major Resolutions	Status of Execution
		7. Approved the adjustment of the principle of	
		distribution of Directors' remuneration (*2)	
2022.07.27	The	1. Acknowledged the loans that had been signed	All of the
	seventh	with the bank for business operation needs (*1)	items were
	meeting of	<ol> <li>Approved the transfer of employee stock option</li> </ol>	executed
	eighth term	certificates first issued in 2016 to general	according to
		shares and relevant change of registration (*1)	the
		3. Approved the 2022 second quarter consolidated	resolutions.
		financial report (*1)	resolutions.
		4. Approved the proposal to amend the	
		Company's regulations of corporate governance	
		<ol> <li>Approved the employee stock option</li> </ol>	
		certificates of subsidiary which are distributed	
		to the managers of the Company (*2)	
		<ol> <li>Approved the distribution proposal for the</li> </ol>	
		respective remuneration of Directors of the	
		Company in 2021 (*2)	
2022.10.26	The eighth	1. Approved the transfer of employee stock option	All of the
2022.10.20	meeting of	certificates first issued in 2016 to general	items were
	eighth term	shares and relevant change of registration (*1)	executed
	8	<ol> <li>Approved the 2022 third quarter consolidated</li> </ol>	according to
		financial report (*1)	the
		3. Approved the proposal of personnel	resolutions.
		appointment	
2022.12.21	The ninth	1. Approved the proposal for 2023 budget (*1)	All of the
	meeting of	2. Approved the"Procedures for Handling	items were
	eighth term	Material Inside Information"	executed
	-	3. Approved the amendments of "Internal Control	according to
		System" and the relevant "Implementation	the
		rules for internal audits" (*1)	resolutions.
		4. Approved the proposal for 2023 audit plan of	
		the Company and its subsidiaries (*1)	
		5. Approved the assessment of the independence	
		and performance of the CPA appointed by the	
		Company (*1)	
2023.02.22	The tenth	1. Approved the distribution of employees'	Except the
	meeting of	compensation and Directors' remuneration of	distributions
	eighth term	2022 (*2)	under

Time	Term	Major Resolutions	Status of
			Execution
		2. Approved the transfer of employee stock option	proposal 1 &
		certificates first issued in 2016 to general	9 are not
		shares and relevant changes in the registration	completed,
		(*1)	and the
		3. Approved the financial report and business	proposal 3~7
		report of 2022 (*1)	will be
		4. Approved the proposal of profit distribution of	determined
		2022 (*1)	during the
		5. Approved the proposal of distributing cash	shareholders'
		from capital surplus	meeting on
		6. Approved the proposed amendments of "Rules	2023.06.09,
		of Procedure for Shareholders Meetings",	the other
		"Rules of Procedure for Board of Directors	items were
		Meetings" and "Standard Operational Protocol	executed
		for Responding to Requests from Directors"	according to
		7. Approved the proposal of convening the 2023	the
		general shareholders' meeting	resolutions.
		8. Approved the 2022 performance assessment of	
		managers (*2)	
		9. Approved the proposal of distribution of 2022	
		employees' compensation and team operation	
		bonus to management team (*2)	
		10. Approved the proposal for the distribution of	
		pension benefits for management team member	
		(*2)	
		11. Approved the internal control self-assessment	
		report and the "Statement of Internal Control	
		System" of 2022 (*1)	
		12. Approved the proposal to increase the capital of	
		subsidiary (*1)	
		13. Approved the professional fees of 2023 for	
		CPA (*1)	

\*1: The matters that Audit Committee of the Company submits to the Board of Directors for approval Pursuant to Article 14-5 of the "Securities and Exchange Act".

\*2: The matters that Remuneration Committee of the Company submits to the Board of Directors for approval Pursuant to Article 7 of the "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter".

- 3.3.12 Major Issues of Record or Written Statements Made by Any Director or Supervisor Dissenting to Important Resolutions Passed by the Board of Directors : None.
- 3.3.13 Resignation or Dismissal of the Company's Key Individuals, Including the Chairman, CEO, and Heads of Accounting, Finance, Internal Audit, Corporate Governance and R&D : None.
- 3.4 Information Regarding the Company's Audit Fee of Independent Auditors
- 3.4.1 Amounts of the Audit Fees and Non-Audit Fees Paid to Independent Auditors and to the Accounting Firm to Which They Belong and to Any Affiliated Enterprises As Well As the Details of Non-Audit Services:

						Unit: NT\$ thousands
Accounting Firm	Name of CPA	Period Covered by CPA's Audit	Audit Fee	Non-Audit Fee	Total	Remarks
Deloitte & Touche	Yu-Feng Huang Su-Li Fang	2022	1,805	350	2,155	The non-audit fees include a Tax Compliance Audit fee, in the amount of NT\$320,000, and an NT\$30,000 fee for reviewing the Annual Report for the shareholders' meeting.

- 3.4.2 When the Company Changes Its Accounting Firm and the Audit Fees Paid for the Fiscal Year in Which Such Change Took Place Are Lower Than Those for the Previous Year, The Reduction in the Amount of Audit Fees, Reduction Percentage, and Reason(s) Therefore Shall Be Disclosed: None.
- 3.4.3 When the Audit Fees Paid for the Current Year Are Lower Than Those for the Previous Fiscal Year by 10 Percent Or More, the Reduction in the Amount of Audit Fees, Reduction Percentage, and Reason(s) Therefore Shall Be Disclosed: None.
- 3.5 Replacement of CPA : None.
- 3.6 The Company's Chairman, Chief Executive Officer, Chief Financial Officer, and Managers in Charge of Its Finance and Accounting Operations Did Not Hold Any Positions in the Company's Independent Auditing Firm or Its Affiliates During 2022.

3.7 Changes in Shareholding and Shares Pledged by the Directors, Supervisors, Managers and Shareholders with 10% Shareholdings or More

Changes in Shareholdi			hagers and Ma	5			
		20	22	20			
			r	(As of April 11)			
Title	Name	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)		
Chairman	Charles Hsu	(200,000)	0	0	0		
Director	Mu-Chuan Hsu	0	0	0	0		
Director	Li-Jeng Chen	0	0	0	3,000		
Director and President	Michael Ho	18,750	0	0	0		
Director	How-Han Investment Corporation	0	(350,000)	0	0		
Independent Director	Kenneth Kin	0	0	0	0		
Independent Director	Ming-To Yu	0	0	0	0		
Independent Director	T.C. Chen	0	0	0	0		
Senior Vice President	Chris Lu	10,000	0	0	0		
Senior Vice President and Chief of Technology Officer	Ching-Yuan Lin	10,000	0	(44,000)	0		
Vice President	Anita Chang (Note 1)	15,000	0	0	0		
Vice President	John Ho	0	0	0	0		
Vice President	Evans Yang	0	0	(9,000)	0		
Vice President	Hsin-Ming Chen (Note 2)	0	0	0	0		
Accounting and Financial Officer / Corporate Governance Officer	Teresa Kuo	2,000	0	0	0		

A. Changes in Shareholding of Directors, Supervisors, Managers and Major Shareholders

Note 1 : Ms. Anita Chang retired on on March 31, 2023, so the information is as of March 31, 2023. Note 2 : Mr. Hsin-Ming Chen was appointed as vice president on October 26, 2022.

#### B. Shares Trading with Related Parties:

As of 04/11/2023 ; Unit: Share / NT\$

Name	Reason for Transfer	Date of Transaction	Transferee	Relationship between Transferee and Directors, Supervisors, Managers and Major Shareholders	Shares	Transaction Price
Charles Hsu	Grant	08/16/2022	Teresa Cheng	Spouse	200,000	NT\$1,360 Per Share

C. Shares Pledge with Related Parties: None.

### 3.8 Relationship among the Top Ten Shareholders

	G	,	Spouse's / Sharehold			lding	Name and Relation	1	
Name	Current Shareholding		minor's Shareholding		by Nominee Arrangement		the Company's Top Ten Shareholders, or Spouses or Relatives Within Two Degrees		Remarks
	Shares	%	Shares	Shares %		%	Name	Relationship	
SmallCap World Fund Inc.	6,087,334	7.99	N/A	N/A	N/A	N/A	None	None	None
Government of Singapore	4,688,055	6.15	N/A	N/A	N/A	N/A	None	None	None
Li-Jeng Chen	2,345,000	3.08	-	-	-	-	eMemory Technology Inc.	Director of the Comapany	None
Eleven Trustees in total as Trustee for The New Economy Fund	2,329,000	3.06	N/A	N/A	N/A	N/A	None	None	None
Fubon Life Insurance Co., Ltd Representative : Richard M. Tsai	1,685,000	2.21	N/A	N/A	N/A	N/A	None	None	None
eMemory Technology Inc. Representative : Charles Hsu	1,567,000	2.06	N/A	N/A	N/A	N/A	Charles Hsu Li-Jeng Chen Mu-Chuan Hsu	Chairman and Directors of the Comapany	None
Fidelity Emerging Markets Fund	1,535,000	2.01	N/A	N/A	N/A	N/A	None	None	None
Norges Bank	1,478,000	1.94	N/A	N/A	N/A	N/A	None	None	None
Charles Hsu	1,429,407	1.88	6,423	0.01	-	-	eMemory Technology Inc.	Chairman of the Comapany	None
Allianz Global Investors Taiwan Technology Fund	1,321,000	1.73	N/A	N/A	N/A	N/A	None	None	None
Mu-Chuan Hsu	1,273,179	1.67	366,279	0.48	-	-	eMemory Technology Inc.	Director of the Comapany	None

#### 04/11/2023 ; Unit: Share ; %

#### 3.9 Ownership of Shares in Affiliated Enterprises

#### 04/11/2023 ; Unit: Thousand shares ; %

Affiliated Enterprises		ip by the pany	Direct or Indirect Directors/Superv (Not	visors/Managers	Total Ownership		
(Note 1)	Shares	%	Shares	%	Shares	%	
iMQ Technology Inc.	2,057	2.34	4,962	5.63	7,019	7.97	

Note 1 : Investments accounted for using equity method.

Note 2 : If the Director or Supervisor is a legal entity, its shares include legal entity and its representative.

# IV. Capital Overview

## 4.1 Capital and Shares

## 4.1.1 Source of Capital

#### Unit: Thousand shares / NT\$ thousands

		Authorize	ed Capital	Paid-in	Capital		Remark	
Month/ Year	Par Value (NT\$)	Shares	Amount	Shares	Amount	Sources of Capital (Amount)	Capital Increased by Assets Other than Cash (Amount)	Other
09/2000	10	40,000	400,000	30,895	308,950	Set up Capital : 308,950	Technology : 60,000	09/22/2000 Jin (089) Sun Tzu No.089134296
01/2002	10	40,000	400,000	40,000	400,000	Cash Offering : 91,050	None	01/09/2002 Jin So Sun Tzu No.09101006950
12/2003	10	60,000	600,000	46,000	460,000	Cash Offering : 60,000	None	12/11/2003 Yuan Shang Tzu No. 0920034610
11/2004	10	61,500	615,000	32,689	326,889	Capital Reduction : 203,111 Cash offering : 70,000	None	11/24/2004 Yuan Shang Tzu No.0930032426
10/2005	10	61,500	615,000	33,425	334,249	Exercise of Employee Stock : 7,360	None	10/24 /2005Yuan Shang Tzu No.0940028474
01/2006	10	61,500	615,000	33,500	334,999	Exercise of Employee Stock : 750	None	01/23/2006 Yuan Shang Tzu No.0950001176A
08/2006	10	61,500	615,000	38,357	383,565	Capitalization of Profits : 41,133 Capitalization of Employee Bonus : 7,433	None	08/01/2006Yuan Shang Tzu No.0950019826
10/2006	10	61,500	615,000	39,446	394,455	Exercise of Employee Stock : 10,890	None	10/23/2006 Yuan Shang Tzu No.0950027836
01/2007	10	61,500	615,000	39,452	394,515	Exercise of Employee Stock : 60	None	01/10/2007Yuan Shang Tzu No.0960000825
08/2007	10	61,500	615,000	44,869	448,694	Exercise of Employee Stock : 4,940 Capitalization of Profits : 41,721 Capitalization of Employee Bonus : 7,518	None	08/31/2007 Yuan Shang Tzu No.0960023515
10/2007	10	61,500	615,000	45,415	454,154	Exercise of Employee Stock : 5,460	None	10/16/2007 Yuan Shang Tzu No.0960027729
01/2008	10	61,500	615,000	45,558	455,584	Exercise of Employee Stock : 1,430	None	01/28/2008 Yuan Shang Tzu No.0970002528
04/2008	10	61,500	615,000	45,744	457,444	Exercise of Employee Stock : 1,860	None	04/29/2008 Yuan Shang Tzu No.0970011421
07/2008	10	61,500	615,000	53,497	534,974	Exercise of Employee Stock : 1,690 Capitalization of Profits : 64,050 Capitalization of Employee Bonus : 11,790	None	07/29/2008 Yuan Shang Tzu No.0970020537
11/2008	10	61,500	615,000	53,966	539,664	Exercise of Employee Stock : 4,690	None	11/06/2008 Yuan Shang Tzu No.0970031028
01/2009	10	61,500	615,000	54,116	541,164	Exercise of Employee Stock : 1,500	None	01/19/2009 Yuan Shang Tzu No.0980001857
04/2009	10	61,500	615,000	54,300	543,004	Exercise of Employee Stock : 1,840	None	04/20/2009 Yuan Shang Tzu No.0980010553
08/2009	10	80,000	800,000	60,392	603,916	Exercise of Employee Stock : 800 Capitalization of Profits : 54,116 Capitalization of Employee Bonus : 5,995	None	08/05/2009 Yuan Shang Tzu No.0980021773

		Authorize	ed Capital	Paid-in	Capital		Remark	
Month/ Year	Par Value (NT\$)	Shares	Amount	Shares	Amount	Sources of Capital (Amount)	Capital Increased by Assets Other than Cash (Amount)	Other
10/2009	10	80,000	800,000	60,427	604,266	Exercise of Employee Stock : 350	None	10/26/2009 Yuan Shang Tzu No.0980030178
02/2010	10	80,000	800,000	62,422	624,221	Exercise of Employee Stock : 19,955	None	02/11/2010 Yuan Shang Tzu No.0990004274
03/2010	10	80,000	800,000	62,452	624,521	Exercise of Employee Stock : 300	None	06/02/2010 Yuan Shang Tzu No.0990015194
08/2010	10	100,000	1,000,000	65,358	653,567	Exercise of Employee Stock : 320 Capitalization of Profits : 18,727 Capitalization of Employee Bonus : 10,000	None	08/26 /2010Yuan Shang Tzu No.0990024779
10/2010	10	100,000	1,000,000	65,378	653,777	Exercise of Employee Stock : 210	None	10/29/2010 Yuan Shang Tzu No.0990032379
01/2011	10	100,000	1,000,000	76,086	760,855	Exercise of Employee Stock : 7,078 Cash offering : 100,000	None	02/09/2011 Yuan Shang Tzu No.1000003917
01/2012	10	100,000	1,000,000	76,514	765,138	Exercise of Employee Stock : 4,283	None	01/17/2012 Yuan Shang Tzu No.1010001845
05/2012	10	100,000	1,000,000	76,706	767,058	Exercise of Employee Stock : 1,920	None	05/09/2012 Yuan Shang Tzu No.1010013550
11/2012	10	100,000	1,000,000	76,833	768,323	Exercise of Employee Stock : 1,265	None	11/06/2012 Yuan Shang Tzu No.1010034298
02/2016	10	100,000	1,000,000	75,783	757,823	Cancellation of Treasury Shares: 10,500	None	02/18/2016 Zhu Shang Tzu No. 1050004206
04/2018	10	100,000	1,000,000	75,791	757,908	Exercise of Employee Stock : 85	None	05/09/2018 Zhu Shang Tzu No. 1070013293
07/2019	10	100,000	1,000,000	75,805	758,050	Exercise of Employee Stock : 142	None	08/20/2019 Zhu Shang Tzu No. 1080023864
10/2019	10	100,000	1,000,000	75,831	758,314	Exercise of Employee Stock : 264	None	11/05/2019 Zhu Shang Tzu No. 1080032062
02/2020	10	100,000	1,000,000	75,834	758,336	Exercise of Employee Stock : 22	None	03/02/2020 Zhu Shang Tzu No. 1090005834
10/2020	10	100,000	1,000,000	76,056	760,561	Exercise of Employee Stock : 2,225	None	11/10/2020 Zhu Shang Tzu No. 1090031845
02/2021	10	100,000	1,000,000	76,073	760,726	Exercise of Employee Stock :165	None	03/10/2021 Zhu Shang Tzu No. 1100006431
04/2021	10	100,000	1,000,000	76,080	760,797	Exercise of Employee Stock :71	None	05/07/2021 Zhu Shang Tzu No. 1100013101
10/2021	10	100,000	1,000,000	76,123	761,234	Exercise of Employee Stock :437	None	11/10/2021 Zhu Shang Tzu No. 1100033006
02/2022	10	100,000	1,000,000	76,126	761,262	Exercise of Employee Stock :28	None	03/04/2022 Zhu Shang Tzu No. 1110006693
07/2022	10	100,000	1,000,000	76,162	761,622	Exercise of Employee Stock :360	None	08/09/2022 Zhu Shang Tzu No. 1110025360
10/2022	10	100,000	1,000,000	76,184	761,844	Exercise of Employee Stock :222	None	11/11/2022 Zhu Shang Tzu No. 11110036385
02/2023	10	100,000	1,000,000	76,186	761,864	Exercise of Employee Stock :20	None	03/07/2023 Zhu Shang Tzu No. 1120006764
Note	10	100,000	1,000,000	76,188	761,884	Exercise of Employee Stock :20	None	Note

Note : The 2,000 shares of the employee stock options executed in March 2023 have not been registered.

04/11/2023 ; Unit: Share

Shows Towns		Authorized Capital		Demerica
Share Type	Issued Shares	Un-issued Shares	Total Shares	Remarks
Common Share	76,188,442 (Note)	23,811,558	100,000,000	TPEx stocks

Note : The 2,000 shares of the employee stock options executed in March 2023 have not been registered.

#### 4.1.2 Status of Shareholders

						04/11/2023
Item	Government Agencies	Financial Institutions	Other Juridical Persons	Domestic Natural Persons	Foreign Institutions & Natural Persons	Total
Number of Shareholders	0	14	257	6,819	708	7,798
Shareholding (shares)	0	2,060,300	13,534,468	13,101,238	47,492,436	76,188,442
Percentage (%)	0	2.70	17.76	17.21	62.33	100

### 4.1.3 Shareholding Distribution Status

			04/11/2023
Class of Shareholding (Unit: Share)	Number of Shareholders	Shareholding (Shares)	Percentage (%)
1~999	5,747	201,946	0.27
1,000 ~ 5,000	1,305	2,361,178	3.10
5,001 ~ 10,000	208	1,606,745	2.11
10,001 ~ 15,000	102	1,278,719	1.68
15,001 ~ 20,000	72	1,267,648	1.66
20,001 ~ 30,000	73	1,845,752	2.42
30,001 ~ 40,000	65	2,301,135	3.02
40,001 ~ 50,000	32	1,451,605	1.91
50,001 ~ 100,000	80	5,679,157	7.45
100,001 ~ 200,000	45	6,443,806	8.46
200,001 ~ 400,000	35	9,747,492	12.79
400,001 ~ 600,000	9	4,397,003	5.77
600,001 ~ 800,000	6	4,177,430	5.48
800,001 ~ 1,000,000	6	5,429,066	7.13
1,000,001 or over	13	27,999,760	36.75
Total	7,798	76,188,442	100.00

#### 4.1.4 List of Major Shareholders

04/11/2023

Charach al dayla Marria	Shareholding			
Shareholder's Name	Shares	Percentage (%)		
SmallCap World Fund Inc.	6,087,334	7.99		
Government of Singapore	4,688,055	6.15		
Li-Jeng Chen	2,345,000	3.08		
Eleven Trustees in total as Trustee for The New Economy Fund	2,329,000	3.06		
Fubon Life Insurance Co., Ltd	1,685,000	2.21		
eMemory Technology Inc.	1,567,000	2.06		
Fidelity Emerging Markets Fund	1,535,000	2.01		
Norges Bank	1,478,000	1.94		
Charles Hsu	1,429,407	1.88		
Allianz Global Investors Taiwan Technology Fund	1,321,000	1.73		
Mu-Chuan Hsu	1,273,179	1.67		

#### 4.1.5 Market Price, Net Worth, Earnings, and Dividends per Share

			-	Unit: NT\$ /	/ Thousand shares
Item		Year	2021	2022	2023 (As of April 11) (Note 4)
Madat Drian an Chang	Highest Ma	arket Price	2,520.0	2,225.0	2,075.0
Market Price per Share	Lowest Ma	rket Price	597.0	899.0	1,320.0
(Note 1)	Average M	arket Price	1,290.45	1,338.11	1,754.16
Net Worth per Share	Before Dis	tribution	33.20	41.01	45.23
(Note 2)	After Distr	ibution	19.20	(Note 2)	N/A
<b>F</b>	Weighted A	Average Shares	74,520	74,586	74,620
Earnings per Share	Earnings P	er Share	14.78	21.61	4.20
	Cash Divid	lends	14.0	(Note 3)	N/A
Dividends per Share	Stock	Dividends from Retained Earnings	-	(Note 3)	N/A
(Note 3)	Dividends	Dividends from Capital Surplus	-	(Note 3)	N/A
	Accumulat	ed Undistributed Dividends	-	(Note 3)	N/A
	Price / Earr	nings Ratio (Note 5)	93.70	64.82	N/A
Return on Investment	Price / Div	idend Ratio (Note 6)	98.92	68.33	N/A
	Cash Divid	lend Yield Rate (Note 7)	1.01%	1.46%	N/A

Note 1: Market price per share is based on the information posted on the official website of TPEx.

Note 2: Information on 2021 is based on the resolution of the Shareholders' Meeting in 2022; the distribution of profits for 2022 is still pending on the final resolution of the Shareholders' Meeting in 2023.

- Note 3: Cash dividend paid by eMemory for 2022 is NT\$20.5 per share (dividend from the retained earnings amounted to NT\$19 and from capital Surplus amounted to NT\$1.5). This proposal is pending on the final resolution of the Shareholders' Meeting in 2023.
- Note 4: The net worth and earnings per share in this column are the information on the reviewed consolidated financial statements for the first quarter of 2023.
- Note 5: Price / Earnings Ratio = Average Closing Price per Share in current year / Earnings per Share.
- Note 6: Price / Dividend Ratio = Average Closing Price per Share in current year / Cash Dividends per Share.

Note 7: Cash Dividend Yield = Cash Dividends per Share / Average Closing Price per Share in current year.

#### 4.1.6 Dividend Policy and Implementation Status

#### A. Dividend Policy

If there is any profit in an annual general financial statement of the Company, such profit shall be distributed in the following orders:

- 1. Reserve for tax payments.
- 2. Offset accumulated losses, if any.
- 3. Legal reserve, which is 10% of remaining net profits after deducting the aforementioned items. However, this restriction does not apply in the event that the amount of the accumulated legal reserve equals or exceeds the Company's total capital stock.
- 4. Allocation or reverse of special reserves as required by law or government authorities.
- 5. The remaining net profits and retained earnings from previous years will be allocated as shareholders' dividend. The Board will prepare a distribution proposal and submit it to the Shareholders' Meeting for review and approval by a resolution.

Since the Company is in an industry in a growth phase, the dividend policy shall take into consideration factors such as the Company's current and future investment and capital needs, and capital budgeting plans. The proposal should strike a balance between the shareholders' benefits and the Company's long-term financial plans. Dividends to shareholders shall not be less than 50% of the remaining retained earnings available for distribution and may be distributed in cash or in stock. Cash dividends shall not be lower than 10% of total dividends to shareholders. Each year the Board shall prepare a profit distribution proposal and present it at the Shareholders' Meeting for approval.

B. Proposed Distribution of Dividend

The proposal for 2022 profit distribution was resolved by the Board dated February 22, 2023; pending on the final resolution of the Shareholders' Meeting scheduled on June 9, 2023 with authorization to the Chairman for setting the ex-dividend day.

## eMemory Technology Inc. Statement of Profit Distribution 2022

Unit: NT\$

Iteres	Amount				
Item	Subtotal	Total			
Beginning Balance of Unappropriated Earnings		\$ 247,253,273			
Net Profit of 2022	1,611,909,140				
Remeasurement of Defined Benefit Plans Counted in Retained Earnings	2,702,125				
Loss on Disposal of Investments in Equity Instruments at Fair Value					
Through Other Comprehensive Income	<u>(31,749,602)</u>	1,582,861,663			
Legal Reserve Appropriated		(125,887,898)			
Special Reserve Reversed		26,004,721			
Retained Earnings Available for Distribution		1,730,231,759			
Distribution of Shareholder Dividends - Cash (NT\$ 19 per share)		(1,417,769,398)			
Ending Balance of Unappropriated Earnings		<u>\$312,462,361</u>			

Chairman: Charles Hsu

President: Michael Ho

Accounting Officer: Teresa Kuo

Remarks: 1. According to the Rule No.871941343 issued by the Ministry of Finance on April 30, 1998, when distributing earnings, it shall be identified respectively; the earnings distributed in this year shall be those of the latest year.

- 2. The shareholder cash dividends is in a total amount of NT\$ 1,417,769,398, to be distributed by NT\$ 19 per share, this is calculated by basing on the issued 74,619,442 outstanding shares up to February 21, 2023, and rounded down to the nearest whole number, the fractional balance less than NT\$ 1 shall be summed up and recognized as other income of the Company.
- C. Anticipation of Future Change in Dividend Policy: None.
- 4.1.7 Impact to 2022 Business Performance and EPS Resulting from Stock Dividend Distribution: Not applicable.
- 4.1.8 Compensation of Employees, Directors and Supervisors
- A. Information Relating to Compensation of Employees, Directors and Supervisors in the Articles of Incorporation

If there is any pre-tax profit, 1% to 25% of the profit shall be distributed to eligible employees in the form of cash or stock for profit sharing. No higher than 2% of the profit shall be distributed to directors for compensation.

B. The basis for estimating the amount of employee, director, and supervisor compensation, for calculating the number of shares to be distributed as employee compensation, and the accounting treatment of the discrepancy, if any, between the actual distributed amount and the estimated figure, for the current period

In case of variation between the amount resolved by the resolution of the Shareholders' Meeting and the estimation in the financial statements, the difference is recognized as a change in accounting estimate and recognized as income or loss in current period.

- C. Distribution of Compensation Approved in the Board of Directors Meeting
  - (1) Employee compensation sharing, stock dividend, and remuneration to the directors and the supervisors in the year of recognition varied with the estimation, disclose the differences, specify the cause, and the settlement of the problem:
    - a. The employees' compensation and the remuneration of Directors of 2022 had been resolved by the Board of Directors on February 22, 2023, the distribution of mentioned compensation and remuneration is set forth below:
      ① The distribution of employees' compensation is in an amount of NT\$ 344,259,423.
      ② The distribution of remuneration of Directors is in an amount of NT\$ 34,425,942.
    - b. There is no difference between the distributed amounts mentioned above and the assessed amounts of employees' compensation and remuneration of Directors.
  - (2) The amount of employee stock compensation planned to be released in proportion to the net income of the individual financial statements of The Company and to total employee compensation: Not applicable.
- D. Information of 2021 Distribution of Compensation of Employees, Directors and Supervisors (with an indication of the number of shares, monetary amount, and stock price, of the shares distributed) and, if there is any discrepancy between the actual distribution and the recognized employee, director, or supervisor compensation, additionally the discrepancy, cause, and how it is treated

Item	Amount for Distribution Resolved by the Board of Directors	Estimation in the Year of Recognition	Difference	Shares (1,000 shares)	Share Price (NT\$)	Note to the Difference
Employees' Compensation	231,808	231,808	-	-	-	N/A
Remuneration of Directors	23,181	23,181	-	-	_	N/A

Unit: Thousand shares / NT\$ thousands

- 4.1.9 Status of Repurchase of Shares
- A. Having been completely excuted

04/11/2023

Number of times	Third time
Purpose	Transferring the shares to employees
Actual period of the repurchase	September 14, 2018 ~ October 31, 2018
Estimated price range for repurchase	NT\$ 177.8~ NT\$ 400
Average repurchased price per share (NT\$)	NT\$ 257.97
The amount of actually repurchased shares (shares)	Common Share 1,567,000 shares
The total amount of actually repurchased shares (NT\$)	NT\$ 404,237,872
The ratio of the quantity repurchased to the planned repurchase quantity (%)	62.68%
Shares deregistered and transferred (shares)	0
Cumulative holding (shares)	1,567,000 shares
Cumulated holding as a percentage of total issued shares (%)	2.06%

- B. Still in the process of execution: None.
- 4.2 Bonds Status of Corporate Bonds, Preferred Stocks, Global Depository Receipts (GDRs): Not applicable.

## 4.3 Status of Employee Stock Options

## 4.3.1 Issuance of Employee Stock Options

04/11/2023 ; Unit: Thousand shares / NT\$ thousands

	Einst Starl Ontion - 62016
Type of Stock Option	First Stock Option of 2016
	( Issuance on 02/23/2016)
Approval Date	12/30/2015
and Total Units	2,000
Issue Date	02/23/2016
Units Issued	500
Units Still Available	0
Percentage of Shares Exercisable to Outstanding	0.000
Common Shares	0.66%
Option Duration	10 years (to 02/22/2026)
Source of Option Shares	New Common Share
	2nd Year: Up to 30%
Vesting Schedule	3rd Year: Up to 60%
	4th Year: Up to 100%
Shares Exercised	406.2
Value of Shares Exercised	129,860
Shares Unexercised	60.05 (Note)
Adjusted Exercise Price Per Share (NT\$)	318.4
Percentage of Shares Unexercised to Outstanding	0.001/
Common Shares	0.09%
Impact to Shareholders' Equity	Dilution to shareholder's equity is limited

Note: The shares had been deducted due to employee turnover.

04/11/2023		d Shares intage of Issued					3%								0					
04/1		Converted Shares as a Percentage of Shares Issued					0.08%								0%0					
	Unexercised	Amount (NT\$ thousands)					18,786								0					
	Ū	Strike Price (NT\$)					318.4								318.4					
		No. of Shares Converted					59,000								0					
-		Converted Shares as a Percentage of Shares Issued					0.09%								0.12%	0 				
	Exercised	Amount (NT\$ thousands)					21,129								28,910					
	Ш	Strike Price (NT\$)				2717	318.4					331.6~ 318.4								
- - -		No. of Shares Converted					66,250					90,500								
	Stock Ontions	Percentage of Shares Issued					0.16%					0.12%								
-		No. of Stock Options					125,250				90,500									
		Name	Michael Ho	Chris Lu	Ching-Yuan Lin	Anita Chang	John Ho	Evans Yang	Hsin-Ming Chen	Teresa Kuo	Shih-Chen Wang	Hung-Hsiang Wang	Chun-Hung Lin	Chun-Fu Lin	Shih-Yun Lin	Wein-Town Sun	Hsin-Kun Hsu	Shih-Chan Huang	Tsung-Mu Lai	Ming-Shan Lo
0		Title	President	Senior Vice President	Senior Vice President and Chief of Technology Officer	Vice President	Vice President	Vice President	Vice President	Accounting and Financial Officer / Corporate Governance Officer	Department Manager	Deputy Director	Senior Director	Director	Director	Senior Director	Director	Staff Project Manager	Senior Director	Department Manager
				Executive officers									Employees							

4.3.2 List of Executives Receiving Employee Stock Options and the Top Ten Employees with Stock Options

4.4 Status of New Restricted Employee Shares : Not applicable.

4.5 Status of New Share Issuance in Connection with Mergers and Acquisitions : Not applicable.

4.6 Financing Plans and Implementation : Not applicable.

## V. Business Overview

- 5.1 Business Activities
- 5.1.1 Scope of business
- A. Main business activities
  - ① CC01080 Electronic Parts and Components Manufacturing
  - <sup>②</sup> I501010 Product Designing
  - ③ F601010 Intellectual Property (IP)

  - ⑤ Research, development, manufacture and sales of the following products:
    - a. Flash Memory Integrated Circuits (IC)
    - b. Embedded flash memory IC IP (Embedded Non-Volatile Memory)
      - i. Embedded One-Time Programmable Memory SIP
      - ii. Embedded Flash Memory SIP
      - iii. Embedded Multi-Time Programmable Memory SIP
    - c. Memory card output/input controllers
    - d. Memory card and digital film related products
    - e. Physically Unclonable Function SIP for security applications
- B. Revenue composition

Unit :	NT\$	thousands
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	20	21	2022			
Revenue Streams	Net Revenue Contribution		Net Revenue	Revenue Contribution		
Licensing	702,851	29.7%	742,072	23.1%		
Royalty	1,660,973	70.3%	2,474,639	76.9%		
Total	2,363,824	100.0%	3,216,711	100.0%		

C. Products and services as of now

Founded in September 2000, eMemory is a Silicon Intellectual Property (SIP) design company owning over 1050 patents. eMemory is dedicated to the technology development and applications of embedded non-volatile memories.

eMemory focuses on technology innovation, namely the creation of new embedded non-volatile memories within existing process platforms (e.g. Logic, Radio-Frequency, High Voltage, and BCD processes). Unlike other companies that introduce new materials/processes or adopt unstable device operation modes for their non-volatile memory technology, eMemory technology platforms are already available in world-wide foundries with our versatile offerings able to meet the different needs of IC design houses. This ensures shorter product development time and prevents process incompatibility issue. SIP contends intellectual property. Users (customers) are licensed for use with the rights to manufacture or design products, while the property right is still possessed by the inventor. Users will be charged when using the SIP for product design or production. eMemory collects License fee, Usage fee, or Non-Recurring Engineering (NRE), Royalty, or a combination of the above. Descriptions of the fees are as follows:

① License Fee

eMemory's main licensing customers are semiconductor foundries. Due to patent entry barrier or expertise in mass production, customers must rely on eMemory's technology and IP solutions. License fee generally refers to the fee charged according to individual process platform (e.g. 0.5um , 0.35um , 0.25um , 0.18um , 65nm , 40nm , 28nm, 16nm, 10nm, 7nm, 5nm and so on).

② Usage Fee

Usage fee is applicable to customers who adopt available macro. Customers are subject to a fee for each usage. In other words, if a customer uses the same macro on 3 different products, the customer shall pay the usage fee for 3 times.

③ NRE

This is the fee for the development of customized macro.

④ Royalty

In general, this is the fee charged according to a certain ratio of the wafer or product price.

D. New product development plan

eMemory focuses on the design and development of embedded NVM technologies. Our proprietary SIP technologies include OTP, MTP, Flash and PUF have all been deployed on various process platforms in key foundries. These technologies have also been introduced to different production processes in leading foundries for mass production. New development plans will further push our core technologies towards advanced nodes, ranging from 12 nm down to 3nm logic process technologies. To respond to TSMC's "more-than-Moore" strategy, eMemory will expand value-added solutions onto matured process platforms by deploying IP into high-voltage, MEMS, BCD, CIS, analog, and SOI processes to meet the needs of one-stop shopping SIP solutions. In addition, eMemory also actively invests in research efforts for the development of emerging memory on 40nm process platforms and below to expand the new generation of memory silicon intellectual property. The development plans are as follows:

- ① Increase process platform coverage.
- ② Expand the product applications from existing customers (of NeoBit) by deploying NeoFuse, NeoPUF, NeoEE, and NeoMTP for new markets.
- ③ Expedite the development progress of new technologies for NeoFuse, NeoPUF, and NeoFlash.
- ④ Collaborate with partners on the development of ReRAM and MRAM technologies.

- 5.1.2 Industry overview
- A. Current status and future development of the industry
  - (1) SIP industry background

IP (Intellectual Property) refers to intangible asset recognized and protected by law. Without permission from IP owners, no replication or use is allowed. Silicon Intellectual Property (hereinafter, "SIP") is a function block, consisting of IPs and know-hows, which has been initially defined and qualified for repetitive usage.

SIP cell is a pre-designed and qualified macro. With adjustable parameters, these cells can be tailor-made per customer requirements or product specifications. IC designers use these SIP cells to realize a part of the design functions without redesigning this function block. To get a head start, the use of SIP substantially brings down development timeline thereby accelerates the time to market.

SIP was originated after the mid-1990s. Nowadays, consumer electronics products are getting lighter, slimmer, and smaller. A System-on-a Chip (SoC) utilizing SIP blocks can greatly reduce the time for product qualification and integration; hence product developers can focus their efforts on verifying few new functions. This in turn minimizes the required engineering efforts that are needed to meet the customer adjustment requests. Therefore, product developers can concentrate on product core competencies while being agile enough to respond to unpredictable market demands.

High complexity and short development time in IC industry highlight the importance of IC design productivity. It is foreseen that the number of transistors in a semiconductor chip will increase year-over-year. Through purchasing or licensing SIP cells, it gains a greatly competitive advantage. It not only reduces IC designers' burden but also greatly shorten product development time, as well as increase products' competitive advantages in time-to-market. As such, the inevitable trend is to design the System-on-a Chip by using SIP cells.

(2) Industry outlook

According to the reviews from Semiconductor Industry Association (SIA), in 2022, the production value generated by the worldwide semiconductor industry amounted to nearly US\$574 billion, indicating a 3% growth compared to 2021. eMemory has a 36.1% growth in 2022, greatly exceeding that of the worldwide semiconductor industry.

eMemory has focused on the SIP business and became a pure SIP vendor since 2013. By then all revenue with 100% gross margin were from royalty and upfront fees (including license fee and technical service fee). Due to the continuous improvement of internal operation logistics and global business development, the revenue from upfront fees and royalties continue to grow year-over-year. Moreover, compared to 2021, NTO number in 2022 grew by 3% and our market share increased continuously.

Right in the information age, demand for SIP will grow further along with the IC design industry market size. The innovative SIP licensing business model leads IP vendors towards niche markets as it doesn't involve production but creates a good value of technology licensing with license fee and royalty in return. Having advantages of low operation cost and high gross margin, IP industry is superior to other entities in the semiconductor industry value chain. The development of SoCs created a structural change in IC design industry. Soon afterwards, when the benefits of reusable SIP cells were understood, it contributed to even higher growth in the SoC development. Currently, with many of the global leading foundries (with advanced process and high production capacity) and numerous IC design houses all located in Asia, there is unlimited business potential for SIP providers who are also in Asia.

B. IC industry supply chain in Taiwan

Group	Roles	Products	Major Players	
Upstream	SIP Development, Design Service and IC Design	SIP cells. Circuitry Product	eMemory, MTK, Novatek, GUC	
Midstream	Mask & Wafer Production	Wafer	TSMC, UMC, VIS	
Downstream	Package & Testing	Backend services for IC package and test	ASE, SPIL, KYEC	

SIP is among the top in the upstream of IC industry and facilitates the overall productivity in IC design and manufacturing.

- C. Megatrend in IC industry
  - (1) Reusable SIP

Product delivery timeline is a major indicator of competitiveness. As the industry is inclined toward specialization, the use of SIP cells will be the key to success.

(2) Qualified and reliable SIP

Expense on product development is heavy due to the complexity and uncertain product specifications in a SoC design. In the advanced process nodes, using non-qualified SIP equals risk. Therefore, the adoption of qualified SIP from a third party will greatly reduce production risks; among which foundries are the most objective and convincing. SIP qualified by multiple foundry companies not only indicates the production flexibility of fab-to-fab porting but also demonstrates the wide availability in various process platforms.

(3) Continuous deployment in advanced process nodes

From 55nm down to 3nm, logic NVM SIPs in logic or high performance computing (HPC) process platforms are frequently deployed into memory repair, security setting, feature selection, chip identification, analog trimming, Digital Rights Management (DRM) and code storage. These are used in application processors, FPGA, AI accelerators, multi-media, SSD drive, network processors and commodity DRAMs.

In the age of IoT, smartphones, autotronics and bioelectronics where data security is at the utmost, this category will play a key role. Logic NVM provides the storage capability of analog trimming, security as well as chip identification for display driver IC, power management IC and sensor controller.

As for high density (1~4M Bytes) requirements, Logic NVM SIP is embedded for code storage to supersede ROM and reaches a high level of integration as well as meeting the needs of security. They are widely applied in wireless applications including Wi-Fi, Bluetooth, and smartphones.

(4) High security SIP

eMemory has been devoted to the research and development of innovative PUF technology. With the advantages of OTP's implementation in a wide range of platforms, the stable and excellent NeoPUF technology, after integrating with security functions, is widely used in IoT, AI, 5G and other applications. eMemory also collaborates with PUFsecurity, eMemory's subsidiary, and other world-class security solution companies to provide NeoPUF-based security functions. These solutions utilize PUF's random and unique properties, which is applied to the secret key, identification and other advanced security applications.

D. Competition

From the perspectives of Logic NVM SIP which eMemory specializes in, the other competitors in Taiwan are still utilizing old technology and struggle to achieve technical stability. On the other hand, two of the foreign main competitors have been acquired, thus the result of acquisition is not yet clear. From the perspective of design services, except for Andes and M31 that offers other SIP licensing, the remaining, such as Global Unichip Corp., Faraday Technology Inc. and Alchip, concentrate on providing ASIC services as well as turnkey services with foundry strategic alliances. Therefore, those design service companies will derive less of their revenue from license fees and royalties, as compared to eMemory.

	Quan	tity of new tape outs	(NTO) with e	Memory IP		
	2021		2022			
Target	Actual	Completion Rate	Target	Actual	Completion Rate	
550	596	108%	600	615	103%	

E. Key performance indicators (KPI)

5.1.3 Short and long term business development plan

eMemory continuously increases market share through innovation, wide product applications and strategic partnerships worldwide. eMemory keeps playing a leading role as a SIP provider in embedded memory technology.

- A. Short-term
  - (1) Marketing plan
    - a. Expand NeoBit, NeoFuse, NeoPUF, NeoEE, and NeoMTP's popularity through existing sales channels.
    - b. Actively promote the development of NeoFlash technology, especially in line with the BCD platform's demand for higher-capacity memory for the new generation of

smart PMICs. Engage more foundries to implement NeoFlash technology in order to be a new technical standard.

- c. In response to the popularization of smart self-driving cars, develop more automotive specifications in the existing IP technologies, and actively go for certification of high-level safety regulations like ISO26262.
- d. Collaborate with major companies in Europe, America, and Japan to develop local markets.
- e. Establish subsidiaries or regional sales units in the US, Japan, China regions to serve customers nearby and increase operational efficiency to improve customer satisfaction and stickiness.
- f. Develop product applications of emerging memory technology which is co-developed with technology partners, including the developments of RRAM and MRAM.
- g. Focus on the establishment of groundwork and expertise of SIP products and to optimize investment and return.
- h. Provide customers with more comprehensive SIP platforms across worldwide foundries.
- i. Increase the revenue contribution from NeoFuse, NeoPUF, NeoEE, and NeoMTP SIP.
- j. Enhance on-time delivery to meet customer's needs.
- k. Introduce existing technologies and SIP to new application segments.
- 1. Leverage distribution channels of partner foundries to enhance product promotion.
- m. Utilize social media to gain exposure, popularity and technical expertise through publishing newsletters of new technology, application, and platform along with whitepapers.
- n. Improve online system to maximize the bandwidth in serving customers 24/7.
- (2) Financial plan

Make use of a robust business model to maintain a sound financial structure and optimized working capital.

#### B. Long-term

- (1) Marketing plan
  - a. Establish technical service and sales local offices worldwide to boost regional sales, reputation, and market share.
  - b. Establish a one-stop shopping SIP platform to provide customers with comprehensive SIP choices and services.
  - c. Continue developing emerging technologies, new products, applications, strategic partnerships, and markets.
  - d. Collaborate with worldwide foundries through strategic alliances to establish new technology and manufacturing platform and strengthen competitiveness.
  - e. Uplift adoption rate in advanced process nodes and develop new applications targeting products with higher ASP to enhance royalty income.

- f. Develop high value-added and reliable logic NVM SIP, including industrial, automotive and security applications.
- g. eMemory collaborates with PUFsecurity, eMemory's subsidiary, and other world-class security solution companies to provide NeoPUF-based security solutions which utilize PUF's random and unique properties applied in the secret key, identification and other advance security functions for IoT, AI and 5G applications.
- (2) Financial plan

Make use of diverse fundraising and financial initiatives to form a sound financial structure.

- 5.2 Technology and R&D Outlook
- 5. 2.1 R&D expense in previous year to the date this report was printed

Unit : NT\$ thousands

	2022	2023 (As of March 31)
R&D Expense(A)	846,920	186,163
Net Revenue (B)	3,216,711	667,751
(A)/(B)	26.3%	27.9%

5.2.2 Technology or product successfully developed in previous year to the date this report was printed

Technology or product The Company successfully developed in previous year to the date this report was printed is as the following:

Date	Item
2022 to April 11, 2023	<ol> <li>NeoBit         <ol> <li>Complete the reliability qualification of 90nm BCD OTP IP to meet the needs of low-cost power management IC.</li> <li>Complete the reliability qualification of automotive OTP IP in 0.18 and 0.13um BCD process platforms.</li> <li>Developed 0.11um high-voltage process OTP IP with automotive specifications in multiple foundries and functional verifications are ongoing.</li> <li>For the high demand for power management chips (PMIC), the OTP IP in 3<sup>rd</sup>-gen 0.15um BCD process has been successful qualified and already released for mass production in several foundries.</li> <li>NeoFuse                 <ul></ul></li></ol></li></ol>

Date	Item
	(6) Complete functional verification of the OTP IP in 20nm DRAM process.
	(7) Complete the reliability qualification of enhanced OTP IP spec in 28nm
	HV process; Complete the design signoff of OTP IP with automotive
	specifications in 55nm HV process.
	(8) Complete the reliability qualification of OTP IP in 55/90nm BCD
	platforms. More OTP IP development activities are ongoing for next 5 <sup>th</sup>
	-generation 0.15um PMIC project requested by key customer.
	3. NeoPUF
	(1) Complete the design signoff of NeoPUF as well as the digital design of
	PUFrt in advanced 4nm FinFET process.
	(2) Complete the design signoff of NeoPUF as well as the digital design of
	PUFrt in automotive 5nm FinFET process.
	(3) Through cooperation with PUFsecurity Corporation, PUFrt and PUFcc
	security IP (with NeoPUF as the core) are being developed for more
	customers in the technology platforms ranging from mature 55 nm planar
	to advanced 7nm FinFET process. 4. NeoEE
	(1) The reliability qualification of 0.13um BCD SPD EEPROM has been completed for DDR5 DIMM module application.
	(2) The DNW vesion of 80nm BCD IP has been completed, 36% area
	reduction, for PMIC application with negative substrate bias.
	5. NeoMTP
	(1) Completed the qualification of automotive AEC Q100 Grade 0 NeoMTP
	IP on 0.18um BCD for automotive PMIC application.
	(2) Completed the qualification of NeoMTP IP in 65nm RFCMOS process for
	communication application.
	(3) Expand NeoMTP IP new design platform from 0.18um to 55nm BCD
	process platforms with IP size reduction by 20%~30% in multiple
	foundries, and completed the design signoff.
	(4) Completed the function check of NMOS FTP IP in 0.13um Green process
	for MCU application.
	6. ReRAM
	(1) The reliability qualification of 22nm ReRAM has been completed for
	eFlash-replacement or external Flash-replacement in high-end MCU
	application.
	7. MRAM
	(1) 22nm e-MRAM testchip has passed function check for high-end MCU
	application.
	8. NeoFlash (1) Completed the decign of 110nm PCD testship for high and PMIC
	(1) Completed the design of 110nm BCD testchip for high-end PMIC application.
	(2) Completed the design of automotive grade 80nm BCD testchip for
	high-end PMIC application.

#### 5.3 Market Outlook and Production and Sales Overview

### 5.3.1 Market analysis

A.Main geographic regions for sales of products (services)

-		Unit . IN I & thousands
Geographic Regions	2021	2022
Domestic	1,386,771	1,966,669
Asia	850,784	1,070,871
Others	126,269	179,171
Total	2,363,824	3,216,711

Unit · NT\$ thousands

#### B. Market share

According to the statistics compiled by IEK, the production value of Taiwan's IC design industry in 2022 amounted to \$ 1,232 billion NT. In 2022, eMemory's revenue was \$ 3,216,711 thousand NT, which was 0.26% of the total market production value. With the introduction of newly developed technologies of NeoEE, NeoFuse, and NeoMTP and NeoPUF, the full product IP technologies portfolio is in place. The Company can provide customers diverse technical services which will benefit operational performance. With steady growth in business operation and increasing number of customers and new product adaptations, the revenue generates from technical service and licensing fee will continue to grow. Likewise, revenue from royalty will also increase, and market share of eNVM SIP will surge.

- C. Market supply/demand and growth in the future
  - (1) Future market supply and demand

SIP is increasingly important as global IC providers' demand in advanced process ndoe raise. The main market applications include mobile communication, consumer electronics, industrial electronics, and autotronics. eMemory has researched and developed a series of eNVM and hareware security technologies used for micro controllers ICs, LCD panel control ICs, LCD screen driver ICs, PMICs, Image Signal Processor (ISP), high frequency signal ICs, short-range communication ICs, Bluetooth ICs, oscillator controller ICs, MP3 control ICs, battery power management ICs, voice ICs, TWS ICs, WiFi ICs, AI chip, DRAM chip and autotronic ICs.

From the company's perspective, the market supply and demand suggested the rapid growth of portable devices in recent years increased the number of IC contained in the products, including CPUs, panel driver ICs, panel controller ICs, PMICs, touch panel ICs, communication ICs, and base band ICs. Furthermore, the fast growth new application markets, such as fingerprint ICs, portable DRAM, CMOS image sensors, Image Signal Processor (ISP), and TDDI, will also contribute to the revenue.

According to market data, after reaching a peak at the end of 2021, smartphone shipments declined somewhat in 2022 due to the malfunctional of supply chain

management, caused by the COVID-19 epidemic, which lead to excess inventory of various chips. And then cause the foundry Capacity utilization has been in recession for several quarters in a row. Although the entire industry has temporarily entered a period of restructuring, smart phones still has the highest demand in the consumer electronic field. Mobile devices are going to grow due to the continuous launch of innovative high-end products and the momentum comes from demand for mid to low-end products at the emerging markets. Besides, new applications in AR/VR and autoronics will also drive the total production value to grow.

(2) Market growth potentials

As the integration of SoC increases, the demand for light-weighted compact products become the mainstream of IC technology development. Factors including increasing proportion of design outsourcing, raising cost of new process mask and technology development, and the IC complexity which lead to longer cycle time, all of which have made SIP become the key to accelerate SoC development. The complex SoC design and production process resulted in increasing division of labor in the semiconductor industry. The use of SIP for SoC design reduces designers' burdens and the development time substantially. This is critical for enhancing competitive advantage in terms of time-to-market; as the result, SoC becomes increasingly dependent on SIP.

The rapid development of semiconductor production node and the increasing demand for compact, slim, and light-weighted products which require a greater variety of functions has led the IC design to the integration of multi-functionality and embedded design including application processor IC, stacked CMOS image sensor, fingerprint sensor, autotronic image system. As such, the raising era of communication, home appliance, and personal service communication, the scale of the IC design market continues to expand. The destructive innovation eNVM SIP from eMemory transcend traditional logic process into the eNVM logic process, which makes SoC circuit design simple and easy to accomplish, while reducing SoC development and manufacturing cost, and achieve higher performance efficiency to meet the requirement of IoT and autotronics. We not only build the floating gate structure on mature manufacturing platform but also introduce the NeoFuse and NeoPUF on advanced node platforms (5nm~65nm). This provides our clients product development and testification under multiple platform, increasing flexibility for the production and enhancing the competitiveness of the business. As such, the promising future of silicon intellectual device is foreseen.

#### D. Competitive advantages

(1) Rich eNVM technologies portfolio

eMemory has dedicated its resources in the research and development of eNVM since its establishment, focusing on the application of NeoBit, NeoFuse, NeoEE, and NeoMTP technologies. These technologies were successfully adopted by leading foundries for mass production in 0.5 um to 5 nm process nodes. Furthermore, our technologies expanded to the development of 3nm advance nodes, fulfilling customers' different

needs. The eNVM technology is applicable to all kinds of CMOS process (including logic, analog, M-M, HV, SiGe, CIS, EEPROM, and DRAM, etc) with wide applications, allowing customers to directly apply into their design without modifying components characters of customers' products to shorten the development time. For example, it takes 2~3 years to introduce eNVM (e.g., embedded flash or EERROM) technology in 0.13um and 90nm process platform. It may take even longer for 55nm and 28nm process. Yet it takes only 6 to 9 months for porting NeoBit, NeoEE, NeoFuse, or NeoMTP technology to each process node. Furthermore, our existing NeoFlsh technology can provide high-dendity memory IP with only 2 to 3 added photomasks based on the traditional logic process. In response to the new generation of IC industry, multiple functional chips are integrated into a single system on a chip (SOC), this technology has excellent cost structure and is the best solution for integrated chips. For example, recent trend of smart power management ICs consider to merge microcontroller units, so we have cooperated with several foundries to deploy NeoFlash technology into several high-end BCD processe. It is believed that the next few years will bring another wave of revenue growing up.

(2) eNVM IP technology features one-time/multiple-times programmable function; allowing higher flexibility of production and sales for customers

In general, program code mask must be introduced in ROM device manufacturing process. In other words, program code is already added in the production process that there is no flexibility for product program code adjustment later on. In addition, program codes of different versions also pose problems for mask and inventory management. NeoBit, NeoFuse, NeoPUF, NeoEE, and NeoMTP eNVM can be directly added to the memory device in the logic device manufacturing process. The product itself features one-time/multiple-times (OTP/MTP) programmable function. Therefore, special application providers can write in the program code before delivery to specific customers, or provide the code for the customers so that they could update the program code or data. These features provide IC providers greater production and sales flexibility, bringing the advantage of greater variety in small quantity and fast delivery.

(3) eMemory has been devoted to the research and development of Physical Unclonable Function (PUF) technology

With the advantages of OTP's implementation in a wide range of platforms, the stable and excellent NeoPUF technology will be widely extended to new filed. eMemory collaborates created PUFsecurity, eMemory's subsidiary, to launch a series of PUF-based hardware security solutions (PUFrt, PUFiot, PUFflash, PUFse etc) by using NeoPUF. These solutions are high-security, high-performance, easy-to-use, low-cost solution for chip security and be expected to be used in IoT, AI and 5G applications to achieve the goal of secure operation, secure computing, and secure storage.

(4) Strong research and development team

The Company has oriented towards the research and development of its own technologies since its establishment. The Chairman of eMemory, Dr. Charles Hsu, is a

member of world-renowned NVM Committee. Former Director of the Institute of Electronics Engineering at National Tsing-Hua University, Dr. Hsu first propose the P-type tunneling flash memory in 1992, and has been awarded the "Outstanding Research Award" by National Science Commission in 1997 and 1999.

Chairman Hsu leads a research and development team with outstanding professionals and rich work experience, and has acquired more than 1050 patents around the world. The patented technology of eNVM developed by this team has won the gold medal of "2005 National Invention and Creation Award" in October 2005, the Innovative Enterprise Award of the "Industrial Technology Advancement Award" by Ministry of Economic Affairs in October 2008, the "2008 National Invention and Creation Award" by Intellectual Property Bureau of Ministry of Economic Affairs, the "Excellent Manufacturers Innovation Product Award and R&D Achievement Award" by Hsinchu Science Park Bureau of Ministry Science and Technology in December 2017, the Excellence in Innovation First Prize of the"National Industry Innovation Award" by Ministry of Economic Affairs in April 2019, and Security technology NeoPUF won the "National Invention and Creation Gold Medal Award" in October 2020.

The Company is dedicated to the development of advanced technologies and makes ceaseless effort in the training and recruitment of talents. By providing full-range design resources and reliable technical supports, The Company makes the products of its customers highly competitive.

(5) Outstanding management team

Most of the management team members came from renowned companies, who have rich experience in business operation and are specialized in research and development, business, and operation management. With the same believe, the team leads the company towards substantial growth.

(6) Strong partnership with leading foundries

Our collaborative foundries are all worldwide leading foundries with the best process technology, yield rate, and delivery. Our eNVM technology, IP licensing, manufacturing technology, and design service has passed strict qualification and successfully assisted foundries to launch mass production. From 2010 to 2022, eMemory was recognized as the Best IP Partner by TSMC for 13 consecutive years, and received the best SMIC IP Partner Award from 2013 to 2016. In addition, the company has also been highly-recognized byother worldwide foundries. Looking towards the future, the strategic alliance with foundries will bring growth momentum and further expanded the market share.

(7) Zero-inventory contributed to the capital flexibility

The sole business of the company is eNVM and hardware security IP licensing with zero-inventory. The company is not a manufacturer. Without factories, machinery, and equipment and other sizable capital expenditures, eMemory can use the working capital with high flexibility.

(8) Full-range and efficient service quality

eMemory has established a customer technical service system. With well-developed process management mechanism, eMemory can provide customers the timely and accurate delivery of technical documents. Unlike other foreign SIP suppliers, when the SIP supplied is not compatible with customers' products, it is the customers who is responsible for seeking for solutions. eMemory encourages customers to embed NVM IP on process platforms to reduce the difficulty of technology integration. In addition, eMemory security IP derivative from the embedded IP technology is completely compatible to enhance the competitiveness of customer's products. Therefore, eMemory can offer comprehensive and good solutions to the customers as they face challenges.

- E. Favorable and unfavorable factors for corporate development and the responding measures
  - (1) Favorable factors
    - a. Specialization of the semiconductor industry

The close relation of the upper- and lower-stream of the industry is beneficial to the formation of the supply chain.

With more than 30 years of experience, the semiconductor industry in Taiwan has a complete semiconductor industry chain.

The prosperity of Taiwan IC design industry also stimulates the growth in SIP industry. Leading foundries include TSMC, UMC,VIS, and PSMC can provide the platform for SIP qualification. The reliability and the complete SIP portfolio provide customers a solid product foundation. Therefore, the cooperative relation between eMemory and the customers could be bolstered.

b. Customer advantage

eMemory is located in Asia where the majority of the world's major foundries are located. For example, IDMs are located in Japan and Kore, and IC design houses are located in Taiwan and China. In addition, eMemory has established a complete customer base and long-term support from customers over the years, with high customer engagement and great advantages for the new products adoption.

- (2) Unfavorable factors and responding measures
  - a. Insufficient SIP design talents in Taiwan

SIP design is a typical knowledge economy, the key to success lies in the R&D ability. However, there is a scarcity of talents with profound and professional knowledge. Moreover, in order to cultivate the centripetal force for employees, it takes higher cost in human resources.

[Responding Measures]

- i. The company provide external and internal education and on-the-job training for employees. Moreover, with the cooperative programs with universities, the company can also recruits students with good performance.
- ii. An employee's incentive program is also introduced. Employees with excellent performance will be rewarded correspondingly.

b.The industry is promising, leading to the increasing number of competitors SIP will be the trend of the semiconductor industry. As IC designs became increasingly complex, particularly in SoC designs, IP licensing has become an indispensable part of the operation. eMemory is the leader of eNVM and hardware security IP technology. The eNVM technology has become a critical circuit block for mainstream products, which will attract more competitors.

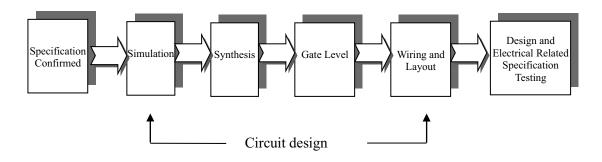
[Responding Measures]

- i. Develop high value-added design service technology to provide rapid and accurate solutions for customers.
- ii. Develop applications for new products and assist customers to enhance their products performance or competitiveness.
- iii. Continue innovating and providing customers a full-range solution for eNVM and hardware security solutions.
- iv. Broaden the client base and continue to develop the international market and increase the market share.
- v. Continue to enhance service quality.
- 5.3.2 Main products' applications and production flows
- A. Main products' applications

The main products are embedded memory and hardware security IP design service. The main applications of embedded memory include communication equipments, autotronics, home appliances, and communication and consumer electronics.

B. Main products' production flow

eMemory is an IP provider without physical products. The IP service flow chart is shown below:



## 5.3.3 Supply of Key Materials

eMemory is a professional SIP provider, offering production technology and design service of eNVM technology and IP licensing. The principal business is licensing and does not require supply of materials.

5.3.4 Major suppliers and clients

A. Major suppliers in the last two years

Under the adjustment of business strategy from the second half of 2011 onward, The Company decided to focus on IP production and planned to gradually reduce the proportion of income from wafer production service, and made no purchase of wafer in the last two years.

B. Major clients in the last two years

Unit: NT\$ thousands

		2021	21			20	2022			2023 (As o	2023 (As of March 31)	
Item	Company Name	Amount	Percent	Relation with Issuer	Company Name	Amount	Percent	Relation with Issuer	Company Name	Amount	Percent	Relation with Issuer
1	Company A 708,732	708,732	30.0%	-	Company A 1,074,365	1,074,365	33.4%	-	Company A 252,168	252,168	37.8%	-
2	Company B 351,739	351,739	14.9%	ı	Company B 491,412	491,412	15.3%		Company B 127,828	127,828	19.1%	•
3	Others	1,303,353	55.1%		Others	1,650,934	51.3%		Others	287,755	43.1%	
	Net Sales	Net Sales 2,363,824	100.0%		Net Sales	Net Sales 3,216,711	100.0%		Net Sales	667,751	100.0%	
Noto. T	Note: The moior revenue contribution from Communy A is	dinta on trib	intion from		ie rought In	the next two	a viants tha	moior itamo	arrive statistical finders have enough and some provide and the second statistical statistics of the second s	ut ubono ono	top olidom b	ionic of one

Note: The major revenue contribution from Company-A is royalty. In the past two years, the major items are the smart phone and mobile device's power management IC, display driver IC, fingerprint IC and MEMS sensor IC etc. MCU, digital TV, STB and Bluetooth ICs are also included.

#### 5.3.5 Production in the last two years

The company is a professional company of SIP, which is not engaged in production and manufacturing; therefore, the production is not applicable.

Unit: NT\$ thousands

Year			2021				2022	
Shipments & Sales	L	ocal	Ex	kport	L	ocal	E	xport
Major Products	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
Licensing	0	155,303	0	547,548	0	171,408	0	570,664
Royalty	0	1,231,468	0	429,505	0	1,795,261	0	679,378
Total	0	1,386,771	0	977,053	0	1,966,669	0	1,250,042

#### 5.3.6 Shipments and sales in the last two years

#### 5.4 Human Resources

	Year	2021	2022	2023 (As of April 11)
	Sales & Marketing	44	52	52
Number of	Administration	51	57	58
Employees	R&D	202	222	223
	Total	297	331	333
	Average Age	39	39	40
Ave	erage Years of Service	8.03	8.03	7.83
	Ph.D.	4.0%	4.0%	4.2%
	Masters	CD         202         222           otal         297         331         33           39         39         39         4           Service         8.03         8.03         7.8           n.D.         4.0%         4.0%         4.2           sters         63.3%         63.7%         64.0           r's Degree         32.0%         32.0%         31.5	64.0%	
Education	Bachelor's Degree	32.0%	57         58           222         223           331         333           39         40           8         8.03         7.83           %         4.0%         4.2%           %         63.7%         64.0%           %         32.0%         31.5%	31.5%
	Senior High School	0.7%	0.3%	0.3%
	Below Senior High School	-	-	-

Note: Including employees of the Company and its subsidiaries.

#### 5.5 Environmental Protection Expenditure

Any losses suffered by the company in the previous year to the date this report was printed due to environmental pollution incidents (including any compensation paid and any violations of environmental protection laws or regulations found in environmental inspection, specifying the disposition dates, disposition reference numbers, the articles of law violated, and the content of the dispositions), and disclosing an estimate of possible expenses that could be incurred currently and in the future and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided: None.

#### 5.6 Labor-Management Relations

5.6.1 Employee benefit program, continuing learning, training, retirement system and its implementation, and the labor-management agreement and the protection measures of employees' rights

### A. Employee benefit program

The "Employee Welfare Committee" of the Company had been established on September 18, 2002, and approved by the Hsinchu Science Park Bureau for reference, the funds are set aside monthly, the employee welfare activities are periodically held, the welfare programs are planned detailedly and so budgeted, including gift coupons for annual holidays, group entertainment activities, domestic and overseas travel activities, subsidies for wedding and funeral, subsides for birth, pension for hospitalization, birthday party, year-end party lottery, physical examination, labor and health insurances, group insurance(including spouse and child are insured for free), travel accident insurance for business trip, free dessert/beverage bar, subsidy for afternoon tea coupon, subsidy for parking space, subsidy for gymnastic for fit, specific nursing room, personal birthday leave, and eMemory's favorable leaves which are granted under the conditions better than the requirements of laws and regulations.

### B. Employees' continuing learning and training status

(1) To orientate the rapid change of technology in the industry and ensure the development of employees' talents to achieve the joint target for the Company, that training is a major point of the management of human resource. The scope covers related trainings including employees' skill, knowledge, language, computer and management, which will improve the professional skill and knowledge of employees as well as enhancing the working attitude. The Company provides employees for the training opportunities and funds, which expects the employees would contribute what he or she had learned to improve the quality and profession of the work and create total revenue of the Company, that the personal career planning and whole benefits of the Company can be achieved jointly.

Items	Number	Total	Total	Total
	of Courses	participants	Hours	Expenses
1. New Employee Training	2	91	431.5	0
2. Vocational Training	259	1,323	3,405.6	311,642
3. Supervisor Training	6	31	47.4	17,014
<ul><li>4. General Training</li><li>(Including the courses of environmental safety, tool technique, etc.)</li></ul>	38	475	1,028.0	75,000
Total amounts	305	1,920	4,912.5	403,656

#### (2) Implementation of 2022 trainings

Note: Including employees of the Company and its subsidiaries.

### C. Retirement system and its implementation

The Rules for Retirement Management of the Company had been established pursuant to the Labor Act and Labor Pension Act, all of the employees are covered, the affairs related to conditions of retirement, standards of payment and procedures for application are definitely provided, and the Supervisory Committee of Labor's Retirement Preparation Fund is also established according to the law, the preparation fund is deposited in the Bank of Taiwan under the title of Supervisory Committee of Labor's Retirement Preparation Fund every month; in conforming with the Labor Pension Act, from the day of July 1, 2005, the employees who originally are covered by the rules and choose to be applicable to the new Act, the seniority of such employees or the employees who is employed after the enforcement of new Act shall be applicable to the defined contribution plan, the pension payment shall be contributed by the employer by no less than 6% per month, and deposit in the individual accounts of labor pension at the Bureau.

#### D. Labor-management agreement

In order to build up the harmonious labor-management relations, the Company provides the grievance channels of employee forum and employee suggestion box etc. which the opinions of employees can be smoothly rendered, and the President will report the current status of the Company to employees each quarter to make employees thoroughly understand the situation of the Company's operation. The labor-management relations are harmonious from the establishment of the Company up to the current date, that all relevant affairs are handled pursuant to the related provisions of laws and regulations.

#### E. Protection measures for the rights of employees

The excellent document control system is set up by the Company in which the management rules are recorded, and the rights, obligations and welfare of employees are definitely provided therein, the welfare are reviewed periodically and updated on the document control system from time to time to protect the rights of employees.

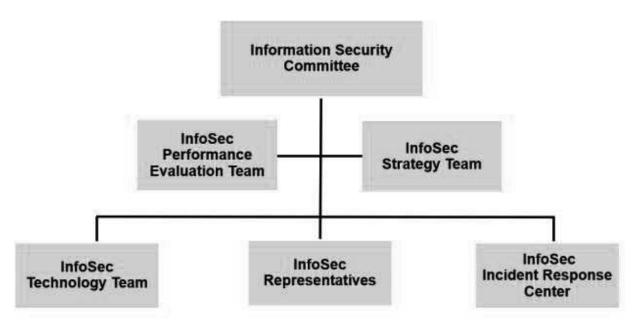
5.6.2 Loss deriving from labor-management dispute (including any violations of the Labor Standards Act found in labor inspection, specifying the disposition dates, disposition reference numbers, the articles of law violated, the substance of the legal violations, and the content of the dispositions) in the last two years to the date this report was printed, disclose the amount possibly incurred for the time being and in the future, and the responding measures. If this amount cannot be reasonably estimated, specify the reasons

The labor-management relations are harmonious from the establishment of the Company up to the current date, that there is not any concern of losses caused by the labor dispute happens right now and in the future.

- 5.7 Cyber Security Management
- 5.7.1 Describe the cyber security risk management framework, cyber security policies, concrete management programs, and investments in resources for cyber security management
- A. Cyber Security Risk Management Framework

To continuously strengthen information security governance, the Company established the "Information Security Committee" in April 2013, responsible for formulating information security management policies and related regulations. In 2022, the Company adopted the ISO 27001 information security management system and expanded the information security promotion organization. The President serves as the chairman of the new "Information Security Committee", while the Top-level Executives serve as committee members, jointly promoting and supervising the planning and implementation of information security strategy.

The "Information Security Committee" holds meetings on a quarterly basis to review the operation of information security management system and reports the progress of annual information security program to the Chairman. In addition, the Audit Office conducts annual audits of information security management operations and reports the audit results to the Board of Directors.





#### B. Cyber Security Policies

Based on the PDCA (Plan-Do-Check-Action) cycle of ISO 27001 and the principles of gradual and continuous improvement, the Company ensures the effectiveness and sustainability of our business information operations, maintains the confidentiality, integrity, and availability of information assets, as well as legal compliance with all information security regulations.

#### C. Concrete Management Programs

The Company has proposed specific information security strategies from four perspectives:

(1) Promote information security policies: The "Information Security Committee" supervises

the planning and implementation of security strategies to ensure the effective promotion and implementation of the information security policies.

- (2) Strengthen the maturity of information security governance: the Company has introduced the world-class standards of information security management system since 2022, and obtained the ISO 27001 certification in April 2023.
- (3) Strengthen technical defense capabilities: In reference to the five major core functions of the Cyber Security Framework (CSF) proposed by the US National Institute of Standards and Technology (NIST) – namely, Identify, Protect, Detect, Respond, and Recover, and by integrating the requirements of ISO 27001, we comprehensively review and enhance our information security defense capabilities.
- (4) Enhance personnel's information security awareness: the Company holds "Information Security Policy and Information Security Awareness" education and training courses for all employees every year. We also pay close attention to the latest information security intelligence from the government and the industry.
- D. Investments In Resources For Cyber Security Management

The Company has been actively investing in enterprise information security. In 2022, we allocated a lot of resources for planning, monitoring, and implementation of information security systems. The measures and achievements we have completed are as follows:

- (1) Build a project team to implement the ISO 27001 information security management system. We also propose specific measures in accordance with the "Cyber Security Guidelines for TWSE/TPEx-Listed Companies" issued by the competent authority.
- (2) Regularly hold information security strategy planning and execution meetings every month and "Information Security Committee" meetings every quarter.
- (3) Strengthen the awareness of information security protection among colleagues. New employees and all employees receive annual information security education and policy dissemination.
- (4) Reinforce the access control of information and communication systems and related facilities, conduct account and permission inventory operations, adopt the principle of minimum access rights, review privileged accounts, strengthen password management mechanisms, etc.
- (5) Strengthen the protection and monitoring of the Company's local area network and equipment, restrict access between different local network areas to reduce the malware lateral movement risks, and reinforce audits on server activities to strengthen continuous diagnosis and protection, etc.
- (6) Strengthen the security of software and operating systems, formulate information security protection and control measures for application system development and maintenance, perform system patch updates in a timely manner, regularly conduct system vulnerability scanning, and perform source code scanning and security testing before systems go online, etc.

5.7.2 List any losses suffered by the Company in the previous year to the date this report was printed due to significant cyber security incidents, the possible impacts therefrom, and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided: None.

Contract	Contracting Party	Term of Agreement	Major Contents	Limitation
T			Technology	Comply with the obligations for
License			License	confidential information and intellectual
Agreement	Singapore		Agreement	property rights
T .			Technology	Comply with the obligations for
License	Renesas Technology	04/01/2003~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
	TSMC	09/03/2003~	License	confidential information and intellectual
Agreement			Agreement	property rights
License	GLOBALFOUNDRIES		Technology	Comply with the obligations for
		01/01/2004~	License	confidential information and intellectual
Agreement	Singapore		Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Alpha Microelectronics	05/01/2004~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Vanguard	01/04/2005~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Ricoh	04/01/2005~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Powerchip	04/06/2005~	License	confidential information and intellectual
rgreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Toshiba	10/31/2005~	License	confidential information and intellectual
rigiteentent			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Silterra	04/07/2006~	License	confidential information and intellectual
			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	MagnaChip	09/28/2007~	License	confidential information and intellectual
			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Fujitsu Microelectronics	12/19/2007~	License	confidential information and intellectual
-6			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Dongbu HiTek	06/24/2008~	License	confidential information and intellectual
			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	UMC	05/23/2008~	License	confidential information and intellectual
8			Agreement	property rights

# 5.8 Major Contract

Contract	Contracting Party	Term of Agreement	Major Contents	Limitation
License Agreement	Mitsumi Electronic	04/01/2009~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Mitsumi Electronic	07/07/2009~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	ті	02/01/2010~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	HLMC	08/10/2011~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	GSMC	09/28/2011~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Mitsubishi Electric	03/29/2012~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	TSMC	06/01/2012~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Vanguard	01/01/2012~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	MagnaChip	10/12/2012~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	NXP Semiconductors	11/01/2012~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	UMC	03/01/2013~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	TSMC	03/04/2014~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	SK hynix	03/18/2014~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Powerchip	09/01/2014~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Vanguard	08/31/2015~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	GLOBALFOUNDRIES U.S.A.	09/07/2015~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights

Contract	Contracting Party	Term of Agreement	Major Contents	Limitation
License Agreement	CSMC	09/11/2015~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	SMIC	01/01/2016~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	PSMC	05/06/2016~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Dongbu HiTek	05/18/2016~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Vanguard	07/01/2016~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Japan Semiconductor Corporation	05/09/2017~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	SHARP	07/20/2017~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	GLOBALFOUNDRIES Singapore	07/23/2017~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
Development Agreement	HFC	10/10/2017~	Development Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	HeJian Technology	12/05/2017~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Winbond	02/21/2018~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	HHGrace	04/25/2018~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	CanSemi	07/24/2019~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	CanSemi	10/21/2019~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	SK Hynix Wuxi	07/23/2020~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights
License Agreement	Key Foundry	11/01/2020~	Technology License Agreement	Comply with the obligations for confidential information and intellectual property rights

Contract	Contracting Party	Term of Agreement	Major Contents	Limitation
T .			Technology	Comply with the obligations for
License	SMIC-Tianjin	03/22/2021~	License	confidential information and intellectual
Agreement	Agreement		Agreement	property rights
			Technology	Comply with the obligations for
License	HLMC	05/20/2021~	License	confidential information and intellectual
Agreement		Agreement		property rights
T .			Technology	Comply with the obligations for
License	HHGrace	07/19/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
T			Technology	Comply with the obligations for
License	XMC	07/20/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
Liocras			Technology	Comply with the obligations for
License	HLIC	10/01/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
Liconco			Technology	Comply with the obligations for
License	GTA Semiconductor	10/01/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	Renesas Electronics	12/15/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	UMC	12/15/2021~	License	confidential information and intellectual
Agreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	VIS-SG	01/01/2022~	License	confidential information and intellectual
rgreement			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	USJC	02/10/2022~	License	confidential information and intellectual
			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	PSMC	03/07/2022~	License	confidential information and intellectual
8			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	HHGrace	03/11/2022~	License	confidential information and intellectual
			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	UMC	10/01/2022~	License	confidential information and intellectual
8			Agreement	property rights
License			Technology	Comply with the obligations for
Agreement	VIS	11/04/2022~	License	confidential information and intellectual
0			Agreement	property rights

# VI. Financial Information

- 6.1 Five-Year Financial Summary
- 6.1.1 Consolidated Financial Summary
- A. Consolidated Balance Sheet

Unit: NT\$ thousands

	Year Financial Summary for The Last Five Years (Note1)						2023(As of
Item		2018	2019	2020	2021	2022	March 31) (Note 1)
Current Assets		1,483,605	1,416,756	1,898,915	2,621,819	3,333,909	3,639,234
Property, Plant and Equipment		491,533	477,171	467,393	460,310	460,797	456,434
Intangible Assets		67,162	73,805	76,814	72,436	74,187	101,086
Other Assets		61,877	65,595	34,450	32,743	29,218	27,769
Total Assets		2,104,177	2,033,327	2,477,572	3,187,308	3,898,111	4,224,523
Current	Before Distribution	349,772	305,153	448,093	639,785	786,828	792,862
Liabilities	After Distribution	943,562	825,019	1,118,644	1,683,614	(Note 2)	N/A
Non-current Liab	ilities	20,864	26,160	23,836	24,732	17,959	17,322
Total Lishilitian	Before Distribution	370,636	331,313	471,929	664,517	804,787	810,184
Total Liabilities After Distribution		964,426	851,179	1,142,480	1,708,346	(Note 2)	N/A
Equity Attributable to Shareholders of the Parent		1,733,541	1,702,014	1,996,271	2,475,376	3,060,204	3,374,776
Capital Stock		757,908	758,336	760,592	761,235	761,845	761,885
Before Distribution		416,537	404,446	391,907	303,181	210,522	211,939
Capital Surplus	After Distribution	379,425	293,046	280,148	191,342	(Note 2)	N/A
Retained	Before Distribution	1,025,266	1,009,056	1,308,111	1,846,184	2,497,055	2,810,145
Earnings	After Distribution	468,588	600,590	749,319	914,194	(Note 2)	N/A
Other Equity		(61,932)	(65,586)	(60,101)	(30,986)	(4,980)	(4,955)
Treasury Stock		(404,238)	(404,238)	(404,238)	(404,238)	(404,238)	(404,238)
Non-controlling Interest		0	0	9,372	47,415	33,120	39,563
Total Equity	Before Distribution	1,733,541	1,702,014	2,005,643	2,522,791	3,093,324	3,414,339
	After Distribution	1,139,751	1,182,148	1,335,092	1,478,962	(Note 2)	N/A

Note 1 : The financial information for year 2018 to 2021 was audited by the CPAs, and the financial information for the first quarter of 2023 was reviewed by the CPAs.

Note 2 : 2022 dividend distribution is pending for shareholders' approval at the Shareholders' Meeting.

Unit: N15 thousands (Excep						pt EI 5. 1(1\$)
Year	Financ	cial Summary	for The Last	Five Years (N	Note)	2023 (As of March 31)
Item	2018	2019	2020	2021	2022	(Note)
Operating Revenue	1,476,516	1,410,085	1,776,653	2,363,824	3,216,711	667,751
Gross Profit	1,476,516	1,410,085	1,776,653	2,363,824	3,216,711	667,751
Income from Operations	672,735	621,323	822,586	1,268,812	1,853,418	367,094
Non-operating Income and Expenses	26,096	11,861	8,209	14,286	55,506	4,436
Income before Tax	698,831	633,184	830,795	1,283,098	1,908,924	371,530
Income from Continuing Operations	613,106	542,072	706,845	1,093,654	1,604,141	307,558
Loss of Discontinued Operations	0	0	0	0	0	0
Net Income (Loss)	613,106	542,072	706,845	1,093,654	1,604,141	307,558
Other Comprehensive Income (Income after Tax)	(590)	(5,258)	5,004	24,812	(2,973)	51
Total Comprehensive Income	612,516	536,814	711,849	1,118,466	1,601,168	307,609
Net Income Attributable to Shareholders of the Parent	613,106	542,072	707,999	1,101,157	1,611,909	313,090
Net Income Attributable to Non-controlling Interest	0	0	(1,154)	(7,503)	(7,768)	(5,532)
Comprehensive Income Attributable to Shareholders of the Parent	612,516	536,814	713,006	1,125,980	1,608,867	313,115
Comprehensive Income Attributable to Non-controlling Interest	0	0	(1,157)	(7,514)	(7,699)	(5,506)
Earnings Per Share	8.13	7.30	9.52	14.78	21.61	4.20

# B. Consolidated Statement of Comprehensive Income

Unit: NT\$ thousands (Except EPS: NT\$)

Note : The financial information for year 2018 to 2022 was audited by the CPAs, and the financial information for the first quarter of 2023 was reviewed by the CPAs.

# 6.1.2 Parent Company Financial Summary

# A. Parent Company Balance Sheet

Unit: NT\$ thousands

	Year	Financial Summary for The Last Five Years (Note1)					
Item		2018	2019	2020	2021	2022	
Current Assets		1,483,605	1,388,394	1,796,991	2,539,933	3,192,646	
Property, Plant and	Equipment	491,533	475,318	465,056	458,656	458,760	
Intangible Assets		67,162	73,584	74,477	67,213	66,254	
Other Assets	Other Assets		93,234	127,124	67,679	134,400	
Total Assets	Total Assets		2,030,530	2,463,648	3,133,481	3,852,060	
Current Liabilities	Before Distribution	349,772	302,356	443,541	633,373	773,897	
	After Distribution	943,562	822,222	1,114,092	1,677,202	(Note 2)	
Non-current Liabili	ties	20,864	26,160	23,836	24,732	17,959	
Total Liabilities	Before Distribution	370,636	328,516	467,377	658,105	791,856	
Total Liaonnies	After Distribution		848,382	1,137,928	1,701,934	(Note 2)	
Equity Attributable to Shareholders of the Parent		1,733,541	1,702,014	1,996,271	2,475,376	3,060,204	
Capital Stock		757,908	758,336	760,592	761,235	761,845	
Conital Sumbus	Before Distribution	416,537	404,446	391,907	303,181	210,522	
Capital Surplus	After Distribution	379,425	293,046	280,148	191,342	(Note 2)	
Datained Fermines	Before Distribution	1,025,266	1,009,056	1,308,111	1,846,184	2,497,055	
Retained Earnings	After Distribution	468,588	600,590	749,319	914,194	(Note 2)	
Other Equity		(61,932)	(65,586)	(60,101)	(30,986)	(4,980)	
Treasury Stock		(404,238)	(404,238)	(404,238)	(404,238)	(404,238)	
Non-controlling Int	erest	0	0	0	0	0	
Total Equity	Before Distribution	1,733,541	1,702,014	1,996,271	2,475,376	3,060,204	
	After Distribution	1,139,751	1,182,148	1,325,720	1,431,547	(Note 2)	

Note 1 : The financial information for year 2018 to 2022 was audited by the CPAs.

Note 2 : 2022 dividend distribution is pending for shareholders' approval at the Shareholders' Meeting.

Unit: NT\$ thousands (Except EPS: NT\$)
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Year	Financial Summary for The Last Five Years (Note)						
Item	2018	2019	2020	2021	2022		
Operating Revenue	1,476,516	1,409,329	1,771,831	2,349,722	3,109,833		
Gross Profit	1,476,516	1,409,329	1,771,831	2,349,772	3,109,833		
Income from Operations	672,735	643,842	881,816	1,333,761	1,883,867		
Non-operating Income and Expenses	26,096	(10,658)	(49,867)	(43,361)	32,511		
Income before Tax	698,831	633,184	831,949	1,290,400	1,916,378		
Income from Continuing Operations	613,106	542,072	707,999	1,101,157	1,611,909		
Loss of Discontinued Operations	0	0	0	0	0		
Net Income (Loss)	613,106	542,072	707,999	1,101,157	1,611,909		
Other Comprehensive Income (Income after Tax)	(590)	(5,258)	5,007	24,823	(3,042)		
Total Comprehensive Income	612,516	536,814	713,006	1,125,980	1,608,867		
Net Income Attributable to Shareholders of the Parent	613,106	542,072	707,999	1,101,157	1,611,909		
Net Income Attributable to Non-controlling Interest	0	0	0	0	0		
Comprehensive Income Attributable to Shareholders of the Parent	612,516	536,814	713,006	1,125,980	1,608,867		
Comprehensive Income Attributable to Non-controlling Interest	0	0	0	0	0		
Earnings Per Share	8.13	7.30	9.52	14.78	21.61		

Note : The financial information for year 2018 to 2022 was audited by the CPAs.

# 6.1.3 Auditors' Opinions from 2018 to 2022

Year	Accounting Firm	CPA	Audit Opinion
2018	Deloitte & Touche	Yih-Shin Kao, Su-Li Fang	An Unmodified Opinion
2019	Deloitte & Touche	Yu-Feng Huang, Su-Li Fang	An Unmodified Opinion
2020	Deloitte & Touche	Yu-Feng Huang, Su-Li Fang	An Unmodified Opinion
2021	Deloitte & Touche	Yu-Feng Huang, Su-Li Fang	An Unmodified Opinion
2022	Deloitte & Touche	Yu-Feng Huang, Su-Li Fang	An Unmodified Opinion

#### 6.2 Five-Year Financial Analysis

#### 6.2.1 Consolidated Financial Analysis

	Year	Financial Analysis for the Last Five Years (Note 1)					2023 (As of
Item		2018	2019	2020	2021	2022	March 31) (Note 1)
	Debt Ratio (%)	17.61	16.29	19.05	20.85	20.65	19.18
Financial	Ratio of Debt to Equity (%)	21.38	19.47	23.64	26.85	26.30	24.01
Structure	Ratio of Long-term Capital to Property, Plant and Equipment (%)	356.93	362.17	434.21	553.44	675.20	751.84
	Current Ratio (%)	424.16	464.28	423.78	409.80	423.72	459.00
Solvency	Quick Ratio (%)	417.51	455.73	417.67	404.11	420.51	456.27
	Times Interest Earned (Times)	(Note 2)	3,538.34	5,036.12	11,772.54	13,257.42	14,290.62
	Accounts Receivable Turnover (Times)	11.67	9.33	13.49	20.25	18.56	12.60
	Average Collection Period	31	39	27	18	20	29
	Inventory Turnover (Times)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
Operating Performance	Accounts Payable Turnover (Times)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
	Average Days in Sales	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
	Property, Plant and Equipment Turnover (Times)	2.96	2.91	3.76	5.10	6.98	5.82
	Total Assets Turnover (Times)	0.66	0.68	0.79	0.83	0.91	0.66
	Return on Total Assets (%)	27.22	26.21	31.35	38.61	45.28	30.29
	Return on Stockholders' Equity (%)	32.28	31.56	38.29	49.25	58.24	38.92
Profitability	Pre-tax Income to Paid-in Capital (%)	92.21	83.50	109.23	168.55	250.57	195.06
	Profit Ratio (%)	41.52	38.44	39.79	46.27	49.87	46.06
	Earnings Per Share (NT\$)	8.13	7.30	9.52	14.78	21.61	4.20
	Cash Flow Ratio (%)	181.67	194.17	206.17	210.61	213.76	205.56
Cash Flow	Cash Flow Adequacy Ratio (%)	114.25	106.15	117.12	134.79	142.40	191.41
	Cash Reinvestment Ratio (%)	3.56	(0.07)	18.34	24.91	19.45	45.32
T	Operating Leverage	1.95	2.00	1.94	1.71	1.62	1.70
Leverage	Financial Leverage	1.00	1.00	1.00	1.00	1.00	1.00

Analysis of financial ratio differences for the last two years. (Not required if the difference does not exceed 20%)
1. The increase in ratio of long-term capital to property, plant and equipment was mainly due to the increase in profit in 2022, which resulted in the increase in total equity.

2. The increase in property, plant and equipment turnover was mainly due to the growth in revenue in 2022.

3. The increase in pre-tax income to paid-in capital and earnings per share were mainly due to the increase in profit in 2022.

4. The decrease in cash reinvestment ratio was mainly due to the increase in cash dividends paid in 2022.

Note 1 : The financial information for year 2018 to 2022 was audited by the CPAs, and the financial information for the first quarter of 2023 was reviewed by the CPAs.

Note 2 : eMemory did not have interest expense or inventory for the year. Therefore, eMemory did not apply times interest earned, inventory turnover, accounts payable turnover and average days in sales.

	Year	Financ	ial Analysis f	or the Last Fi	ve Years (N	ote 1)
Item		2018	2019	2020	2021	2022
	Debt Ratio (%)	17.61	16.18	18.97	21.00	20.56
Financial	Ratio of Debt to Equity (%)	21.38	19.30	23.41	26.59	25.88
Structure	Ratio of Long-term Capital to Property, Plant and Equipment (%)	356.93	363.58	434.38	545.09	670.97
	Current Ratio (%)	424.16	459.19	405.15	401.02	412.54
Solvency	Quick Ratio (%)	417.51	450.64	399.38	395.18	406.74
	Times Interest Earned (Times)	(Note 2)	3,538.34	7,496.04	11,839.53	13,309.18
	Accounts Receivable Turnover (Times)	11.67	9.30	13.42	20.30	19.79
	Average Collection Period	31	39	27	18	18
	Inventory Turnover (Times)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
Operating Performance	Accounts Payable Turnover (Times)	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
	Average Days in Sales	(Note 2)	(Note 2)	(Note 2)	(Note 2)	(Note 2)
	Property, Plant and Equipment Turnover (Times)	2.96	2.92	3.77	5.09	6.78
	Total Assets Turnover (Times)	0.66	0.68	0.79	0.84	0.89
	Return on Total Assets (%)	27.22	26.23	31.51	39.35	46.15
	Return on Stockholders' Equity (%)	32.28	31.56	38.29	49.25	58.24
Profitability	Pre-tax Income to Paid-in Capital (%)	92.21	83.50	109.38	169.51	251.54
	Profit Ratio (%)	41.52	38.46	39.96	46.86	51.83
	Earnings Per Share (NT\$)	8.13	7.30	9.52	14.78	21.61
	Cash Flow Ratio (%)	181.67	202.23	221.82	223.01	223.14
Cash Flow	Cash Flow Adequacy Ratio (%)	114.73	105.37	114.41	133.52	142.39
	Cash Reinvestment Ratio (%)	3.56	0.94	21.16	27.80	21.05
L arrang ~=	Operating Leverage	1.95	1.94	1.82	1.63	1.54
Leverage	Financial Leverage	1.00	1.00	1.00	1.00	1.00

#### 6.2.2 Parent Company Financial Analysis

Analysis of financial ratio differences for the last two years. (Not required if the difference does not exceed 20%)

1. The increase in ratio of long-term capital to property, plant and equipment was mainly due to the increase in profit in 2022, which resulted in the increase in total equity.

2. The increase in property, plant and equipment turnover was mainly due to the growth in revenue in 2022.

 The increase in pre-tax income to paid-in capital and earnings per share were mainly due to the increase in profit in 2022.

4. The decrease in cash reinvestment ratio was mainly due to the increase in cash dividends paid in 2022.

Note 1: The financial information for year 2018 to 2022 was audited by the CPAs.

Note 2 : eMemory did not have interest expense or inventory for the year. Therefore, eMemory did not apply times interest earned, inventory turnover, accounts payable turnover and average days in sales.

\* Glossary

- 1. Financial Structure
  - (1) Debt Ratio = Total Liabilities / Total Assets
  - (2) Ratio of Debt to Equity = Total Liabilities / (Total Equity- Non-controlling Interests)
  - (3) Ratio of Long-term Capital to Property, Plant and Equipment = (Shareholders' Equity + Non-current Liabilities) / Net Property, Plant and Equipment
- 2. Solvency
  - (1) Current Ratio = Current Assets / Current Liabilities
  - (2) Quick Ratio = (Current Assets Inventories Prepaid Expenses) / Current Liabilities
  - (3) Times Interest Earned = Earnings before Interest and Taxes / Interest Expenses
- 3. Operating Performance
  - (1) Accounts Receivable Turnover = Operating Revenue / Average Accounts Receivables
  - (2) Average Collection Period = 365 / Accounts Receivable Turnover
  - (3) Inventory Turnover = Cost of Sales / Average Inventory
  - (4) Accounts Payable Turnover = Cost of Sales / Average Accounts Payables
  - (5) Average Days in Sales = 365 / Inventory Turnover
  - (6) Property, Plant and Equipment Turnover = Operating Revenue / Average Net Property, Plant and Equipment
  - (7) Total Assets Turnover = Operating Revenue / Average Total Assets
- 4. Profitability
  - Return on Total Assets = (Net Income + Interest Expenses \* (1 Effective Tax Rate)) / Average Total Assets
  - (2) Return on Stockholders' Equity = Net Income Attributable to Shareholders of the Parent / Average Equity Attributable to Shareholders of the Parent
  - (3) Pre-tax Income to Paid-in Capital Ratio = Income before Tax / Paid-in Capital
  - (4) Profit Ratio = Net Income / Operating Revenue
  - (5) Earnings Per Share = (Net Income Attributable to Shareholders of the Parent Preferred Stock Dividend) / Weighted Average Number of Shares Outstanding
- 5. Cash Flow
  - (1) Cash Flow Ratio = Net Cash Provided by Operating Activities / Current Liabilities
  - (2) Cash Flow Adequacy Ratio = Five-year Sum of Cash from Operations / Five-year Sum of Capital Expenditures, Inventory Additions, and Cash Dividend
  - (3) Cash Reinvestment Ratio = (Cash Provided by Operating Activities Cash Dividends) / (Gross Property, Plant and Equipment + Long-term Investments + Other Non-current Assets + Working Capital)
- 6. Leverage
  - (1) Operating Leverage = (Operating Revenue Variable Cost) / Income from Operations
  - (2) Financial Leverage = Income from Operations / (Income from Operations Interest Expenses)

### 6.3 Audit Committee's Review Report

# Audit Committee's Review Report

The Board of Directors has prepared the Company's 2022 business report, financial statements, and proposal for allocation of profits. The CPA firm of Deloitte & Touche was retained to audit eMemory's financial statements and has issued an audit report relating to the financial statements. The business report, financial statements, and profit allocation proposal have been reviewed by the Audit Committee and no irregularities were found. We hereby report as above according to Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act.

To eMemory Technology Inc. 2023 General Shareholders' Meeting

eMemory Technology Inc. Chairman of the Audit Committee: Ming-To Yu

February 22, 2023

- 6.4 Consolidated Financial Statements for the Years Ended December 31 2022 and 2021, and Independent Auditors' Report : Please refer to page 134~197 of this Annual Report.
- 6.5 Parent Company Only Financial Statements for the Years Ended December 31, 2022 and 2021 and Independent Auditors' Report : Please refer to page 198~253 of this Annual Report.
- 6.6 Disclosure of the Impact on Company's Financial Status Due to Financial Difficulties : None.
- 6.7 Certification Details of Employees who are Related to the Release of the Company's Financial Information Transparency

Title	Name	Issuing Institution	Certification	
Accounting	Terrer Vive	The Institute of Internal Auditors, ROC (Taiwan)	Qualified Internal Auditor (QIA)	
and Financial Teresa Ku Officer	Inancial Teresa Kuo The Institute of Internal		Certified Internal Auditor (CIA)	
	Grace Mai	The Institute of Internal Auditors, ROC (Taiwan)	Certified Internal Auditor (CIA)	
Internal		Securities & Futures	Basic Competence Exams for	
Auditing		Institute	Enterprise Internal Control	
Officer		Ministry of Economic Affairs	Intangible Asset Certified Valuation Analyst – Entry Level Certification	

# VII. Financial Status, Financial Performance, and Risk Management

# 7.1 Financial Status

			Unit	: NT\$ thousands
Year	2022	2021	Diffe	rence
Item	2022	2021	Amount	%
Current Assets	3,333,909	2,621,819	712,090	27.16
Property, Plant and Equipment	460,797	460,310	487	0.11
Intangible Assets	74,187	72,436	1,751	2.42
Other Assets	29,218	32,743	(3,525)	(10.77)
Total Assets	3,898,111	3,187,308	710,803	22.30
Current Liabilities	786,828	639,785	147,043	22.98
Non-current Liabilities	17,959	24,732	(6,773)	(27.39)
Total Liabilities	804,787	664,517	140,270	21.11
Equity Attributable to Shareholders of the Parent	3,060,204	2,475,376	584,828	23.63
Capital Stock	761,845	761,235	610	0.08
Capital Surplus	210,522	303,181	(92,659)	(30.56)
Retained Earnings	2,497,055	1,846,184	650,871	35.25
Other Equity	(4,980)	(30,986)	26,006	(83.93)
Treasury Stock	(404,238)	(404,238)	0	0.00
Non-controlling Interest	33,120	47,415	(14,295)	(30.15)
Total Equity	3,093,324	2,522,791	570,533	22.62

Analysis of Deviation over 20%:

1. The increase in current assets, total assets, equity attributable to shareholders of the parent, retained earnings and total equity were mainly due to the increase in revenue and profit in 2022.

 The increase in current liabilities and total liabilities were mainly due to the increase in profit in 2022, which resulted the increase in remuneration payable to employees and directors, and income tax liabilities.

3. The decrease in non-current liabilities was mainly due to the decrease in right-of-use assets, which resulted the decrease in lease liabilities.

4. The decrease in capital surplus was mainly due to cash derived from capital surplus.

5. The decrease in other equity was mainly due to the decrease in loss of investments in equity instruments at fair value through other comprehensive income.

The decrease in non-controlling interest was mainly due to the repurchase of shares by the subsidiary.

		Unit: NT\$	thousands (Exce	ept EPS: NT\$)
Item	2022	2021	Difference	%
Operating Revenue	3,216,711	2,363,824	852,887	36.08
Gross Profit	3,216,711	2,363,824	852,887	36.08
Income from Operations	1,853,418	1,268,812	584,606	46.08
Non-operating Income and Expenses	55,506	14,286	41,220	288.53
Income before Tax	1,908,924	1,283,098	625,826	48.77
Income from Continuing Operations	1,604,141	1,093,654	510,487	46.68
Loss of Discontinued Operations	0	0	0	0
Net Income (Loss)	1,604,141	1,093,654	510,487	46.68
Other Comprehensive Income (Income after Tax)	(2,973)	24,812	(27,785)	(111.98)
Total Comprehensive Income	1,601,168	1,118,466	482,702	43.16
Net Income Attributable to Shareholders of the Parent	1,611,909	1,101,157	510,752	46.38
Net Income Attributable to Non-controlling Interest	(7,768)	(7,503)	(265)	3.53
Comprehensive Income Attributable to Shareholders of the Parent	1,608,867	1,125,980	482,887	42.89
Comprehensive Income Attributable to Non-controlling Interest	(7,699)	(7,514)	(185)	2.46
Earnings Per Share	21.61	14.78	6.83	46.21

## 7.2 Financial Performance

Analysis of Deviation over 20% :

 The increase in operating revenue, gross profit, income from operations, income before tax, income from continuing operations, net income, total comprehensive income, net income attributable to shareholders of the parent, comprehensive income attributable to shareholders of the parent, and earnings per share were mainly due to the growth in royalty and licensing in 2022.

2. The increase in non-operating income was mainly due to the inecrease in foreign exchange gain caused by the depreciation of the Taiwan dollar in 2022.

3. The increase in other comprehensive loss (income after tax) in the current period was mainly due to the inecrease in the recognition of unrealized loss on investments in equity instruments at fair value through other comprehensive loss in 2022.

### 7.3 Cash Flow

7.3.1 Cash Flow Analysis for 2022

Unit: NT\$ thousands

Cash and	Net Cash	Net Cash Used	Effects of Exchange		Leverage of C	Cash Deficit
Cash	Generated	in Investing	Rate Changes on	Cash Surplus		
Equivalents,	from	Activities and	the Balance of Cash	(Deficit)	Investment	Financing
Beginning of	Operating	Financing	Held in Foreign	(1)+(2)-(3)+(4)	Plans	Plans
Year (1)	Activities (2)	Activities (3)	Currencies (4)			
\$2,482,765	\$1,681,896	\$1,119,757	\$21,364	\$3,066,268	0	0

A. Analysis of Cash Flow

- (1) Operating Activities : Net cash generated from operating activities was mainly from net income.
- (2) Investing Activities : Net cash used in investing activities was primarily for capital expenditures.
- (3) Financing Activities : Net cash used in financing activities was mainly for payment of cash dividends.
- B. Remedial Actions for Liquidity Shortfall : Not applicable.
- 7.3.2 Cash Flow Projection for 2023

Unit: NT\$ thousands

Cash and	Net Cash	Net Cash Used	Effects of Exchange		Leverage of G	Cash Deficit
Cash	Generated	in Investing	Rate Changes on	Cash Surplus		
Equivalents,	from	Activities and	the Balance of Cash	(Deficit)	Investment	Investment
Beginning of	Operating	Financing	Held in Foreign	(1)+(2)-(3)+(4)	Plans	Plans
Year (1)	Activities (2)	Activities (3)	Currencies (4)			
\$3,066,268	\$1,923,334	\$1,652,480	\$0	\$3,337,122	0	0

- A. Analysis of Cash Flow
  - (1) Operating Activities : Net cash generated from operating activities was mainly from net income.
  - (2) Investing Activities : Net cash used in investing activities was primarily for capital expenditures.
  - (3) Financing Activities : Net cash used in financing activities was mainly for payment of cash dividends.

B. Remedial Actions for Liquidity Shortfall : Not applicable.

- 7.4 Major Capital Expenditure Items
- 7.4.1 Major Capital Expenditure Items and Source of Capital : None.
- 7.4.2 Expected Benefits : Not applicable.

7.5 Investment Policy in the Last Year, Main Causes for Profits or Losses, Improvement Plans and Investment Plans for the Coming Year

The objectives of the Company's investment policy are for stable gains and the cultivation of business relation with the investees. In 2022, the investment accounted for under the equity method caused loss amounted to NT\$2,080 thousand. Compared with the preceding year, these losses decreased significantly. This was as a result of continued product expansion effectiveness in the invested company, and of increased market demand. In the future, the Company will seek long-term strategic investment and continue taking caution in the evaluation and management of all investment planning.

- 7.6 Analysis of Risk Management
- 7.6.1 Effects of Changes in Interest Rates, Foreign Exchange Rates and Inflation on Corporate Finance, and Future Response Measures
  - A. Interest rate: The interest income of the Company for 2022 was in the amount of NT\$15,416 thousand, and the interest expense was in the amount of NT\$144 thousand; both of which accounted for a rather low percentage of operating revenue as well as profit and loss for the year respectively. It is expected that changes in the interest rate in the future will not have a significant effect on the overall operations as well as profit and loss of the Company.
  - B. Foreign exchange volatility: The majority of the sales of the Company are denominated in USD and JPY and some of the purchases were denominated in USD. Any changes in the exchange rate will affect the accounts receivable and payable denominated in foreign currencies and the profit position of the Company. For hedging off risks deriving from exchange rate fluctuation, the Company has appointed designated personnel to keep track of the changes in exchange rate, as well as keeping close liaison with associated banks to gather exchange rate forecast to understand banks' exchange rate trend and information, and reduce the adverse impact of exchange rate changes on the Company's profit and loss.
  - C. Inflation: Inflation has never caused any significant impact on the Company's income. The Company's management is highly sensitive to the market trend. If there is an anticipation of inflation that increase the purchase cost, the Company will seek to reorient its business policy, including the adjustment of the price of sales. As such to keep inflation risk is kept under control.
- 7.6.2 Policies, Main Causes of Gain or Loss and Future Response Measures with Respect to High-risk, High-leveraged Investments, Lending or Endorsement Guarantees, and Derivatives Transactions

In 2022 and 2023 to April 11, the Company did not engage in any high-risk, high-leveraged investments, lending or endorsement guarantees, and derivative transactions.

7.6.3 Research & Development Plans and Expense Projection

The Company keeps its effort in eNVM development in line with the future trend in the industry and expedite new SIP development in advanced process nodes to increase Company's competitiveness.

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Plans in Recent Years	Progress and Schedule of Completion	R&D Expenditure	Major Factors Affecting Project Success
NeoBit development in 0.15um BCD process for automotive IP specifications	Expect to complete IP characterization in 2023 and complete qualification in 2024.	USD 150K	IP design needs to fulfill automotive specification
NeoBit development in 0.11um 7V based high-voltage process for automotive IP specifications	Expect to complete IP qualification in 2023.	USD 150K	IP design needs to fulfill automotive specification
NeoBit developments in 0.11um BCD process from multiple foundries to fulfill high demand of PMIC applications	Expect to complete IP characterization and qualification in 2023.	USD 200K	IP Quality and yield stability
NeoFuse development in 4nm FinFET process for Expect to complete IP characterization and the mobile applications	Expect to complete IP characterization and qualification in 2023.	USD 900K	IP Quality and yield stability
NeoFuse development in 5nm automotive FinFET Expect to complete IP characterization and process for the automotive IP specifications qualification in 2024.	Expect to complete IP characterization and qualification in 2024.	USD 900K	IP Quality, yield stability & IP design needs to fulfill automotive specification
NeoFuse development in 12/14nm FinFET process for the IoT applications	Expect to complete IP characterization and qualification in 2024.	USD 350K	IP design needs to fulfill IoT specification
NeoFuse development in 14nm FinFET process for automotive specifications	Expect to complete qualification in 2024.	USD 350K	IP design needs to fulfill automotive specification
NeoFuse development in the 22nm HV process (0.8/8V) for OLED display driver ICs	Expect to complete IP characterization and qualification in 2023.	USD 250K	IP Quality and yield stability
NeoFuse development in leading-edge 1X DRAM Expect to complete IP qualification and release process to customer for risk run in 2023.	Expect to complete IP qualification and release to customer for risk run in 2023.	USD 300K	programming performance of Memory cell and yield of the IP

Plans in Recent Years	Progress and Schedule of Completion	R&D Expenditure	Major Factors Affecting Project Success
NeoFuse development in 22nm BCD process for advanced PMIC applications	Expect to complete IP characterization and qualification in 2024.	USD 250K	IP Quality and yield stability
PUFcc security module development based on NeoPUF technology	Expect to complete IP design signoff of 40nm product in 2023.	USD 150K	Design to meet security guideline
PUFrt security module development based on NeoPUF technology	Expect to complete IP design signoff of 5nm products in 2023.	USD 250K	Design to meet security guideline
EcoBit development in 0.153um process	Qualification will be completed in 2023.	USD 200K	Quality and yield of the IP
NeoMTP development for DDR5 PMIC in 90nm BCD process	Qualification will be completed in 2023.	USD 300K	Circuit shrink capability
New FTP development in 0.13um BCD process	Qualification will be completed in 2023.	USD 200K	Memory cell's PGM current and Circuit shrink capability
NeoMTP development in 55nm BCD process	Qualification will be completed in 2023.	USD 350K	Memory cell's abnormal cell ratio and Data retention performance
NeoFlash development in 110nm BCD process	IP characterization will be completed in 2023.	USD 600K	Quality of the IP and Fab ONO process.
NeoFlash development in 80nm Automotive BCD process	IP characterization will be completed in 2024.	NSD 600K	Quality of the IP and Fab ONO process.
NeoFlash development in 40nm LP process	complete IP design and tape-out in 2023Q2.	USD 600K	Quality of the IP and Fab ONO process.
ReRAM development in 22nm ULL process	IP has been qualified. Area optimization will be completed in 2023Q2.	USD 200K	Quality and yield of the IP
MRAM development in 22nm ULP	Optimizing process. IP characterization will be completed in 2023Q3.	USD 4M	MRAM cell performance and quality of the IP

7.6.4 Effects of and Response to Changes in Policies and Regulations Relating to Corporate Finance and Sales

The Company runs its routine operation in compliance with applicable domestic and foreign laws, and monitors closely all domestic and foreign governmental policy and regulation changes that might impact the operation and financial operations. In 2022 and 2023 to April 11, there was no influence on the financial and operation performance of the Company due to changes of domestic and foreign governmental policy and regulation.

7.6.5 Effects of and Response to Changes in Technology and the Industry Relating to Corporate Finance and Sales

The Company has established protective measures for its network and computer-related information security. In addition, it is continuously reviewing and evaluating its information security regulations and procedures to ensure their appropriateness and effectiveness. In the face of ever-changing information security threats, cyber-attackers will attempt to infiltrate the Company's external website and mail servers to subsequently destroy or attempt to steal the Company's confidential information. In the event of a serious cyber-attack, important Company information may be lost, and external communications may be consequently suspended. Malicious hackers may also attempt to interfere with the Company's operations, or extort or blackmail the Company. To prevent and reduce the damage caused by such attacks, the Company has strengthened its network firewall and network control to prevent the spread of computer viruses across regions, and established endpoint anti-virus measures according to the type of computers. It has also introduced solutions for detecting and handling malware.

For specific software and firmware whose vulnerabilities have been publicly disclosed, and where the vendors have yet to install patch updates or implement defenses against the vulnerabilities, hackers or criminal groups may have already developed zero-day vulnerability attacks or malicious programs to gain control of computer systems or spy on classified information. To prevent and reduce the damage caused by such attacks, the Company has introduced zero-day vulnerability defense software to provide appropriate protection before the vulnerabilities are patched to prevent hackers from exploiting the vulnerabilities.

The Company highly values the research and development ability enhancement. Through the strong bonding of strategic alliances with world-class foundries, the Company can keep abreast of the latest changes in the industry and access to market information ahead of the industry peers, for keeping the financial stability and flexibility. As such, the effect of technological change and industry change bring is positive effects to the Company.

7.6.6 The Impact of Changes in Corporate Image on Corporate Risk Management, and the Company's Response Measures

Professionalism and integrity are the fundamental principles of the Company. The Company highly values its corporate images and risk management. There is no foreseeable crisis currently. In the future, the Company will seek to optimize the shareholders' interest while realizing corporate social responsibility.

7.6.7 Expected Benefits from, Risks Relating to and Response to Merger and Acquisition Plans None.

- 7.6.8 Expected Benefits from, Risks Relating to and Response to Factory Expansion Plans None.
- 7.6.9 Risks Relating to and Response to Excessive Concentration of Purchasing Sources and Excessive Customer Concentration

Under the adjustment of business strategy from the second half of 2011 onward, the Company decided to focus on IP business and planned to gradually reduce the proportion of income from wafer business, and made no purchase of wafer since 2013 to the date this report was printed. The key customers of the Company are famous domestic and foreign foundries with stable streams of purchasing orders and consistent revenue contributions to the Company. The business relation between these foundries and the Company is positive and there is no risk deriving from overconcentration of selling.

7.6.10 Effects of, Risks Relating to and Response to Large Share Transfers or Changes in Shareholdings by Directors, Supervisors, or Shareholders with Shareholdings of over 10%

None.

7.6.11 Effects of, Risks Relating to and Response to the Changes in Management Rights

None.

- 7.6.12 Litigation or Non-litigation Matters
  - A. Major ongoing lawsuits, non-lawsuits or administrative lawsuit: None.
  - B. Major ongoing lawsuits, non-lawsuits or administrative lawsuits caused by directors, supervisors or shareholders with over 10% shareholdings: None.
- 7.6.13 Other Major Risks
  - A. Risk Management Policy

The Company's management pays utmost attention to risk management. The frequency of internal audit is arranged in line with the level of risk. The Chief Auditor also assists the Company to bolster all internal control for reducing risk to the minimum level and enhance shareholders' interest.

- B. To ensure the thorough implementation of sustainable strategy, the Company has its President convene Management Examination Meeting every six months to review the issues related to environment, society and corporate governance which are concerned by stakeholders; in consideration of the materiality principle, the company establishes risk assessment which is relevant to the business operation, and proposes related policies and measures. Please refer to page 129~131 of this Annual Report.
- C. The Organization Structure for Risk Management

Name of Organization	Scope of Authority and Responsibility
Board of Directors	Map out the risk management policy, structure, and the culture; ensure the effectiveness of risk management mechanism and allocate resources.

Name of Organization	Scope of Authority and Responsibility
Audit Committee	Review the policy, structure and culture of risk management and propose suggestions to the Board of Directors; furthermore supervise on the effectiveness of the risk management mechanism and propose suggestions to the Board of Directors.
Senior Management (President, Vice Presidents)	Execution of the risk management decision of the Board, coordination of cross-function risk management interaction and communication, design and decision-making of business operation, assessment mid-term to long-term investment and return to reduce risks.
Audit Office	Conduct regular and irregular audits in accordance with the internal control and audit plan to ensure enforcement of risk control. Prepare audit reports based on the findings as reference for the Audit Committee, Board of Directors and the management for adjusting management policy and decision-making.
Management Review Meeting	Periodically perform comprehensive review on the quality/information security of the Company, the content to be reviewed shall include the feedback of stakeholder, to ensure its constant normal operation.
Information Security Committee	Resolve and adjudicate information security policies and issues, and provide resources to promote information security.
Sustainable Management Committee	Study, plan and formulate the vision, policies, and objectives for sustainable development; identify risks and opportunities in sustainable development related-issues, to determine response strategies and related investments; oversee planning and implementation of the sustainable development strategy; supervise disclosure of sustainable development performance and information.
Environmental Safety Functional Units	Risk Control of labor safety and provide related education, establishment and maintenance of environmental protection, labor safety, and health system.
The Manager of Each Functional Department	Execution of risk control in routine operation and self-assessment of risk control.
Administration Center	Management and maintenance of IT system, allocation of human resources, maintenance and management of quality management system, design and arrangement of administrative and general affairs, review and institution of legitimacy of intellectual property rights.
Finance Department	Bookkeeping and compilation of management statements as reference for the management in making and revising decisions, funds management, share registration and transfer, execution, preparation and analysis of the return of short to long-term investment.

# D. Risk Management Organization:

Major Risk Assessment	Risk Management Authority (1 <sup>st</sup> Tier)	Risk Review and Control (2 <sup>nd</sup> Tier)	The Board, Audit Committee and Audit Office (3 <sup>rd</sup> Tier)
1. Interest rate, exchange rate, and financial risk	Finance Department	President	1. The Board: Decision of risk assessment and

Major Disk	Risk Management	Risk Review and Control	The Board, Audit Committee and
Major Risk Assessment	Authority (1 <sup>st</sup> Tier)	(2 <sup>nd</sup> Tier)	Audit Office (3 <sup>rd</sup> Tier)
2. High-risk, high-leveraged investments, lending or endorsement guarantees, derivative transactions, and financial investments			control. 2.Audit Committee: Review the risk assessment and propose suggestions to the Board. 3. Audit Office: Risk inspection, assessment,
3. R&D plan		1. Project Management	monitoring, and
4. Changes in Technology and industry	R&D Units Sales & Marketing Units InfoSec Strategy Team InfoSec Technology Team	<ul> <li>(members: project manager, Sales &amp; Marketing Units, R&amp;D Units, Quality Management &amp; Process Integration Department)</li> <li>2. Senior Management Meeting (members: President, Officer of Administration Center, VP of Sales &amp; Marketing Center, VP of R&amp;D, Accounting and Financial Officer)</li> <li>3. Information Security Committee (members: President, Officer of Administration Center, VP of Sales &amp; Marketing Center, VP of R&amp;D, Accounting and Financial Officer)</li> <li>4. Sustainable Management Committee (members: President is convener; top-ranking managers are members; under the Committee, there are an executive secretary, investor relations section, and work groups)</li> </ul>	tracking of corrective actions and report.
5. Changes in	President	1. Senior Management	
policies and Regulations	Legal Affairs Department	Meeting (members: President, Officer of	
Regulations	Department		

Major Risk Assessment	Risk Management Authority (1 <sup>st</sup> Tier)	Risk Review and Control (2 <sup>nd</sup> Tier)	The Board, Audit Committee and Audit Office (3 <sup>rd</sup> Tier)
6. Litigation or non-litigation matters		Administration Center, VP of Sales & Marketing Center, VP of R&D,	
7. Corporate image / Sustainable Development	President Office Relevant functional departments	Accounting and Financial Officer) 2. Management Review Meeting (members: President, managers of each functional departments, Quality Management & Process Integration Department)	
8. Transfer of shares by Directors and major shareholders	Stock Affairs Unit Investor Relations Division	Chairman, President, Investor Relations Division	
9. Changes in management rights	Chairman President		
10. Others operational matters	Relevant functional departments	Chairman, President	

E. The Company made the risk assessment on the issues concerning environment, society and corporate governance which are related to the operation of Company according to the materiality principle, and established related risk management strategy and measures as followings:

Material Topic	Risk Assessment Project	Risk Management Strategy and Measures
Environment	Environmental Protection and Ecological Conservation	Environmental protection is an extremely crucial part of corporate sustainability. As a specialized silicon intellectual property company, the Company does not engage in physical production and manufacturing, so we are in a non-pollution business – neither producing nor discharging any manufacturing waste. However, we still do our best to integrate environmental protection into our policy formulation and daily business operations, so as to do our part in maintaining corporate sustainable development. Given that the Company is in a non-polluting business, authentication of general environmental management systems does not apply to us. However, we still comply with environmental

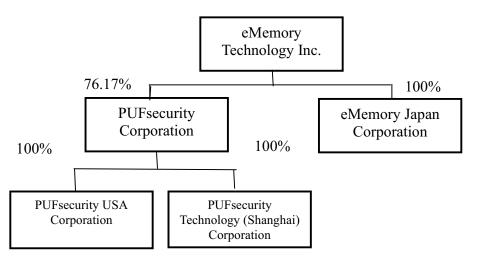
Material Topic	Risk Assessment Project	Risk Management Strategy and Measures
Environment	Environmental Protection and Ecological Conservation	laws and regulations, reducing resource waste and doing resource recycling. Based on the goal of reducing carbon, and following ISO 14064-1:2018, we completed our greenhouse gas inventory in 2022. Using 2022 as our base year, we will periodically disclose the results of our greenhouse gas inventory checks and review carbon reduction progress year by year. In response to global trends toward energy efficiency and carbon reduction, the Company has adopted a series of measures including replacing old lighting with LED products year by year; accelerated elimination and management of air-conditioning facilities; and promoting e-forms and reduced paper consumption. By doing do, we deeply ingrain concepts of workplace energy conservation and carbon reduction in the minds of employees, continued reduce garbage production, and move toward the goal of zero environmental pollution.
	Climate Change	The Company has evaluated that climate change may cause disaster hazard, market risk, operation risk etc., and to minimize the impact of increased operation costs caused by the relevant potential risks, the Company alters the green environmental protection from duties to opportunities by the innovation of core technologies, implementing component reduced product design which substitutes the complex manufacturing process required by the conventional non-volatile memory, and reduces the emission of carbon dioxide; depending on the innovation in several aspects of strategy, market, management, research and development, and accompanying with power of implementation, the Company keeps change for sustainability.
Society	Workplace Safety	The Company is dedicated in the topics of securing labor health and working environment by periodically implementing safety and health education and holding "Fire Safety Seminar", "CPR First Aid Training" propaganda courses pursuant to the occupational safety and health relevant laws and regulations. And by providing specific parking spaces or transportation allowances, nursery room, full time security system, multifunction rest area etc. the employees can enjoy a comfortable and healthy environment. We believe that the most fortune of the Company shall be the

Material Topic	Risk Assessment Project	Risk Management Strategy and Measures
		healthy employees, we provide full exercise allowances for fitness (about 80 people are subsidized every quarter) and hold health examination periodically (about 250 people are subsidized each year), and the nursing personnel on-site services are available in the Company to manage the health of employees and provide health consulting services. During the high-risk period of the COVID-19 pandemic, the policy of split operations was adopted to reduce the risk of cross infection among employees. During this period, an additional epidemic prevention allowance was provided to employees. Later on, precautions to help fight the pandemic have continued to be periodically promoted.
	Product Safety	The Company has passed the TÜV Rheinland ISO 9001:2015 Quality Management System certification and obtained corresponding certificates. The NeoBit & NeoEE AS series products have passed the TÜV Rheinland ISO 26262 (Road Vehicles-Functional Safety) & Industrial Specifications IEC 61508 (Functional safety of electrical/electronic/programmable electronic safety-related systems) certification and obtained corresponding certificates. Besides, the Company insists on the spirit of "Quality First, Service Best, Customer Satisfied" and focuses on product quality to reach the main goal of increasing the customer's satisfaction, provides customers with safe, reliable and high quality products, and maintain good communication channel with customers by providing transparent and effective complaint handling procedures for products and services. In addition, the customer satisfaction survey is conducted every year, the Company deserves recognition from customers for years.
Corporate Governance	Social Economic and Compliance	By means of establishing corporate governance organization and implementing internal control system, all the personnel and operations of the Company can be ensured to comply with relevant laws and regulations.

7.7 Other Materiality: None.

# VIII. Special Disclosure

- 8.1 Summary of Affiliated Companies
- 8.1.1 Consolidation Business Report of Affiliates
- A. The Company's Affiliated Companies Chart



B. Basic Information of Affiliated Companies :

		1	2/31/2022; UII	t: NT\$ thousands/ US\$ thousands
Company Name	Date of Establishment	Address	Capital	Main Businesses and Products
PUFsecurity Corporation	May 8, 2019	Hsinchu County, Taiwan	NT\$ 110,481	Product designing, software services, data processing services, intellectual property, etc.
PUFsecurity USA Corporation	July 9, 2020	USA	US\$ 270	Sales promotion
eMemory Japan Corporation	March 2, 2022	Japan	JPY\$ 50,000	Product designing, intellectual property management, technology servic
PUFsecurity Technology (Shanghai) Corporation	July 22, 2022	China	US\$ 0	Product designing and related services

## 12/31/2022 ; Unit: NT\$ thousands/ US\$ thousands

12/31/2022

- C. In accordance with the Article 369-3 of the Company Act, Disclose if There is a Presumption of Controlling and Subordinate Relationship : None.
- D. Shareholders in Common of the Company and Its Affiliated Companies with Deemed Control and Subordination : None.
- E. Business Scope of the Company and Its Affiliated Companies : Please refer to the above of Basic Information of Affiliated Companies.

F. List of Directors, Supervisors and Presidents of the Company's Affiliated Companies :

#### 12/31/2022

Company Name Title Name or Representative		Holding Shares		
Company Name	Thue	Name or Representative	Shares	%
PUFsecurity	Chairman	eMemory Technology Inc.	81,106,622	76.17%
Corporation	Chairman	Representative : Charles Hsu	81,100,022	/0.1/70
PUFsecurity USA	Chairman	Charles Hsu	PUFsecurity Corporation	1000/
Corporation	Chairman	Charles Hsu	270	100%
eMemory Japan	Executive	M'-11 II -	N/A.	100%
Corporation	Director	Michael Ho	IN/A.	100%
PUFsecurity				
Technology	Director	Michael Ho	PUFsecurity Corporation	1000/
(Shanghai)	Supervisor	Evans Yang	N/A	100%
Corporation				

G. Operation Highlights of the Company's Affiliated Companies :

				12/	/31/2022;	Unit: NT\$ th	ousands (Exce	pt EPS: NT)
Company Name	Capital	Assets	Liabilities	Equity	Revenue	Operating Income	Net Income (Loss)	EPS
PUFsecurity Corporation	110,481	167,224	29,560	137,664	109,747	(49,272)	(39,638)	(0.39)
PUFsecurity USA Corporation	7,777	4,394	206	4,188	8,681	568	254	939.29
eMemory Japan Corporation	10,697	9,877	8,815	1,062	-	(10,127)	(10,127)	-
PUFsecurity Technology (Shanghai) Corporation	-	-	-	-	-	-	-	-

- 8.1.2 Consolidated Business Report and Consolidation of Financial Statements of Affiliates : Please refer to page 134~197 of this Annual Report.
- 8.2 Private Placement Securities : None.
- 8.3 Shares in the Company Held or Disposed of by Subsidiaries : None.
- 8.4 Supplementary Notes : None.
- 8.5 Any Events Had Significant Impacts on Shareholders' Right or Security Prices as Stated in Item 2 Paragraph 3 of Article 36 of Securities and Exchange Act : None.

#### DECLARATION OF CONSOLIDATION OF FINANCIAL STATEMENTS OF AFFILIATES

The companies required to be included in the consolidated financial statements of affiliates in accordance with the "Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises" for the year ended December 31, 2022 are all the same as the companies required to be included in the consolidated financial statements of the parent company and its subsidiaries under International Financial Reporting Standard 10 "Consolidated Financial Statements". Relevant information that should be disclosed in the consolidated financial statements of affiliates has all been disclosed in the consolidated financial statements of affiliates has all been disclosed in the consolidated financial statements of affiliates.

Very truly yours,

eMemory Technology Inc.

By:

Charles Hsu Chairman

February 22, 2023

# Deloitte.



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#### **INDEPENDENT AUDITORS' REPORT**

The Board of Directors and Shareholders eMemory Technology Inc.

#### Opinion

We have audited the accompanying consolidated financial statements of eMemory Technology Inc. and its subsidiaries (collectively referred to as the "Group"), which comprise the consolidated balance sheets as of December 31, 2022 and 2021, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2022 and 2021, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

#### **Basis for Opinion**

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and the Standards on Auditing of the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2022. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter of the Group's consolidated financial statements for the year ended December 31, 2022 is stated as follows:

1. Royalty fees are the Group's major source of revenue; refer to Note 20 for the related information. When the customers of the Group, the IC design houses, uses the Group's intellectual property to kick off mass production, and the goods have been produced and shipped from the wafer foundries, the wafer foundries will pay royalty fees to the Group based on a certain percentage of the wafer price.

- 2. The Group recognizes royalty revenue based on the contract regulations, at the time the royalty reports are signed and returned. Hence, there is a risk that the royalty revenue from wafer foundries is not recognized at appropriate time.
- 3. We confirmed the accuracy of timing of royalty revenue recognition by understanding the revenue recognition policy of the Group, assessing the reasonableness of the timing of revenue recognition, performing relevant tests of controls and analytical procedures, and selecting a certain number of royalty revenue transactions before and after the end of the reporting period and checking them against the relevant supporting documents and accounting records.

#### **Other Matter**

We have also audited the parent company only financial statements of eMemory Technology Inc. as of and for the years ended December 31, 2022 and 2021 on which we have issued an unmodified opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and IFRS, IAS, IFRIC and SIC endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Standards on Auditing of the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the Standards on Auditing of the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2022, and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audits resulting in this independent auditors' report are Yu-Feng Huang and Su-Li Fang.

Deloitte & Touche Taipei, Taiwan Republic of China

February 22, 2023

#### Notice to Readers

The accompanying consolidated financial statements are intended only to present the consolidated financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such consolidated financial statements are those generally applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying consolidated financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)									
	2022		2021			2022		2021	
ASSETS	Amount	%	Amount	%	LIABILITIES AND EQUITY	Amount	%	Amount	%
CURRENT ASSETS Coch Motor 4 6 and 36)	\$ 3 DEG 769	70	372 601 6 3	92	CORRENT LIABILITES Contract lightitics communt (Nieta 20)	\$ 67 500	ſ	¢ 76.042	,
Cash (19065 +, 0 and 20) Accounts accelerate and Aletter 4 0 20 and 26)		r' v	1 1 1	ó c	Colluct Habilities - Culteric (NOIC 20)	-	1 4	-	n u
Accounts receivable - net (Notes 4, 9, 20 and 20)	196,767	0	102,009	n	Other payables (Notes 10 and 20)	101,09/	n	172,271	n
Accounts receivable - related parties (Notes 4, 20, 26 and					Other payables - related parties (Notes 16, 26 and 2/)	10	' '		
27)	3,071	'			Bonuses payable to employees and directors (Note 21)	384,981	10	254,989	×
Other receivables (Notes 4 and 26)	1,018	•	5,271		Payables on equipment (Note 26)	7,478		9,763	
Prepayments (Note 15)	20,014	-	27,260	-	Current tax liabilities (Notes 4 and 22)	139,676	ŝ	140,661	4
Other current assets (Notes 4, 15 and 26)	4,157	'	3,854	'	Lease liabilities - current (Notes 4, 13 and 26)	3,299		3,230	
					Other current liabilities (Notes 16 and 27)	1,979	'	1,928	'
Total current assets	3,333,909	86	2,621,819	82	Trated summary listics	0L0 70L	Ű.	202 002	00
NON CUBBENT A SCETS						100,020	70	CO/,4CO	70
Financial assets at fair value through other commehensive					NON-CURRENT LIABILITIES				
income - noncurrent (Notes 4.7 and 26)	4.914		16.130	-	Lease liabilities - noncurrent (Notes 4, 13 and 26)	2.237		5.532	,
Financial assets at amortized cost - noncurrent (Notes 4.				•	Net defined benefit liabilities - noncurrent (Notes 4 and				
8. 26 and 28)	116		116		17)	15.712		19.190	1
Investment accounted for using the equity method (Notes 4					Guarantee deposits received	10		10	
and 11)	15.185	•	3.083		-				
Property, plant and equipment (Notes 4, 12 and 31)	460,797	12	460,310	15	Total non-current liabilities	17,959	-	24,732	1
Right-of-use assets (Notes 4, 13 and 31)	5,438		8,686	,					
Intangible assets (Notes 4 and 14)	74,187	2	72,436	2	Total liabilities	804,787	21	664,517	21
Deferred tax assets (Notes 4 and 22)	2,743	'	4,257						
Refundable deposits	822	'	471	'	EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE				
					COMPANY (Notes 4, 18 and 19)				
Total non-current assets	564,202	14	565,489	18	Ordinary shares	761,845	19	761,235	24
					Capital surplus	210,522	5	303,181	10
					Retained earnings				
					Legal reserve	635,956	16	526,270	16
					Special reserve	30,985	-	60,101	7
					Unappropriated earnings	7 407 055	47	1,259,813	40 58
					1 otal retained earnings	2,447,000	04	1,840,184	80
					Uther equity Evolvence differences on the two electron of the farmatic				
					EXCITATING UTLETENCES OF LUE UAUSIAUOU OF UTE THATICIAL statements of foreign operations	206	,	(112)	,
					Unrealized gain (loss) on financial assets at fair value	00		(=)	
					through other comprehensive income	(5.686)	'	(30,874)	(1)
					Total other equity	(4,980)	'	(30,986)	(])
					Treasury shares Total equity attributable to chareholdere of the Commany	(404,238) 3 060 204	$\frac{(10)}{78}$	(404.238) 2 475 376	$\frac{(13)}{78}$
					fructures and to an another more of another more fruction more				2
					NON-CONTROLLING INTERESTS (Notes 4 and 18)	33,120	1	47,415	-

EMEMORY TECHNOLOGY INC. AND SUBSIDIARY

The accompanying notes are an integral part of the consolidated financial statements.

79

79 100

3,093,324 \$ 3,898,111

Total equity TOTAL

100

\$ 3,187,308

100

\$ 3,898,111

TOTAL

100

\$ 3,187,308 2,522,791

# EMEMORY TECHNOLOGY INC. AND SUBSIDIARY

#### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2022		2021	
	Amount	%	Amount	%
OPERATING REVENUE (Notes 4, 20, 27 and 31)	\$ 3,216,711	100	\$ 2,363,824	100
OPERATING COSTS	<u> </u>	<u> </u>		
GROSS PROFIT	3,216,711	100	2,363,824	100
OPERATING EXPENSES (Notes 4, 21 and 27) Selling and marketing expenses General and administrative expenses Research and development expenses Reversal of expected credit loss (Notes 4 and 9) Total operating expenses	220,275 297,436 846,920 (1,338) 1,363,293	7 9 26 	166,218 257,449 681,871 (10,526) 1,095,012	7 11 29 <u>(1)</u> 46
OPERATING INCOME	1,853,418	<u>    58</u>	1,268,812	54
NON-OPERATING INCOME AND EXPENSES Interest income (Notes 4 and 21) Other income (Notes 4, 13, 21 and 27) Other gains and losses (Notes 4, 21, 24 and 27) Finance costs (Notes 4, 21 and 27) Share of loss of associates (Notes 4 and 11) Total non-operating income and expenses	15,416 2,422 39,892 (144) (2,080) 55,506	- - -  -	6,997 3,899 6,059 (109) (2,560) 14,286	- - - 
PROFIT BEFORE INCOME TAX	1,908,924	59	1,283,098	54
INCOME TAX EXPENSE (Notes 4 and 22)	304,783	9	189,444	8
NET PROFIT FOR THE YEAR	1,604,141	50	1,093,654	46
<ul> <li>OTHER COMPREHENSIVE INCOME (LOSS)</li> <li>Items that will not be reclassified subsequently to profit or loss:</li> <li>Remeasurement of defined benefit plans (Notes 4 and 17)</li> <li>Unrealized gain (loss) on investments in equity instruments at fair value through other comprehensive (loss) income (Notes 4, 18 and 26)</li> </ul>	2,702 (6,562)	-	1,253 23,656 (Con	- 1 ntinued)

# EMEMORY TECHNOLOGY INC. AND SUBSIDIARY

#### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2022		2021	
	Amount	%	Amount	%
Items that may be reclassified subsequently to profit or loss: Exchange differences on the translation of the financial statements of foreign operations				
(Notes 4 and 18) Share of the other comprehensive income of	\$ 886	-	\$ (97)	-
associates accounted for using the equity method (Notes 4, 11 and 18)	1			<u> </u>
Other comprehensive (loss) income for the year	(2,973)		24,812	1
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$ 1,601,168</u>	50	<u>\$ 1,118,466</u>	<u>    47  </u>
NET PROFIT (LOSS) ATTRIBUTABLE TO: Shareholders of the Company Non-controlling interests	\$ 1,611,909 (7,768)	50	\$ 1,101,157 (7,503)	46
	<u>\$ 1,604,141</u>	50	<u>\$ 1,093,654</u>	46
TOTAL COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO:				
Shareholders of the Company Non-controlling interests	\$ 1,608,867 <u>(7,699</u> )	50	\$ 1,125,980 <u>(7,514</u> )	47
	<u>\$ 1,601,168</u>	50	<u>\$ 1,118,466</u>	47
EARNINGS PER SHARE (Note 23) Basic Diluted	<u>\$ 21.61</u> <u>\$ 21.51</u>		<u>\$ 14.78</u> <u>\$ 14.73</u>	

The accompanying notes are an integral part of the consolidated financial statements. (Concluded)

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE VEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

					Equity Attributa	Equity Attributable to Shareholders of the Company	the Company						
	Ordinane Chance	Chance						Other Equity Exchange L Differences on Ga the Translation Fin	quity Unrealized Gain (Loss) on Financial Assets				
	Number of Shares	es mile	·		Retained Earnings Unapp	Carnings Unappropriated		Statements of Foreign	Through Other Comprehensive			Non-controlling	
	(In Thousands)	Amount	Capital Surplus	<b>a</b>	cial	E.S.		perati	Income	Treasury Shares	Total	Interests	Total Equity
BALANCE, JANUARY 1, 2021	76,060	\$ 760,592	\$ 391,907	\$ 455,518	\$ 65,586	S 787,007	\$ 1,308,111	S (26)	S (60,075)	\$ (404,238)	\$ 1,996,271	S 9,372	\$ 2,005,643
Appropriation of 2020 carnings Legal reserve Special reserve				70,752	- (5,485)	(70,752) 5,485	1 1 1						
Cash dividends distributed by the Company						(558,792)	(558,792)				(558,792)		(558,792)
Changes in percentage of ownership interests in subsidiaries			3,068		'						3,068	(3,068)	ı
Changes in capital surplus from investments in associates accounted for using the equity method			126								126		126
Issuance of cash dividends from capital surplus			(111,759)		,		,			,	(111,759)	,	(111,759)
Net profit (loss) for the year ended December 31, 2021			ı		ı	1,101,157	1,101,157		,	·	1,101,157	(7,503)	1,093,654
Other comprehensive income (loss) for the year ended December 31, 2021					]	1.253	1.253	(86)	23,656	1	24,823	(11)	24,812
Total comprehensive income (loss) for the year ended December 31, 2021	.	.				1,102,410	1,102,410	(86)	23,656	.	1,125,980	(7.514)	1,118,466
Issuance of ordinary shares under employee share options	64	643	19,839								20,482	9,613	30,095
Share-based payments			,	,	,		,	,	,	,	,	78	78
Non-controlling interests			ı		ı				,	·		38,934	38,934
Disposal of investments in equity instruments designated as at fair value through other comprehensive income			1	1		(5,545)	(5,545)		5,545		1		
BALANCE, DECEMBER 31, 2021	76,124	761,235	303,181	526,270	60,101	1,259,813	1,846,184	(112)	(30,874)	(404,238)	2,475,376	47,415	2,522,791
Appropriation of 2021 earnings Leaf reserve Special reserve Cash dividends distributed by the Company				109,686 -	- (29,116) -	(109,686) 29,116 (931,990)	- - (931,990)				- - (931,990)		- - (931,990)
Changes in percentage of ownership interests in subsidiaries			(13,814)		ı				ı		(13,814)	13,814	,
Changes in capital surplus from investments in associates accounted for using the equity method			14,182								14,182		14,182
Issuance of cash dividends from capital surplus	,	,	(111,839)	ı	ı		,	,	,	,	(111,839)	ı	(111,839)
Net profit (loss) for the year ended December 31, 2022						1,611,909	1,611,909				1,611,909	(7,768)	1,604,141
Other comprehensive income (loss) for the year ended December 31, 2022						2,702	2,702	818	(6,562)		(3,042)	69	(2,973)
Total comprehensive income (loss) for the year ended December 31, 2022		.				1.614.611	1,614,611	818	(6.562)		1.608.867	(2666)	1,601,168
Issuance of ordinary shares under employee share options	19	610	18,812		,		,				19,422	8,867	28,289
Share-based payments			ı		ı				,			723	723
Non-controlling interests			,									(30,000)	(30,000)
Disposal of investments in equity instruments designated as at fair value through other comprehensive income BALANCE, DECEMBER 31, 2022	76,185	\$ 761,845	- <u>5</u> 210,522	<u>5 635,956</u>	<u>-</u> 30,985	(31,750) <u>\$ 1,830,114</u>	(31,750) \$ 2,497,055	S 706	31,750 \$ (5,686)	- 5 (404.238)	- 3.060,204	<u>-</u> 33,120	- 5 3,093,324

The accompanying notes are an integral part of the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before income tax	\$ 1,908,924	\$ 1,283,098
Adjustments for:	\$ 1,900,921	¢ 1,200,090
Depreciation expenses	39,318	40,785
Amortization expenses	35,584	18,838
Reversal of expected credit loss	(1,338)	(10,526)
Finance costs	144	109
Interest income	(15,416)	(6,997)
Dividend income	(13,110) (932)	(315)
Share-based payments	723	78
Share of loss of associates	2,080	2,560
Loss on disposal of property, plant and equipment	2,000	2,500
Gain on disposal of property, plant and equipment	(86)	(100)
Net (gain) loss on foreign currency exchange	(18,580)	4,553
	(18,380)	4,555
Changes in operating assets and liabilities	(127.271)	22 (00
Accounts receivable	(137,271)	22,699
Accounts receivable - related parties	(3,084)	-
Other receivables	5,118	(5,118)
Other receivables - related parties	-	277
Prepayments	7,261	(3,571)
Other current assets	(303)	(592)
Contract liabilities	(9,435)	26,141
Other payables	29,631	15,678
Other payables - related parties	10	-
Other current liabilities	51	(206)
Net defined benefit liabilities	(776)	(790)
Bonuses payable to employees and directors	129,992	90,592
Cash generated from operations	1,971,615	1,477,219
Interest received	14,550	6,949
Income tax paid	(304,269)	(136,692)
Net cash generated from operating activities	1,681,896	1,347,476
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposal of financial assets at fair value through other		
comprehensive income	4,654	28,563
Acquisition of financial assets at amortized cost	-	(2)
Acquisition of financial assets at fair value through profit or loss	(370,000)	(771,000)
Proceeds from disposal of financial assets at fair value through profit		
or loss	370,086	771,100
Acquisition of property, plant and equipment	(38,835)	(26,762)
Increase in refundable deposits	(351)	(113)
Acquisition of intangible assets	(37,335)	(14,460)
Decrease in prepayments for equipment	(0,,000)	50
Dividends received	932	315
Net cash used in investing activities	(70,849)	(12,309)
receasing about in involuing activities	<u>(70,077</u> )	(Continued)
		(continued)

# CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

	2022	2021
CASH FLOWS FROM FINANCING ACTIVITIES Decrease in guarantee deposits received Repayment of the principal portion of lease liabilities Dividends paid Exercise of employee share options Interest paid (Decrease) increase in non-controlling interests	\$	\$ (520) (2,322) (670,536) 30,095 (109) <u>38,934</u>
Net cash used in financing activities	(1,048,908)	(604,458)
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES	21,364	(2,055)
NET INCREASE IN CASH	583,503	728,654
CASH AT THE BEGINNING OF THE YEAR	2,482,765	1,754,111
CASH AT THE END OF THE YEAR	<u>\$ 3,066,268</u>	<u>\$ 2,482,765</u>

The accompanying notes are an integral part of the consolidated financial statements. (Concluded)

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

#### **1. GENERAL INFORMATION**

eMemory Technology Inc. (the "Company") was incorporated in Hsinchu City, Republic of China, and commenced business in September 2000. The Company's main business activities include researching, developing, manufacturing and selling embedded flash memory products, etc.

The Company's shares have been listed on the Taipei Exchange (TPEx) since January 2011.

The consolidated financial statements are presented in the Company's functional currency, the New Taiwan dollar.

# 2. APPROVAL OF FINANCIAL STATEMENTS

The consolidated financial statements were approved by the board of directors and authorized for issue on February 22, 2023.

#### 3. APPLICATION OF NEW, AMENDED AND REVISED STANDARDS AND INTERPRETATIONS

a. Initial application of the amendments to the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, the "IFRSs") endorsed and issued into effect by the Financial Supervisory Commission (FSC)

The initial application of the IFRSs endorsed and issued into effect by the FSC did not have material impact on the Company and the entities controlled by the Company (collectively, the "Group") accounting policies.

b. The IFRSs endorsed by the FSC for application starting from 2023

New, Amended and Revised Standards and Interpretations	Effective Date Announced by IASB
Amendments to IAS 1 "Disclosure of Accounting Policies"	January 1, 2023 (Note 1)
Amendments to IAS 8 "Definition of Accounting Estimates"	January 1, 2023 (Note 2)
Amendments to IAS 12 "Deferred Tax related to Assets and Liabilities arising from a Single Transaction"	January 1, 2023 (Note 3)

- Note 1: The amendments will be applied prospectively for annual reporting periods beginning on or after January 1, 2023.
- Note 2: The amendments will be applicable to changes in accounting estimates and changes in accounting policies that occur on or after the beginning of the annual reporting period beginning on or after January 1, 2023.

Note 3: Except for deferred taxes that were recognized on January 1, 2022 for temporary differences associated with leases and decommissioning obligations, the amendments were applied prospectively to transactions that occur on or after January 1, 2022.

As of the date the consolidated financial statements were authorized for issue, the Group has assessed that the application of other standards and interpretations will not have a material impact on the Group's financial position and financial performance.

c. The IFRSs in issue but not yet endorsed and issued into effect by the FSC

New, Amended and Revised Standards and Interpretations	Effective Date Announced by IASB (Note 1)
Amendments to IFRS 10 and IAS 28 "Sale or Contribution of Assets	To be determined by IASB
between An Investor and Its Associate or Joint Venture"	
Amendments to IFRS 16 "Leases Liability in a Sale and Leaseback"	January 1, 2024 (Note 2)
IFRS 17 "Insurance Contracts"	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IFRS 17 "Initial Application of IFRS 9 and IFRS 17 -	January 1, 2023
Comparative Information"	
Amendments to IAS 1 "Classification of Liabilities as Current or	January 1, 2024
Non-current"	
Amendments to IAS 1 "Non-current Liabilities with Covenants"	January 1, 2024

- Note 1: Unless stated otherwise, the above IFRSs are effective for annual reporting periods beginning on or after their respective effective dates.
- Note 2: A seller-lessee shall apply the Amendments to IFRS 16 retrospectively to sale and leaseback transactions entered into after the date of initial application of IFRS 16.

As of the date the consolidated financial statements were authorized for issue, the Group is continuously assessing the possible impact that the application of other standards and interpretations will have on the Group's financial position and financial performance and will disclose the relevant impact when the assessment is completed.

# 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Statement of compliance

The consolidated financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and IFRSs as endorsed and issued into effect by the FSC.

b. Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for financial instruments which are measured at fair value and net defined benefit liabilities which are measured at the present value of the defined benefit obligation less the fair value of plan assets.

The fair value measurements, which are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and based on the significance of the inputs to the fair value measurement in its entirety, are described as follows:

1) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities;

- 2) Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- 3) Level 3 inputs are unobservable inputs for an asset or liability.
- c. Classification of current and non-current assets and liabilities

Current assets include:

- 1) Assets held primarily for the purpose of trading;
- 2) Assets expected to be realized within 12 months after the reporting period; and
- 3) Cash and cash equivalents unless the asset is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

Current liabilities include:

- 1) Liabilities held primarily for the purpose of trading;
- 2) Liabilities due to be settled within 12 months after the reporting period; and
- 3) Liabilities for which the Group does not have an unconditional right to defer settlement for at least 12 months after the reporting period.

Assets and liabilities that are not classified as current are classified as non-current.

d. Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company (i.e., its subsidiaries).

Income and expenses of subsidiaries acquired or disposed of during the period are included in the consolidated statement of comprehensive income from the effective dates of acquisitions up to the effective dates of disposals, as appropriate.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the Group.

All intra-group transactions, balances, income and expenses are eliminated in full upon consolidation. Total comprehensive income of subsidiaries is attributed to the shareholders of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amount of the interests of the Group and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to the shareholders of the Company.

See Note 10, Table 3 and Table 4 for detailed information on subsidiaries (including percentages of ownership and main businesses).

# e. Foreign currencies

In preparing the financial statements of each individual entity, transactions in currencies other than the entity's functional currency (i.e., foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange differences on monetary items arising from settlement or translation are recognized in profit or loss in the period in which they arise.

Non-monetary items denominated in foreign currencies that are measured at fair value are retranslated at the rates prevailing at the date when the fair value is determined. Exchange differences arising from the retranslation of non-monetary items are included in profit or loss for the period except for exchange differences arising from the retranslation of non-monetary items in respect of which gains and losses are recognized directly in other comprehensive income; in which cases, the exchange differences are also recognized directly in other comprehensive income.

Non-monetary item denominated in a foreign currency and measured at historical cost is stated at the reporting currency as originally translated from the foreign currency.

For the purpose of presenting consolidated financial statements, the financial statements of the Company's foreign operations (including subsidiaries and associates in other countries that are prepared using functional currencies which are different from the currency of the Company) are translated into the presentation currency, the New Taiwan dollar, as follows: Assets and liabilities are translated at the exchange rates prevailing at the end of the reporting period; and income and expense items are translated at the average exchange rates for the period. The resulting currency translation differences are recognized in other comprehensive income (attributed to the shareholders of the Company and non-controlling interests as appropriate).

f. Investments in associates

An associate is an entity over which the Group has significant influence and which is neither a subsidiary nor an interest in a joint venture. The Group uses the equity method to account for its investments in associates.

Under the equity method, investments in an associate are initially recognized at cost and adjusted thereafter to recognize the Group's share of the profit or loss and other comprehensive income of the associate. The Group also recognizes the changes in the Group's share of the equity of associates.

When the Group subscribes for additional new shares of an associate at a percentage different from its existing ownership percentage, the resulting carrying amount of the investment differs from the amount of the Group's proportionate interest in the associate. The Group records such a difference as an adjustment to investments with the corresponding amount charged or credited to capital surplus - changes in capital surplus from investments in associates accounted for using the equity method. If the Group's ownership interest is reduced due to its additional subscription of the new shares of the associate, the proportionate amount of the gains or losses previously recognized in other comprehensive income in relation to that associate is reclassified to profit or loss on the same basis as would be required had the investee directly disposed of the related assets or liabilities. When the adjustment should be debited to capital surplus, but the capital surplus recognized from investments accounted for using the equity method is insufficient, the shortage is debited to retained earnings.

The entire carrying amount of an investment is tested for impairment as a single asset by comparing its recoverable amount with its carrying amount. Any impairment loss recognized is not allocated to any asset that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognized to the extent that the recoverable amount of the investment subsequently increases.

When the Group transacts with its associate, profits and losses resulting from the transactions with the associate are recognized in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

g. Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment loss.

Except for freehold land which is not depreciated, the depreciation of property, plant and equipment is recognized using the straight-line method. Each significant part is depreciated separately. The estimated useful lives, residual values and depreciation methods are reviewed at the end of each year, with the effects of any changes in the estimates accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

- h. Intangible assets
  - 1) Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are initially measured at cost and subsequently measured at cost less accumulated amortization and accumulated impairment loss. Amortization is recognized on a straight-line basis. The estimated useful lives, residual values, and amortization methods are reviewed at the end of each year, with the effect of any changes in the estimates accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are measured at cost less accumulated impairment loss.

2) Internally-generated intangible assets - research and development expenditures

Expenditures on research activities are recognized as expenses in the period in which they are incurred.

An internally-generated intangible asset arising from the development phase of an internal project is recognized if, and only if, all of the following have been demonstrated:

- a) The technical feasibility of completing the intangible asset so that it will be available for use or sale;
- b) The intention to complete the intangible asset and use or sell it;
- c) The ability to use or sell the intangible asset;
- d) How the intangible asset will generate probable future economic benefits;
- e) The availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- f) The ability to measure reliably the expenditures attributable to the intangible asset during its development.

The amount initially recognized for internally-generated intangible asset is the sum of the expenditures incurred from the date when such an intangible asset first meets the recognition criteria listed above. Subsequent to initial recognition, such intangible asset is measured on the same basis as an intangible asset that is acquired separately.

3) Derecognition of intangible assets

On derecognition of an intangible asset, the difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss.

i. Impairment of property, plant and equipment, right-of-use assets and intangible assets

At the end of each reporting period, the Group reviews the carrying amount of its property, plant and equipment, right-of-use assets and intangible assets to determine whether there is any indication of an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. If the carrying amount of the asset can be allocated on a reasonable and consistent basis to the cash-generating unit (CGU), the Group compares the carrying amount of the CGU, including the portion of the asset belongs. If this reasonable and consistent basis of allocation cannot be applied to the CGU to which the asset belongs and can be applied to the smallest group of CGUs to which the CGU belongs, this smallest group is used for impairment testing.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually and whenever there is an indication that the assets may be impaired.

The recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount, with the resulting impairment loss recognized in profit or loss.

When an impairment loss is subsequently reversed, the carrying amount of the corresponding asset, cash-generating unit is increased to the revised estimate of its recoverable amount, but only to the extent of the carrying amount that would have been determined had no impairment loss been recognized on the asset, cash-generating unit in prior years. A reversal of an impairment loss is recognized in profit or loss.

j. Financial instruments

Financial assets and financial liabilities are recognized when the Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issuance of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss (FVTPL)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

1) Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

a) Measurement categories

Financial assets are classified into the following categories: Financial assets at amortized cost and investments in equity instruments at fair value through other comprehensive income (FVTOCI).

i. Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- i) The financial assets are held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- ii) The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, financial assets at amortized cost, including cash, accounts receivable (including related parties), other receivables and other current assets are measured at amortized cost, which equals the gross carrying amount determined using the effective interest method less any impairment loss. Exchange differences are recognized in profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of such a financial asset, except for:

- i) Purchased or originated credit-impaired financial asset, for which interest income is calculated by applying the credit-adjusted effective interest rate to the amortized cost of such financial assets; and
- ii) Financial asset that is not credit impaired on purchase or origination but has subsequently become credit impaired, for which interest income is calculated by applying the effective interest rate to the amortized cost of such financial assets in subsequent reporting periods.
- A financial asset is credit impaired when one or more of the following events have occurred:
- i) Significant financial difficulty of the issuer or the borrower;
- ii) Breach of contract, such as a default;
- iii) It is becoming probable that the borrower will enter bankruptcy or undergo a financial reorganization; or
- iv) The disappearance of an active market for that financial asset because of financial difficulties.

Cash includes time deposits, which are highly liquid, readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. Cash is held for the purpose of meeting short-term cash commitments.

ii. Investments in equity instruments at FVTOCI

On initial recognition, the Group may make an irrevocable election to designate investments in equity instruments as at FVTOCI. Designation as at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognized by an acquirer in a business combination.

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognized in other comprehensive income and accumulated in other equity. The cumulative gain or loss will not be reclassified

to profit or loss on disposal of the equity investments; instead, it will be transferred to retained earnings.

Dividends on these investments in equity instruments are recognized in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment.

b) Impairment of financial assets

The Group recognizes a loss allowance for expected credit losses on financial assets at amortized cost (including accounts receivable).

The Group always recognizes lifetime expected credit losses (ECLs) for accounts receivable. For all other financial instruments, the Group recognizes lifetime ECLs when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on a financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECLs.

Expected credit losses reflect the weighted average of credit losses with the respective risks of default occurring as the weights. Lifetime ECLs represent the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECLs represent the portion of lifetime ECLs that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

For internal credit risk management purposes, the Group considers the following situations as indication that a financial asset is in default (without taking into account any collateral held by the Group):

i. Internal or external information shows that the debtor is unlikely to pay its creditors.

The impairment loss of all financial assets is recognized in profit or loss by a reduction in their carrying amounts through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and the carrying amounts of such financial assets are not reduced.

c) Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset at amortized cost in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. However, on derecognition of an investment in an equity instrument at FVTOCI, the cumulative gain or loss is transferred directly to retained earnings, without recycling through profit or loss.

2) Equity instruments

Equity instruments issued by the Group are classified as equity in accordance with the substance of the contractual arrangements and the definitions of an equity instrument.

Equity instruments issued by the Group are recognized at the proceeds received, net of direct issue costs.

The repurchase of the Group's own equity instruments is recognized in and deducted directly from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Group's own equity instruments.

- 3) Financial liabilities
  - a) Subsequent measurement

All financial liabilities are measured at amortized cost using the effective interest method.

b) Derecognition of financial liabilities

The difference between the carrying amount of a financial liability derecognized and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss.

#### k. Revenue recognition

The Group identifies contracts with customers, allocates the transaction price to the performance obligations and recognizes revenue when performance obligations are satisfied.

For contracts where the period between the date on which the Group transfers a promised good or service to a customer and the date on which the customer pays for that good or service is one year or less, the Group does not adjust the promised amount of consideration for the effects of a significant financing component.

- 1) Licensing revenue
  - a) Technical service revenue

The Group identifies performance obligations from contracts with customers and recognizes revenue when performance obligations are satisfied.

b) Royalty revenue

Revenue received from the intellectual property that remains operational without renewal or technical support is royalty revenue. When customers use the intellectual property in mass production at the foundries, the royalty prices are determined based on the production volume, sales amount or other methods of measurement; and revenue is recognized in accordance with the terms of the arrangements.

1. Leases

At the inception of a contract, the Group assesses whether the contract is, or contains, a lease.

1) The Group as lessor

Leases are classified as finance leases whenever the terms of a lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

When the Group subleases a right-of-use asset, the sublease is classified by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. However, if the head lease is a short-term lease that the Group, as a lessee, has accounted for applying recognition exemption, the sublease is classified as an operating lease.

Lease payments (less any lease incentives payable) from operating leases are recognized as income on a straight-line basis over the terms of the relevant leases. Lease modification that resulted from a negotiation with a lessee is accounted for as a new lease from the effective date of modification.

2) The Group as lessee

The Group recognizes right-of-use assets and lease liabilities for all leases at the commencement date of a lease, except for short-term leases and low-value asset leases accounted for by applying a recognition exemption where lease payments are recognized as expenses on a straight-line basis over the lease terms.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities adjusted for lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs needed to restore the underlying assets, and less any lease incentives received. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the consolidated balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments. The lease payments are discounted using the interest rate implicit in a lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee's incremental borrowing rate will be used.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term resulting from a change in future lease payments, the Group remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized in profit or loss. For a lease modification that is not accounted for as a separate lease, the Group accounts for the remeasurement of the lease liability by (a) decreasing the carrying amount of the right-of-use asset of lease modifications that decreased the scope of the lease, and recognizing in profit or loss any gain or loss on the partial or full termination of the lease; (b) making a corresponding adjustment to the right-of-use asset of all other lease modifications. Lease liabilities are presented on a separate line in the consolidated balance sheets.

Variable lease payments that do not depend on an index or a rate are recognized as expenses in the periods in which they are incurred.

m. Government grants

Government grants are not recognized until there is reasonable assurance that the Group will comply with the conditions attached to them and that the grants will be received.

Government grants related to income are recognized in other income on a systematic basis over the periods in which the Group recognizes as expenses the related costs that the grants intend to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognized as deferred revenue and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they are received.

# n. Employee benefits

# 1) Short-term employee benefits

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

2) Retirement benefits

Payments to defined contribution retirement benefit plans are recognized as expenses when employees have rendered services entitling them to the contributions.

Defined benefit costs (including service cost, net interest and remeasurement) under defined benefit retirement benefit plans are determined using the projected unit credit method. Service cost (including current service cost) and net interest on the net defined benefit liabilities (assets) are recognized as employee benefits expense in the period in which they occur. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which it occurs. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

Net defined benefit liabilities (assets) represent the actual deficit (surplus) in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any refunds from the plans or reductions in future contributions to the plans.

3) Other long-term employee benefits

Other long-term employee benefits are accounted for in the same way as the accounting required for defined benefit plans except that remeasurement is recognized in profit or loss.

o. Share-based payment arrangements

# Employee share options granted to employees

The fair value at the grant date of the employee share options is expensed on a straight-line basis over the vesting period, based on the Group's best estimates of the number of shares or options that are expected to ultimately vest, with a corresponding increase in capital surplus - employee share options and non-controlling interests. The expense is recognized in full at the grant date if the grants are vested immediately.

At the end of each reporting period, the Group revises its estimate of the number of employee share options that are expected to vest. The impact of the revision of the original estimates is recognized in profit or loss such that the cumulative expenses reflect the revised estimate, with a corresponding adjustment to capital surplus - employee share options and non-controlling interests.

p. Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

1) Current tax

Income tax payable (refundable) is based on taxable profit (loss) for the year determined according to the applicable tax laws of each tax jurisdiction.

According to the Income Tax Law in the ROC, an additional tax on unappropriated earnings is provided for in the year the shareholders approve to retain earnings.

Adjustments of prior years' tax liabilities are added to or deducted from the current year's tax provision.

2) Deferred tax

Deferred tax is recognized on temporary differences between the carrying amount of assets and liabilities and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences, research and development expenditures to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are recognized only to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and such temporary differences are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered. A previously unrecognized deferred tax asset is also reviewed at the end of each reporting period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liabilities are settled or the assets are realized, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

3) Current and deferred taxes

Current and deferred taxes are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income or directly in equity; in which case, the current and deferred taxes are also recognized in other comprehensive income or directly in equity, respectively.

# 5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, management is required to make judgments, estimations, and assumptions on the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The Group considers the possible impact of the recent development of the COVID-19 and its economic environment implications when making its critical accounting estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised if the revisions affect only that period or in the period of the revisions and future periods if the revisions affect both current and future periods.

# **Key Sources of Estimation Uncertainty**

#### a. Estimated impairment of financial assets

The provision for impairment of accounts receivable (including related parties) is based on assumptions on probability of default and loss given default. The Group uses judgment in making these assumptions and in selecting the inputs to the impairment calculation, based on the Group's historical experience, existing market conditions as well as forward looking estimates as of the end of each reporting period. For details of the key assumptions and inputs used, see Note 9. Where the actual future cash inflows are less than expected, a material impairment loss may arise.

# 6. CASH

	Decem	iber 31
	2022	2021
Bank deposits Cash on hand	\$ 3,066,233 <u>35</u>	\$ 2,482,730 <u>35</u>
	<u>\$ 3,066,268</u>	<u>\$ 2,482,765</u>

The market rates of cash in bank at the end of the reporting period were as follows:

	Decem	ber 31
	2022	2021
Bank deposits	0.001%-4.27%	0.001%-2.35%

# 7. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	Decen	nber 31
	2022	2021
Non-current		
Investments in equity instruments at FVTOCI	<u>\$ 4,914</u>	<u>\$ 16,130</u>
Domestic investments Unlisted shares		
Ordinary shares - Powerchip Technology Corporation Ordinary shares - Syntronix Corporation	\$ - 4,914	\$ 10,233 5,897
	<u>\$ 4,914</u>	<u>\$ 16,130</u>

These investments in equity instruments are not held for trading. Instead, they are held for medium- to long-term strategic purposes. Accordingly, the management elected to designate these investments in equity instruments as at FVTOCI as they believe that recognizing short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes.

The Group took the investment strategy into consideration to sell and derecognize investments in equity instruments at FVTOCI. The information related to derecognition in 2022 and 2021 is as follows:

	For the Year End	ded December 31
	2022	2021
Fair value at the date of derecognition Accumulated loss on disposal of retained earnings transferred from	\$ 4,654	\$ 28,563
other equity	(31,750)	(5,545)

# 8. FINANCIAL ASSETS AT AMORTIZED COST

	Decem	ber 31
	2022	2021
Non-current		
Domestic investments Pledged time deposits	<u>\$ 116</u>	<u>\$ 116</u>

a. Refer to Note 26 for information relating to the credit risk management and impairment of financial assets at amortized cost.

b. Refer to Note 28 for information relating to investments in financial assets at amortized cost pledged as security.

# 9. ACCOUNTS RECEIVABLE, NET

	Decem	ber 31
	2022	2021
Accounts receivable Less: Allowance for impairment loss	\$ 239,478 (97)	\$ 104,104 (1,435)
	<u>\$ 239,381</u>	<u>\$ 102,669</u>

The average credit term was 30 to 60 days; and no interest was charged on accounts receivable. The Group uses other publicly available financial information or its own trading records to rate its major customers. The Group's exposure and the credit ratings of its counterparties are continuously monitored.

Credit exposure is controlled by counterparty limits that are reviewed and approved.

The Group applies the simplified approach to provide for expected credit losses prescribed by IFRS 9, which permits the use of lifetime expected loss provision for all accounts receivable. The expected credit losses on trade receivables are estimated using a provision matrix prepared by reference to the past default experience of the customer, the customer's current financial position and economic condition of the industry in which the customer operates. As the Group's historical credit loss experience does not show significantly different loss patterns for different customer segments, the provision for loss allowance based on past due status is not further distinguished according to the Group's different customer base.

The Group writes off an account receivable when there is information indicating that the debtor is in severe financial difficulty, and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation. For accounts receivable that have been written off, the Group continues to engage in

enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognized in profit or loss.

The Group measures the loss allowance for accounts receivable, and the information is as follows:

#### December 31, 2022

	Not Past Due	1 to 30 Days	31 to 90 Days	91 to 180 Days	Over 181 Days	Total
Gross carrying amount Loss allowance (lifetime ECLs)	\$ 224,550 	\$    9,996 (25)	\$ 4,932 (72)	\$ - -	\$ - -	\$ 239,478 (97)
Amortized cost	<u>\$ 224,550</u>	<u>\$ 9,971</u>	<u>\$ 4,860</u>	<u>\$ -</u>	<u>\$                                    </u>	<u>\$ 239,381</u>
December 31, 2021						
	Not Past Due	1 to 30 Days	31 to 90 Days	91 to 180 Days	Over 181 Days	Total
Gross carrying amount Loss allowance (lifetime ECLs)	\$ 82,789 	\$ 6,218 (151)	\$ 14,914 (1,262)	\$ 183 (22)	\$ - -	\$ 104,104 (1,435)
Amortized cost	<u>\$ 82,789</u>	<u>\$ 6,067</u>	<u>\$ 13,652</u>	<u>\$ 161</u>	<u>\$ -</u>	<u>\$ 102,669</u>

The movements of the loss allowance of accounts receivable were as follows:

	For the Year Ended December 31		
	2022	2021	
Balance at January 1 Less: Net remeasurement of loss allowance	\$ 1,435 (1,338)	\$ 11,961 (10,526)	
Balance at December 31	<u>\$ 97</u>	<u>\$ 1,435</u>	

# **10. SUBSIDIARIES**

#### Subsidiaries included in the consolidated financial statements

			Proportion o	f Ownership	
			Decem	ber 31	_
Investor	Investee	Nature of Activities	2022	2021	Remark
eMemory Technology Inc.	PUFsecurity Corporation	Product designing, software services, data processing services, intellectual property, etc.	76.17%	80.82%	1
	eMemory Japan Corporation	Product designing, intellectual property management, technology service	100%	-	2
PUFsecurity Corporation	PUFsecurity USA Corporation	Sales promotion	100%	100%	-
	PUFsecurity Technology (Shanghai) Corporation	Product designing and related services	100%	-	3

Remarks:

1) The employees of the Company and PUFsecurity Corporation exercised the employee share options issued by PUFsecurity Corporation in 2021. Therefore, the Company's shareholding percentage decreased from 90.91% to 80.82%.

PUFsecurity Corporation increased its capital by issuing 15,000 thousand shares with a par value of NT\$10 in January 2022, and the paid in capital increased to NT\$101,611 thousand, which was divided into 101,611 thousand shares with a par value of NT\$1. The Company subscribed for 11,107 thousand shares in cash for NT\$111,066 thousand, but did not subscribe for the shares in accordance with its original shareholding proportion, which caused it's the proportion of ownership to decrease from 80.82% to 79.82%.

The employees of the Company and PUFsecurity Corporation exercised the employee share options issued by PUFsecurity Corporation in 2022. On July 27, 2022, for the purpose of transferring shares to its employees, PUFsecurity Corporation's board of directors resolved to buy back 4,000 thousand shares of PUFsecurity Corporation's ordinary shares with the price of NT\$7.5 per share. Therefore, eMemory Technology Inc.'s shareholding percentage decreased from 79.82% to 76.17%.

- 2) eMemory Technology Inc. invested and established eMemory Japan Corporation in March 2022, and the Company remitted investment fund of JPY50,000 thousand on October 21, 2022 and February 3, 2023.
- PUFsecurity Corporation invested and established PUFsecurity Technology (Shanghai) Corporation in July 2022, and PUFsecurity Corporation remitted investment fund of US\$250 thousand on February 3, 2023.

# 11. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

#### Investments in associates

	December 31		
	2022	2021	
Associates that is not individually material			
iMQ Technology Inc.	<u>\$ 15,185</u>	<u>\$ 3,083</u>	
	Proportion of ( Voting	Ownership and Rights	
	December		
Name of Associate	2022	2021	
iMQ Technology Inc.	2.34%	2.69%	

The employees of iMQ Technology Inc. exercised the employee share option in 2021. Therefore, the Company's shareholding percentage decreased from 2.71% to 2.69%.

The employees of iMQ Technology Inc. exercised the employee share option in 2022. Therefore, the Company's shareholding percentage decreased from 2.69% to 2.34%.

	For the Year Ended December 31		
	2022	2021	
The Company's share of : Loss from continuing operations Other comprehensive loss	\$ (2,080) <u>1</u>	\$ (2,560) 	
Total comprehensive loss for the period	<u>\$ (2,079</u> )	<u>\$ (2,560</u> )	

Although the shareholding ratio is less than 20%, the Company is able to exercise significant influence over iMQ Technology Inc. since the chairman of the Company is the same person as the chairman of iMQ Technology Inc.

For information about the nature of business, main operating location and country of incorporation of the associate, refer to Table 3.

The investments in the associates accounted for using the equity method, and the share of profit or loss and other comprehensive income (loss) of those investments for the years ended December 31, 2022 and 2021 was based on the associate's financial statements which have been audited for the same years.

# 12. PROPERTY, PLANT AND EQUIPMENT

	December 31		
	2022	2021	
Assets used by the Group Assets leased under operating leases	\$ 460,475 <u>322</u>	\$ 459,983 <u>327</u>	
	<u>\$ 460,797</u>	<u>\$ 460,310</u>	

#### a. Assets used by the Group

	Freehold Land	Buildings	Research and Development Equipment	Office Equipment	Total
Cost					
Balance at January 1, 2022 Additions Disposals	\$ 123,905	\$ 388,508 6,801 (989)	\$ 100,198 21,717 (32,264)	\$ 17,646 8,032 (3,065)	\$ 630,257 36,550 (36,318)
Balance at December 31, 2022	<u>\$ 123,905</u>	<u>\$ 394,320</u>	<u>\$ 89,651</u>	<u>\$ 22,613</u>	<u>\$ 630,489</u>
Accumulated depreciation					
Balance at January 1, 2022 Depreciation expense Disposals	\$	\$ 101,127 11,824 (989)	\$ 61,948 20,132 (32,264)	\$ 7,199 4,102 (3,065)	\$ 170,274 36,058 (36,318)
Balance at December 31, 2022	<u>\$</u>	<u>\$ 111,962</u>	<u>\$ 49,816</u>	<u>\$ 8,236</u>	<u>\$ 170,014</u>
Carrying amount at December 31, 2022	<u>\$ 123,905</u>	<u>\$ 282,358</u>	<u>\$ 39,835</u>	<u>\$ 14,377</u>	<u>\$ 460,475</u>
Cost					
Balance at January 1, 2021 Additions Disposals Transfers from assets leased under	\$ 113,730 - -	\$ 364,150 8,229 (7,533)	\$ 117,024 16,443 (33,269)	\$ 12,008 6,719 (1,081)	\$ 606,912 31,391 (41,883)
operating leases	10,175	23,662		<u> </u>	33,837
Balance at December 31, 2021	<u>\$ 123,905</u>	<u>\$ 388,508</u>	<u>\$ 100,198</u>	<u>\$ 17,646</u>	<u>\$ 630,257</u> (Continued)

	Freehold Land	Buildings	Research and Development Equipment	Office Equipment	Total
Accumulated depreciation					
Balance at January 1, 2021 Depreciation expense Disposals Transfers from assets leased under operating leases	\$ - - -	\$ 93,042 11,068 (7,507) <u>4,524</u>	\$ 71,251 23,966 (33,269)	\$ 5,220 3,060 (1,081)	\$ 169,513 38,094 (41,857) <u>4,524</u>
Balance at December 31, 2021	<u>\$ -</u>	<u>\$ 101,127</u>	<u>\$ 61,948</u>	<u>\$ 7,199</u>	<u>\$ 170,274</u>
Carrying amount at December 31, 2021	<u>\$ 123,905</u>	<u>\$ 287,381</u>	<u>\$ 38,250</u>	<u>\$ 10,447</u>	<u>\$ 459,983</u> (Concluded)

# b. Assets leased under operating leases

	Freehold Land	Buildings	Total
Cost			
Balance at January 1 and December 31, 2022	<u>\$ 114</u>	<u>\$ 265</u>	<u>\$ 379</u>
Accumulated depreciation			
Balance at January 1, 2022 Depreciation expense	\$ - 	\$ 52 5	\$ 52 5
Balance at December 31, 2022	<u>\$                                    </u>	<u>\$ 57</u>	<u>\$ 57</u>
Carrying amount at December 31, 2022	<u>\$ 114</u>	<u>\$ 208</u>	<u>\$ 322</u>
Cost			
Balance at January 1, 2021 Transfers to assets used by the Group	\$ 10,289 (10,175)	\$ 23,927 (23,662)	\$ 34,216 (33,837)
Balance at December 31, 2021	<u>\$ 114</u>	<u>\$ 265</u>	<u>\$ 379</u>
Accumulated depreciation			
Balance at January 1, 2021 Depreciation expense Transfers to assets used by the Group	\$ - - 	\$ 4,222 354 (4,524)	\$ 4,222 354 <u>(4,524</u> )
Balance at December 31, 2021	<u>\$ -</u>	<u>\$ 52</u>	<u>\$ 52</u>
Carrying amount at December 31, 2021	<u>\$ 114</u>	<u>\$ 213</u>	<u>\$ 327</u>

Operating leases are related to leases of buildings with lease terms of 1 year. The lessees do not have bargain purchase options to acquire the assets at the expiry of the lease periods.

The maturity analysis of lease payments receivable under operating lease payments was as follows:

	December 31		
	2022	2021	
Year 1	<u>\$ 30</u>	<u>\$ 30</u>	

There was no indication of impairment for the years ended December 31, 2022 and 2021.

The Group's property, plant and equipment are depreciated on a straight-line basis over their useful lives as follows:

Buildings	
Office main buildings	35-50 years
Electrical power equipment	5-10 years
Air-conditioning equipment	5-8 years
Extinguishment equipment	5 years
Research and development equipment	3-8 years
Office equipment	3-10 years

# **13. LEASE ARRANGEMENTS**

a. Right-of-use assets

	December 31	
	2022	2021
Carrying amount		
Buildings Transportation equipment	\$ 2,978 	\$ 4,885 <u>3,801</u>
	<u>\$ 5,438</u>	<u>\$ 8,686</u>
	For the Year End 2022	ded December 31 2021
Additions to right-of-use assets	<u>\$7</u>	<u>\$ 7,671</u>
Depreciation charge for right-of-use assets Buildings Transportation equipment	\$ 1,914 <u>1,341</u> \$ 3,255	\$ 1,692 <u>645</u> \$ 2,337
Income from the subleasing of right-of-use assets (presented in other income)	<u>\$ (1,431</u> )	<u>\$ (1,205)</u>

Except for the aforementioned additions and recognized depreciation, the Group did not have significant sublease or impairment of right-of-use assets for the years ended December 31, 2022 and 2021.

# b. Lease liabilities

	December 31		
	2022	2021	
Carrying amount			
Current	<u>\$ 3,299</u>	<u>\$ 3,230</u>	
Non-current	<u>\$ 2,237</u>	<u>\$ 5,532</u>	

Discount rates for lease liabilities were as follows:

	Decem	December 31		
	2022	2021		
Buildings	1.38%-1.68%	1.38%-1.68%		
Transportation equipment	2.73%	2.73%		

# c. Other lease information

Refer to Note 12 for operating leases related to leases arrangements of property, plant and equipment.

	For the Year Ended December 31		
	2022	2021	
Expenses relating to short-term leases Total cash outflow for leases	<u>\$ 3,070</u> <u>\$ (6,447</u> )	<u>\$3,138</u> <u>\$(5,566)</u>	

The Group's leases of certain parking space and machine rooms qualify as short-term leases. The Group has elected to apply the recognition exemption and thus, did not recognize right-of-use assets and lease liabilities for these leases.

# **14. INTANGIBLE ASSETS**

	Patents	Software	Trademarks	Total
Cost				
Balance at January 1, 2022 Additions Disposals	\$ 158,784 10,032 (51)	\$ 7,870 27,303 (1,980)	\$ 3,000	\$ 169,654 37,335 (2,031)
Balance at December 31, 2022	<u>\$ 168,765</u>	<u>\$ 33,193</u>	<u>\$ 3,000</u>	<u>\$ 204,958</u>
Accumulated amortization				
Balance at January 1, 2022 Amortization expense Disposals	\$ 89,713 16,894 (51)	\$ 4,678 18,586 (1,980)	\$ 2,827 104	\$ 97,218 35,584 (2,031)
Balance at December 31, 2022	<u>\$ 106,556</u>	<u>\$ 21,284</u>	<u>\$ 2,931</u>	<u>\$ 130,771</u>
Carrying amount at December 31, 2022	<u>\$ 62,209</u>	<u>\$ 11,909</u>	<u>\$ 69</u>	<u>\$ 74,187</u> (Continued)

	Patents	Software	Trademarks	Total
Cost				
Balance at January 1, 2021 Additions Disposals	\$ 145,847 13,280 (343)	\$ 9,340 1,180 (2,650)	\$ 3,000	\$ 158,187 14,460 (2,993)
Balance at December 31, 2021	<u>\$ 158,784</u>	<u>\$ 7,870</u>	<u>\$ 3,000</u>	<u>\$ 169,654</u>
Accumulated amortization				
Balance at January 1, 2021 Amortization expense Disposals	\$ 73,891 16,165 (343)	\$ 4,847 2,481 (2,650)	\$ 2,635 192	\$ 81,373 18,838 (2,993)
Balance at December 31, 2021	<u>\$ 89,713</u>	<u>\$ 4,678</u>	<u>\$ 2,827</u>	<u>\$ 97,218</u>
Carrying amount at December 31, 2021	<u>\$ 69,071</u>	<u>\$ 3,192</u>	<u>\$ 173</u>	<u>\$ 72,436</u> (Concluded)

The Group's major products are NeoBit<sup>®</sup>, NeoFuse<sup>®</sup>, NeoPUF<sup>®</sup>, NeoEE<sup>®</sup> and NeoMTP<sup>®</sup>, etc. There are 1,247 patents currently owned or pending approval for the products mentioned above. According to the requirements of IAS 38, the research and development costs were recognized as research and development expenses, instead of capitalized, in the periods when incurred. The costs of the patents and the trademarks mentioned above were the costs of the relevant fees and professional service expenses for legal right applications.

The above intangible assets with finite useful lives are amortized on a straight-line basis over their useful lives as follows:

Patents	5 years
Software	1-3 years
Trademarks	5 years

# **15. OTHER ASSETS**

	December 31	
	2022	2021
Current		
Prepayments		
Prepayments for software	\$ 7,392	\$ 15,900
Prepayments for annual fee on the patents	6,028	5,481
Prepayments for software maintenance	1,688	1,738
Prepayments for membership	1,293	455
Prepayments for outsourced testing	321	2,009
Others	3,292	1,677
	<u>\$ 20,014</u>	<u>\$ 27,260</u>
Other assets		
Temporary payments	<u>\$ 4,157</u>	<u>\$ 3,854</u>

#### **16. OTHER LIABILITIES**

	December 31	
	2022	2021
Current		
Other payables		
Bonuses	\$ 125,298	\$ 98,052
Payable for annual leave	7,446	7,244
Payable for professional service fees	1,992	2,078
Others	47,161	44,897
	<u>\$ 181,897</u>	<u>\$ 152,271</u>
Other liabilities		
Receipt under custody	\$ 1,952	\$ 1,490
Temporary receipts	27	11
Receipts in advance	<u> </u>	427
	<u>\$ 1,979</u>	<u>\$ 1,928</u>

#### **17. RETIREMENT BENEFIT PLANS**

#### a. Defined contribution plans

The Group adopted a pension plan under the Labor Pension Act (LPA), which is a state-managed defined contribution plan. Under the LPA, an entity makes monthly contributions to employees' individual pension accounts at 6% of monthly salaries and wages.

#### b. Defined benefit plans

The defined benefit plan adopted by the Company in accordance with the Labor Standards Law is operated by the government. Pension benefits are calculated on the basis of the length of service and average monthly salaries of the 6 months before retirement. The Company contributes amounts equal to 2% of total monthly salaries and wages to a pension fund administered by the pension fund monitoring committee. Pension contributions are deposited in the Bank of Taiwan in the committee's name. Before the end of each year, the Company assesses the balance in the pension fund. If the amount of the balance in the pension fund is inadequate to pay retirement benefits for employees who conform to retirement requirements in the next year, the Company is required to fund the difference in one appropriation that should be made before the end of March of the next year. The pension fund is managed by the Bureau of Labor Funds, Ministry of Labor (the Bureau); the Company has no right to influence the investment policy and strategy.

The amounts based on the actuarial report of the Company's defined benefit plans were as follows:

	December 31	
	2022	2021
Present value of funded defined benefit obligation Fair value of plan assets	\$ 29,520 (13,808)	\$ 31,147 <u>(11,957</u> )
Net defined benefit liabilities	<u>\$ 15,712</u>	<u>\$ 19,190</u>

Movements in net defined benefit liabilities were as follows:

	Present Value of the Defined Benefit Obligation	Fair Value of the Plan Assets	Net Defined Benefit Liabilities
Balance at January 1, 2021 Net interest expense (income)	<u>\$ 32,106</u> <u>160</u>	<u>\$ (10,873)</u> (58)	<u>\$ 21,233</u> <u>102</u>
Recognized in profit or loss Remeasurement	160	(58)	102
Return on plan assets (excluding amounts			
included in net interest)	-	(134)	(134)
Actuarial loss (gain)		()	()
Changes in demographic assumptions	1,062	-	1,062
Experience adjustments	(2,181)		(2,181)
Recognized in other comprehensive income	<u>(1,119</u> )	(134)	(1,253)
Contributions from the employer	-	(892)	(892)
Balance at December 31, 2021	31,147	(11,957)	<u>    19,190</u>
Net interest expense (income)	<u> </u>	<u>(62)</u>	94
Recognized in profit or loss Remeasurement	156	(62)	94
Return on plan assets (excluding amounts			
included in net interest)	_	(919)	(919)
Actuarial loss (gain)	_	()1))	()1))
Changes in financial assumptions	(1,926)	-	(1,926)
Experience adjustments	143	-	143
Recognized in other comprehensive income	(1,783)	(919)	(2,702)
Contributions from the employer	<u> </u>	(870)	(870)
Balance at December 31, 2022	<u>\$ 29,520</u>	<u>\$ (13,808</u> )	<u>\$ 15,712</u>

Through the defined benefit plans under the Labor Standards Law, the Company is exposed to the following risks:

- 1) Investment risk: The plan assets are invested in domestic and foreign equity and debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau or under the mandated management. However, in accordance with relevant regulations, the return generated by plan assets should not be below the interest rate for a 2-year time deposit with local banks.
- 2) Interest risk: A decrease in the government bond interest rate will increase the present value of the defined benefit obligation; however, this will be partially offset by an increase in the return on the plans' debt investments.
- 3) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation were carried out by qualified actuaries. The significant assumptions used for the purposes of the actuarial valuations were as follows:

	December 31	
	2022	2021
Discount rate	1.50%	0.50%
Expected rate of salary increase	4.50%	4.00%

If possible reasonable changes in each of the significant actuarial assumptions will occur and all other assumptions will remain constant, the present value of the defined benefit obligation would increase (decrease) as follows:

	December 31	
	2022	2021
Discount rate		
0.25% increase	<u>\$ (867)</u>	<u>\$ (1,007)</u>
0.25% decrease	<u>\$ 901</u>	<u>\$ 1,049</u>
Expected rate of salary increase		
0.25% increase	<u>\$ 861</u>	<u>\$ 999</u>
0.25% decrease	<u>\$ (833)</u>	<u>\$ (964</u> )

The sensitivity analysis presented above may not be representative of the actual changes in the present value of the defined benefit obligation as it is unlikely that changes in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	December 31		
	2022	2021	
Expected contributions to the plans for the next year	<u>\$ 912</u>	<u>\$ 949</u>	
Average duration of the defined benefit obligation	12 years	13.1 years	

# **18. EQUITY**

a. Ordinary shares

	December 31		
	2022	2021	
Numbers of shares authorized (in thousands)	<u>100,000</u>	<u>100,000</u>	
Shares authorized	<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>	
Number of shares issued and fully paid (in thousands)	<u>76,185</u>	<u>76,124</u>	
Shares issued	<u>\$ 761,845</u>	<u>\$ 761,235</u>	

For the year ended December 31, 2022, the shares increased due to the employees' exercise of their employee share options.

# b. Capital surplus

	December 31		iber 31
		2022	2021
May be used to offset a deficit, distributed as cash dividends, or transferred to share capital (1)			
Arising from issuance of ordinary shares Arising from issuance of ordinary-exercised/invalid employee	\$	60,421	\$ 153,448
share options		62,636	53,423
May be used to offset a deficit only			
<ul><li>Arising from changes in percentage of ownership interests in subsidiaries (2)</li><li>Arising from share of changes in capital surplus of associates (2)</li></ul>		13,883 62,948	27,697 48,766
May not be used for any purpose			
Arising from employee share options		10,634	19,847
	<u>\$</u>	210,522	<u>\$ 303,181</u>

- 1) Such capital surplus may be used to offset a deficit; in addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or transferred to share capital (limited to a certain percentage of the Company's capital surplus and to once a year).
- 2) Such capital surplus arises from the effects of changes in ownership interests in subsidiaries and associates resulting from equity transactions other than actual disposals or acquisitions or from changes in capital surplus of subsidiaries and associates accounted for using the equity method.
- c. Retained earnings and dividend policy

Based on the Company's Articles of Incorporation state that, where the Company made a profit in a fiscal year, the profit shall be first utilized for paying taxes, offsetting accumulated losses, setting aside as legal reserve 10% of the remaining profit, setting aside or reversing a special reserve in accordance with the laws and regulations, and then any remaining profit together with any undistributed retained earnings shall be used by the Company's board of directors as the basis for proposing a distribution plan, which should be resolved in the shareholders' meeting for the distribution of dividends and bonuses to shareholders. For the policies on the distribution of employees' compensation and remuneration of directors after the amendment, refer to "Employees' compensation and remuneration of directors" in Note 21 (g).

The Company shall distribute dividend with considerations of the market situation and development stage, as well as future capital needs, long-term corporate development and the shareholders' cash flow needs. Based on the Company's dividend policy, in principle, the total dividends distributed shall not be less than 50% of distributable earnings, of which at least 10% will be paid as cash dividend and the remainder will be in the form of stock dividend. The board of directors shall map out the distribution proposal in consideration of future operation and capital expenditure, and present the proposal at the shareholders' meeting for approval.

An appropriation of earnings to the legal reserve shall be made until the legal reserve equals the Company's paid-in capital. The legal reserve may be used to offset deficits. If the Company has no deficit and the legal reserve has exceeded 25% of the Company's paid-in capital, the excess may be transferred to capital or distributed in cash.

The appropriations of earnings for 2021 and 2020 which had been approved in the shareholders' meetings on June 15, 2022 and July 15, 2021, respectively, were as follows:

	Appropriation of Earnings			
	For the Year Ended December 31			
	2021 2020			
Legal reserve	<u>\$ 109,686</u>	<u>\$ 70,752</u>		
Special reserve	<u>\$ (29,116</u> )	<u>\$ (5,485</u> )		
Cash dividends	<u>\$ 931,990</u>	<u>\$ 558,792</u>		
Cash dividends per share (NT\$)	\$ 12.50	\$ 7.50		

The Company's shareholders also resolved to issue cash dividends from the capital surplus of \$111,839 thousand and \$111,759 thousand in the shareholders' meetings on June 15, 2022 and July 15, 2021, respectively.

The appropriations of earnings for 2022 had been proposed by the Company's board of directors on February 22, 2023. The appropriations and dividends per share were as follows:

	For the Year Ended December 31, 2022
Legal reserve	<u>\$ 125,888</u>
Special reserve	<u>\$ (26,005)</u>
Cash dividends	<u>\$ 1,417,769</u>
Cash dividends per share (NT\$)	\$ 19.00

Issuance of cash dividends from capital surplus of \$111,929 thousand had also been proposed by the Company's board of directors on February 22, 2023.

The appropriations of earnings for 2022 are subject to the resolution of the shareholders in their meeting to be held on June 9, 2023.

# d. Other equity items

1) Exchange differences on the translation of the financial statements of foreign operations

	For the Year Ended December 31		
	2022	2021	
Balance at January 1	<u>\$ (112</u> )	<u>\$ (26</u> )	
Recognized for the year			
Exchange differences on the translation of the financial statements of foreign operations	817	(86)	
Share from associates accounted for using the equity method	1	<u> </u>	
Other comprehensive loss recognized for the year	818	<u>(86</u> )	
Balance at December 31	<u>\$ 706</u>	<u>\$ (112</u> )	

# 2) Unrealized valuation gain (loss) on financial assets at FVTOCI

	For the Year Ended December 31		
	2022	2021	
Balance at January 1	<u>\$ (30,874</u> )	<u>\$ (60,075</u> )	
Recognized for the year Unrealized gain (loss) - equity instruments Other comprehensive income (loss) recognized for the year	<u>(6,562</u> ) (6,562)	<u>23,656</u> 23,656	
Cumulative unrealized gain (loss) of equity instruments transferred to retained earnings due to disposal	<u>    (0,362</u> ) <u>    31,750</u>	5,545	
Balance at December 31	<u>\$ (5,686</u> )	<u>\$ (30,874</u> )	

# e. Non-controlling interests

	For the Year Ended December 31		
	2022	2021	
Balance at January 1	\$ 47,415	\$ 9,372	
Change in percentage of ownership interests in subsidiaries	13,814	(3,068)	
Share in loss for the year	(7,768)	(7,503)	
Other comprehensive income (loss) during the year Exchange differences on the translation of the financial			
statements of foreign operations	69	(11)	
Share-based payments	723	78	
Exercise of employee share options by subsidiaries	8,867	9,613	
Increase in treasury stock by subsidiaries	(30,000)	-	
Non-controlling interests	<u>-</u>	38,934	
Balance at December 31	<u>\$ 33,120</u>	<u>\$ 47,415</u>	

# f. Treasury shares

**Unit: In Thousands of Shares** 

Purpose of Buy-Back	Number of Shares at January 1	Increase During the Year	Decrease During the Year	Number of Shares at December 31
<u>2022</u>				
Shares transferred to employees	1,567	<u> </u>	<u> </u>	1,567
<u>2021</u>				
Shares transferred to employees	1,567	<u> </u>		1,567

In September 2018, for the purpose of transferring shares to its employees, the Company's board of directors resolved to buy back 2,500 thousand shares of the Company's ordinary shares from the TPEx market from September 14, 2018 to November 13, 2018 with the price interval ranging from NT\$177.80 to NT\$400 per share. The Company has bought back 1,567 thousand shares with total cost of NT\$404,238 thousand.

Under the Securities and Exchange Act, the Company shall neither pledge treasury shares nor exercise shareholders' rights on these shares, such as the rights to dividends and to vote.

## **19. SHARE-BASED PAYMENTS**

# Employee share option plan of the Company

Qualified employees of the Company were granted 500 options in February 2016. Each option entitles the holder to subscribe for one thousand ordinary shares of the Company. The options granted are valid for 10 years and exercisable at certain percentages after the second anniversary from the grant date. The options were granted at an exercise price equal to the closing price of the Company's ordinary shares listed on the TPEx on the grant date. For any subsequent changes in the Company's ordinary shares or for any cash dividends issued in excess of the ratio required in the issuance rule, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31						
	20	22	20	21			
	Number of Options	Weighted- average Exercise Price (NT\$)	Number of Options	Weighted- average Exercise Price (NT\$)			
Balance at January 1 Options exercised	130 (61)	\$ 318.4 318.4	194 (64)	\$ 318.4 318.4			
Balance at December 31	69	318.4	130	318.4			
Options exercisable, end of period	69	318.4	130	318.4			

The weighted-average share prices on the exercise date of the share options for the year ended December 31, 2022 and 2021 were \$1,108 and \$1,645, respectively.

Information on outstanding options is as follows:

	December 31			
	2022	2021		
Range of exercise price (NT\$)	\$ 318.4	\$ 318.4		
Weighted-average remaining contractual life (in years)	3.15	4.15		

Options granted in February 2016 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	351
Exercise price (NT\$)	\$	351
Expected volatility		43.24%
Expected life (in years)		6-7 years
Expected dividend yield		-
Risk-free interest rate	0.7	1%-0.75%

Compensation cost recognized were both NT\$0 thousand for the year ended December 31, 2022 and 2021.

Qualified employees of PUFsecurity Corporation were granted 9,337 options in January 2020. Each option entitles the holder to subscribe for one thousand ordinary shares of PUFsecurity Corporation. The options granted are valid for 3 years and exercisable at certain percentages one year after the grant date. The options

were granted at an exercise price of NT\$1. For any subsequent changes in PUFsecurity Corporation's ordinary shares, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31					
	20	022		2021		
	Number of Options	Weighted- average Exercise Price (NT\$)		Number of Options	Weighted- average Exercise Price (NT\$)	
Balance at January 1 Options exercised Options forfeited	4,180 (4,146) (34)	\$	1 1 1	9,274 (4,613) (481)	\$	1 1 1
Balance at December 31			-	4,180		1
Options exercisable, end of period			-	24		1
Weighted-average fair value of options granted (NT\$)	<u>\$</u>			<u>\$</u>		

Information on outstanding options is as follows:

	December 31, 2021
Range of exercise price (NT\$)	\$ 1
Weighted-average remaining contractual life (in years)	1.03

Options granted in January 2020 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	0.43
Exercise price (NT\$)	\$	1
Expected volatility	47.84%-	-48.23%
Expected life (in years)	2-2.	5 years
Expected dividend yield		-
Risk-free interest rate	0.5%	6-0.52%

Compensation cost recognized were NT\$1 thousand and NT\$58 thousand for the year ended December 31, 2022 and 2021, respectively.

Qualified employees of PUFsecurity Corporation were granted 10,663 options in July 2020. Each option entitles the holder to subscribe for one thousand ordinary shares of PUFsecurity Corporation. The options granted are valid for 3 years and exercisable at certain percentages one year after the grant date. The options were granted at an exercise price of NT\$1. For any subsequent changes in PUFsecurity Corporation's ordinary shares, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31						
	2022			2021			
	Number of Options	avei	hted- rage se Price Γ\$)	Number of Options	U		
Balance at January 1 Options exercised Options forfeited	4,807 (4,722) (85)	\$	1 1 1	10,627 (5,000) (820)	\$	1 1 1	
Balance at December 31	<u> </u>		-	4,807		1	
Options exercisable, end of period			-	49		1	
Weighted-average fair value of options granted (NT\$)	<u>\$ -</u>			<u>\$</u>			

Information on outstanding options is as follows:

	December 31, 2021
Range of exercise price (NT\$)	\$ 1
Weighted-average remaining contractual life (in years)	1.52

Options granted in July 2020 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	0.04
Exercise price (NT\$)	\$	1
Expected volatility	50.07%	-50.68%
Expected life (in years)	2-2	.5 years
Expected dividend yield		-
Risk-free interest rate	0.25%	<b>%-0.27%</b>

Compensation cost recognized were both NT\$0 thousand for the year ended December 31, 2022 and 2021.

Qualified employees of PUFsecurity Corporation were granted 4,089 options in September 2021. Each option entitles the holder to subscribe for one thousand ordinary shares of PUFsecurity Corporation. The options granted are valid for 5 years and exercisable at certain percentages two year after the grant date. The options were granted at an exercise price of NT\$2. For any subsequent changes in PUFsecurity Corporation's ordinary shares, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31						
	20	022		2021			
	Number of Options	avei	hted- rage se Price Γ\$)	Number of Options	ave Exercis	hted- rage se Price Γ\$)	
Balance at January 1 Options granted Options forfeited	4,089 (94)	\$	2 - 2	- 4,089 	\$	2	
Balance at December 31	3,395		2	4,089		2	
Options exercisable, end of period Weighted-average fair value of			-	<u> </u>		-	
options granted (NT\$)	<u>\$</u>			<u>\$ 0.051</u>			

Information on outstanding options is as follows:

	December 31			
	20	22	20	21
Range of exercise price (NT\$)	\$	2	\$	2
Weighted-average remaining contractual life (in years)		3.71		4.71

Options granted in September 2021 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	0.53
Exercise price (NT\$)	\$	2
Expected volatility	51.93%	6-53.25%
Expected life (in years)	3.5-4	4.5 years
Expected dividend yield		-
Risk-free interest rate	0.28	%-0.29%

Compensation cost recognized were NT\$68 thousand and NT\$20 thousand for the year ended December 31, 2022 and 2021, respectively.

In November 2021, PUFsecurity Corporation issued shares, out of which some were reserved for employees' subscription. The Black-Scholes pricing model was used to price the shares, which was also used to calculate the compensation costs as NT\$0; the inputs of the model were as follows:

Grant-date share price (NT\$)	\$ 1.86
Exercise price (NT\$)	\$ 10
Expected volatility	63.44%
Expected life	29 days
Expected dividend yield	-
Risk-free interest rate	0.25%

Qualified employees of PUFsecurity Corporation were granted 2,090 options in June 2022. Each option entitles the holder to subscribe for one thousand ordinary shares of PUFsecurity Corporation. The options granted are valid for 5 years and exercisable at certain percentages two year after the grant date. The options were granted at an exercise price of NT\$4. For any subsequent changes in PUFsecurity Corporation's ordinary shares, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31, 2022		
	Number of Options	Weighted- average Exercise Price (NT\$)	
Balance at January 1 Options granted Options forfeited	2,090 (10)	\$- 4 4	
Balance at December 31	2,080	4	
Options exercisable, end of period	<u> </u>	-	
Weighted-average fair value of options granted (NT\$)	<u>\$ 1.50</u>		

Information on outstanding options is as follows:

	December 31, 2022
Range of exercise price (NT\$)	\$ 4
Weighted-average remaining contractual life (in years)	4.45

Options granted in June 2022 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	3.68
Exercise price (NT\$)	\$	4
Expected volatility	54.33%	6-54.93%
Expected life (in years)	3.5-4	1.5 years
Expected dividend yield		-
Risk-free interest rate	1.110	%-1.18%

Compensation cost recognized was NT\$587 thousand for the year ended December 31, 2022.

Qualified employees of PUFsecurity Corporation were granted 420 options in September 2022. Each option entitles the holder to subscribe for one thousand ordinary shares of PUFsecurity Corporation. The options granted are valid for 5 years and exercisable at certain percentages two year after the grant date. The options were granted at an exercise price of NT\$4. For any subsequent changes in PUFsecurity Corporation's ordinary shares, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31, 2022	
	Number of Options	Weighted- average Exercise Price (NT\$)
Balance at January 1 Options granted	420	\$ - 4
Balance at December 31	420	4
Options exercisable, end of period		-
Weighted-average fair value of options granted (NT\$)	<u>\$ 1.53</u>	
Information on outstanding options is as follows:		
		December 31, 2022

	2022
Range of exercise price (NT\$)	\$  4
Weighted-average remaining contractual life (in years)	4.7

Options granted in September 2022 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	3.68
Exercise price (NT\$)	\$	4
Expected volatility	55.52%	-56.31%
Expected life (in years)	3.5-4	.5 years
Expected dividend yield		-
Risk-free interest rate	1.16%	6-1.18%

Compensation cost recognized was NT\$67 thousand for the year ended December 31, 2022.

# **20. REVENUE**

	For the Year Ended December 31	
	2022	2021
Royalty revenue Technical service revenue	\$ 2,474,639 	\$ 1,660,973 702,851
	<u>\$ 3,216,711</u>	<u>\$ 2,363,824</u>

### a. Contract balances

	December 31, 2022	December 31, 2021	January 1, 2021
Accounts receivable (including related parties ) (Note 9)	<u>\$ 242,452</u>	<u>\$ 102,669</u>	<u>\$ 117,449</u>
Contract liabilities Technical service revenue	<u>\$ 67,508</u>	<u>\$ 76,943</u>	<u>\$ 50,802</u>

The changes in the balance of contract liabilities primarily result from the timing difference between the Group's performance and the respective customer's payment.

Revenue of the reporting period recognized from the beginning contract liabilities in the previous periods is as follows:

	For the Year Ended December 31	
	2022	2021
From contract liabilities at the beginning of the year Technical service revenue	<u>\$ 53,879</u>	<u>\$_35,086</u>

### b. Partially completed contracts

	For the Year Ended December 31	
	2022	2021
Domestic	\$ 1,966,669	\$ 1,386,771
Asia	1,070,871	850,784
Others	179,171	126,269
	<u>\$ 3,216,711</u>	<u>\$ 2,363,824</u>

### 21. NET PROFIT FROM CONTINUING OPERATIONS

### a. Interest income

b.

	For the Year Ended December 31	
	2022	2021
Bank deposits	<u>\$ 15,416</u>	<u>\$ 6,997</u>
Other income		
	For the Year Ended December 31	
	2022	2021
Rental income	\$ 1,490	\$ 3,584
Dividend income	932	315

<u>\$ 2,422</u>

\$ 3,899

Kental income	
Dividend income	

### c. Other gains and losses

	For the Year Ended December 31	
	2022	2021
Net foreign exchange gain (loss) Government grant income (Note 24) Others	\$ 34,422 5,162 <u>308</u>	\$ (8,849) 14,034 <u>874</u>
	<u>\$ 39,892</u>	<u>\$ 6,059</u>

### d. Finance costs

	For the Year Ended December 31	
	2022	2021
Interest on lease liabilities Others	\$ 144 	\$ 106 <u>3</u>
	<u>\$ 144</u>	<u>\$ 109</u>

### e. Depreciation and amortization

	For the Year Ended December 31	
	2022	2021
An analysis of depreciation by function		
Operating expenses	<u>\$ 39,318</u>	<u>\$ 40,785</u>
An analysis of amortization by function		
Selling and marketing expenses	\$ 33	\$ 25
General and administrative expenses	1,787	1,966
Research and development expenses	33,764	16,847
	<u>\$ 35,584</u>	<u>\$ 18,838</u>

### f. Employee benefits expense

For the Year Ended December 31	
2022	2021
\$ 21,619	\$ 19,372
94	102
21.713	19,474
<u>, · · · ·</u>	<u>, i</u>
723	78
1,113,410	892,678
<u>\$ 1,135,846</u>	<u>\$ 912,230</u>
<u>\$ 1,135,846</u>	<u>\$ 912,230</u>
	<b>2022</b> \$ 21,619 <u>94</u> 21,713 <u>723</u> <u>1,113,410</u> <u>\$ 1,135,846</u>

g. Employees' compensation and remuneration of directors

According to the Articles of Incorporation of the Company, the Company accrued employees' compensation and remuneration of directors at rates of 1-25% and no higher than 2%, respectively, of net profit before income tax, employees' compensation, and remuneration of directors. The employees' compensation and the remuneration of directors for the years ended December 31, 2022 and 2021, which were approved by the Company's board of directors on February 22, 2023 and February 23, 2022, respectively, are as follows:

### Accrual rate

	For the Year Ended December 31	
	2022	2021
Employees' compensation Remuneration of directors	15% 1.5%	15% 1.5%

### Amount

	For the Year End	For the Year Ended December 31	
	2022	2021	
	Cash	Cash	
Employees' compensation Remuneration of directors	<u>\$ 344,259</u> <u>\$ 34,426</u>	<u>\$231,808</u> <u>\$23,181</u>	

If there is a change in the amounts after the annual consolidated financial statements are authorized for issue, the differences are recorded as a change in the accounting estimate.

There is no difference between the actual amounts of employees' compensation and remuneration of directors paid and the amounts recognized in the consolidated financial statements for the years ended December 31, 2021 and 2020.

Information on the employees' compensation and remuneration of directors resolved by the Company's board of directors is available at the Market Observation Post System website of the Taiwan Stock Exchange.

### 22. INCOME TAXES RELATING TO CONTINUING OPERATIONS

### a. Income tax recognized in profit or loss

The major components of tax expense were as follows:

	For the Year Ended December 31	
	2022	2021
Current tax		
In respect of the current year	\$ 301,826	\$ 187,484
Income tax on unappropriated earnings	1,443	2,568
Adjustments for prior years		(373)
	303,269	189,679
Deferred tax		
In respect of the current year	1,514	(235)
Income tax expense recognized in profit or loss	<u>\$ 304,783</u>	<u>\$ 189,444</u>

A reconciliation of accounting profit and income tax expense is as follows:

	For the Year Ended December 31	
	2022	2021
Profit before tax	<u>\$ 1,908,924</u>	<u>\$ 1,283,098</u>
Income tax expense calculated at the statutory rate Nondeductible expenses in determining taxable income Income tax on unappropriated earnings Unrecognized deductible temporary differences and investment	\$ 383,276 8,926 1,443	\$ 258,080 12,982 2,568
credits Adjustments for prior years' tax	(88,862)	(83,813) (373)
Income tax expense recognized in profit or loss	<u>\$ 304,783</u>	<u>\$ 189,444</u>

b. Current tax liabilities

	Decem	December 31		
	2022	2021		
Current tax liabilities Income tax payable	<u>\$ 139,676</u>	<u>\$ 140,661</u>		

### c. Deferred tax assets

The movements of deferred tax assets was as follows:

For the Year ended December 31, 2022

	Opening Balance	Recognized in Profit or Loss	Closing Balance
Deferred tax assets			
Temporary differences	<u>\$ 4,257</u>	<u>\$ (1,514</u> )	<u>\$ 2,743</u>
For the Year ended December 31, 2021			
	Opening Balance	Recognized in Profit or Loss	Closing Balance
Deferred tax assets			
Temporary differences	<u>\$ 4,022</u>	<u>\$ 235</u>	<u>\$ 4,257</u>

d. Unused investment credits for which no deferred tax assets have been recognized in the consolidated balance sheets:

	Decem	December 31	
	2022	2021	
Investment credits Research and development	<u>\$</u>	<u>\$ 24,343</u>	

### e. Income tax assessments

The tax returns through 2020 have been assessed by the tax authorities.

### 23. EARNINGS PER SHARE

**Unit: NT\$ Per Share** 

	For the Year Ended December 31	
	2022	2021
Basic earnings per share Diluted earnings per share	$\frac{\$ 21.61}{\$ 21.51}$	<u>\$ 14.78</u> <u>\$ 14.73</u>

The earnings and weighted average number of ordinary shares outstanding used in the computation of earnings per share were as follows:

### Net Profit for the Year

	For the Year Ended December 31	
	2022	2021
Earnings used in the computation of basic earnings per share Effect of potentially dilutive ordinary shares:	\$ 1,611,909	\$ 1,101,157
Employees' compensation Employee share options	- 	- 
Earnings used in the computation of diluted earnings per share	<u>\$ 1,611,909</u>	<u>\$ 1,101,157</u>

Weighted average number of ordinary shares outstanding (in thousands of shares):

	For the Year Ended December 31	
	2022	2021
Weighted average number of ordinary shares used in the		
computation of basic earnings per share	74,586	74,520
Effect of potentially dilutive ordinary shares:		
Employees' compensation	277	131
Employee share options	78	100
Weighted average number of ordinary shares used in the		
computation of diluted earnings per share	74,941	74,751

Since the Company can offer to settle bonus to employees in cash or shares, the Company assumes the entire amount of the bonus would be settled in shares and the resulting potential shares are included in the weighted average number of shares outstanding used in the computation of diluted earnings per share, if the effect is dilutive. Such dilutive effect of the potential shares is included in the computation of diluted earnings per share until the shareholders resolve the number of shares to be distributed to employees at their meeting in the following year.

### 24. GOVERNMENT GRANTS

The Company applied for AI on chip R&D subsidy program "The Industrial Technology Foresight Research Program of Reconfigurable Analog Artificial Intelligence Chip", proposed by the Ministry of Economic Affairs, and the program was approved on December 18, 2019. The total funds approved amounted to NT\$85,750 thousand, and the subsidies amounted to NT\$34,300 thousand. The accumulated government grants income recognized was NT\$33,074 thousand and was expired on November 30, 2021. The collateral provided by the Company included cashier checks whose drawees are banking industries and guarantee letters and the amounts were NT\$34,300 thousand and NT\$14,724 thousand, respectively, and the guarantee was released on July 11, 2022.

PUFsecurity Corporation applied for A+ Industrial Innovation R&D Program "PUF-based AIoT Chip Secure Element R&D Project", proposed by the Ministry of Economic Affairs, and the program was approved on January 14, 2022. The total funds approved amounted to NT\$70,000 thousand, and the subsidies amounted to NT\$28,000 thousand. The collateral provided by PUFsecurity Corporation included cashier checks whose drawees are banking industries and the amount was NT\$28,000 thousand. The accumulated government grants income recognized was NT\$5,162 thousand.

### **25. CAPITAL MANAGEMENT**

The Group manages its capital to ensure that entities in the Group will be able to continue a going concerns while maximizing the return to shareholders through the optimization of the debt and equity balance. The Group's overall strategy has no significant changes.

The capital structure of the Group consists of issued ordinary shares, capital surplus, retained earnings and other equity.

The Group is not subject to any externally imposed capital requirements.

### **26. FINANCIAL INSTRUMENTS**

a. Fair value of financial instruments that are not measured at fair value

The management believes the carrying amount of financial assets and financial liabilities not carried at fair value approximate their fair values or their fair values cannot be reliably measured.

- b. Fair value of financial instruments that are measured at fair value on a recurring basis
  - 1) Fair value hierarchy

December 31, 2022

	Level 1	Level 2	Level 3	Total
Financial assets at FVTOCI Investments in equity instruments at FVTOCI				
Unlisted shares	<u>\$                                    </u>	<u>\$                                    </u>	<u>\$ 4,914</u>	<u>\$ 4,914</u>

December 31, 2021

	Level 1	Level 2	Level 3	Total
Financial assets at FVTOCI Investments in equity instruments at FVTOCI				
Unlisted shares	<u>\$</u> -	<u>\$                                    </u>	<u>\$ 16,130</u>	<u>\$ 16,130</u>

There were no transfers between Levels 1 and 2 in the current and prior years.

### 2) Reconciliation of Level 3 fair value measurements of financial instruments

	<b>Financial Assets at FVTOCI</b>		
	Equity Instruments		
Financial Assets	2022	2021	
Balance at January 1 Recognized in other comprehensive income (included in unrealized valuation gain (loss) on financial assets at	\$ 16,130	\$ 21,037	
FVTOCI) Disposal	(6,562) (4,654)	23,656 (28,563)	
Balance at December 31	<u>\$ 4,914</u>	<u>\$ 16,130</u>	

3) Valuation techniques and inputs applied for Level 3 fair value measurement

Financial Instruments	Valuation Techniques and Inputs
Unlisted shares - ROC	The fair value of the shares is estimated based on the balance sheet accounts of the target company, or by comparing the balance sheet or income statement accounts of comparable listed companies and calculating the implied value multiplier in the stock price.

### c. Categories of financial instruments

	December 31	
	2022	2021
Financial assets		
Financial asset at amortized cost (Note 1) Investment in equity instrument at FVTOCI	\$ 3,314,003 4,914	\$ 2,594,666 16,130
Financial liabilities		
Amortized cost (Note 2)	34,373	34,970

Note 1: The balances include financial assets measured at amortized cost, which comprise cash, accounts receivable (including related parties), other receivables and other current assets.

Note 2: The balances include financial liabilities measured at amortized cost, which comprise other payables (including related parties) and payables on equipment.

### d. Financial risk management objectives and policies

The Group's major financial instruments included equity investments, accounts receivable (including related parties), lease liabilities and other payables (including related parties). The Group's corporate financial management function provides services to the business, coordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Group through internal risk reports which analyze exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

The Group's main financial plans are reviewed by the board of directors in accordance with relevant regulations and internal control system.

1) Market risk

The Group's activities exposed it primarily to the financial risks of changes in foreign currency exchange rates (see (a) below) and interest rates (see (b) below).

There had been no change in the Group's exposure to market risks or the manner in which these risks were managed and measured.

a) Foreign currency risk

The Group's operating activities are partially denominated in foreign currencies and apply the natural hedge. The purpose of the Group's management of the foreign currency risk is to hedge the risk instead of making a profit.

The carrying amount of the Group's foreign currency denominated monetary assets and monetary liabilities are set out in Note 29.

### Sensitivity analysis

The Group is mainly exposed to the exchange rate fluctuations of the USD, CNY and JPY.

The sensitivity analysis included only outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 5% change in foreign currency rates. A positive number below indicates an increase in pre-tax profit associated with the New Taiwan dollar weakening 5% against the relevant currency. For a 5% strengthening of the New Taiwan dollar against the relevant currency, there would be an equal and opposite impact on pre-tax profit and the balances below would be negative. The sensitivity analysis included cash, accounts receivable (including related parties), other receivables, payables on equipment and other payables (including related parties).

	USD I	mpact		CNY I	mpact	t		JPY I	mpact	
		ear Ended	F	or the Y			F	or the Y		
	Decem	ber 31		Decem	ber 31			Decem	ıber 31	
	2022	2021	2	022	2	021	2	2022	20	021
Profit or loss	\$ 33,319	\$ 10,012	\$	455	\$	438	\$	436	\$	32

### b) Interest rate risk

The Group is exposed to interest rate risk arising from financial assets at both fixed and floating interest rates.

The carrying amount of the Group's financial assets with exposure to interest rates at the end of the reporting periods were as follows.

	Decem	December 31		
	2022	2021		
Fair value interest rate risk Financial assets Cash flow interest rate risk Financial assets	\$ 2,570,488 495,861	\$ 1,887,423 595,423		

### Sensitivity analysis

The sensitivity analyses below are determined based on the Group's exposure to interest rates for non-derivative instruments at the end of the reporting period. For floating rate assets, the analysis was prepared assuming the amount of the asset outstanding at the end of the reporting period was outstanding for the whole year.

If the market interest rates had increased/decreased by 0.1% and all other variables were held constant, the Group's pre-tax profit for the years ended December 31, 2022 and 2021 would increase/decrease by \$496 thousand and \$595 thousand, respectively, mainly due to the Group's exposure to floating interest rate assets.

### 2) Credit risk management

Credit risk refers to the risk that counterparty will default on its contractual obligations and result in financial loss to the Group. As at the end of the reporting period, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure of counterparties to discharge an obligation mainly arise from the carrying amount of the respective recognized financial assets as stated in the consolidated balance sheets.

In order to minimize credit risk, the Group has made credit and receivable management regulations to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowances are made for irrecoverable amounts. In this regard, management believes the Group's credit risk was significantly reduced.

The credit risk on liquid funds was limited because the counterparties are banks with good credit.

Apart from the customers whose balances exceeded 5% of the accounts receivable, the Group did not have significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

The customers whose balances exceeded 5% of the accounts receivable are creditworthy counterparties. Therefore, the credit risk is limited.

### 3) Liquidity risk

The Group manages liquidity risk by monitoring and maintaining a level of cash deemed adequate to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

### Liquidity and interest risk rate tables for non-derivative financial liabilities

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables had been drawn up based on the undiscounted cash flows of financial liabilities from the earliest date on which the Group can be required to pay. The tables included both interest and principal cash flows.

### December 31, 2022

	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1+ Years	Total
Non-derivative financial liabilities					
Non-interest bearing Lease liabilities	\$ 13,239 	\$ 20,828 <u>563</u>	\$ 316 	\$ - 	\$ 34,383 <u>5,639</u>
	<u>\$ 13,520</u>	<u>\$ 21,391</u>	<u>\$ 2,848</u>	<u>\$ 2,263</u>	<u>\$ 40,022</u>

Additional information about the maturity analysis for financial liabilities:

		Less tha Year		1-5 Years	5+ Years
Lease liabilities		<u>\$ 3,3</u>	<u>76</u>	<u>\$ 2,263</u>	<u>\$                                    </u>
December 31, 2021					
	On Demand or Less than 1 Month	1-3 Months	3 Months 1 Year		Total
Non-derivative financial liabilities					
Non-interest bearing Lease liabilities	\$ 18,140 <u>281</u>	\$ 16,524 <u>562</u>	\$ 31 		\$ 34,980 9,009
	<u>\$ 18,421</u>	<u>\$ 17,086</u>	<u>\$ 2,84</u>	<u>6 \$ 5,636</u>	<u>\$ 43,989</u>

Additional information about the maturity analysis for financial liabilities:

	Less than 1 Year	1-5 Years	5+ Years
Lease liabilities	<u>\$ 3,373</u>	<u>\$ 5,636</u>	<u>\$ -</u>

### 27. TRANSACTIONS WITH RELATED PARTIES

Balances and transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties are disclosed below.

a. Related party name and category

Related Party Name	Related Party Category
HeFeChip Corporation Limited	Substantive related parties
TaiWon Technology Corporation	Substantive related parties
T.C. Chen	Key management personnel
Li-Jeng Chen	Key management personnel

b. Operating revenue

			For the Year End	led December 31
	Line Item	<b>Related Party Category</b>	2022	2021
Sales		Substantive related parties	<u>\$ 8,814</u>	<u>\$ 73,043</u>

The prices that the Group transferred and granted the professional technology to related parties were decided by the two sides. The payment term was open account 30 days.

c. Other gains and losses

		For the Year End	led December 31
Line Item	<b>Related Party Category</b>	2022	2021
Other income	Key management personnel Li-Jeng Chen	<u>\$</u>	<u>\$ 772</u>

d. Finance costs

		For the Year End	ed December 31
Line Item	<b>Related Party Category</b>	2022	2021
Finance costs	Substantive related parties	<u>\$</u>	<u>\$3</u>

e. Receivables from related parties (excluding loans to related parties)

		Decem	iber 31
Line Item	<b>Related Party Category</b>	2022	2021
Accounts receivable - related parties	Substantive related parties HeFeChip Corporation Limited	<u>\$ 3,071</u>	<u>\$</u>

The outstanding trade receivables from related parties are unsecured. For the years ended December 31, 2022, no impairment losses were recognized for trade receivables from related parties.

f. Payables to related parties

			Decem	ber 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Other payables - related parties	Key management personnel T.C. Chen	<u>\$ 10</u>	<u>\$</u>
g.	Other current liabilities			
			Decem	ber 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Receipt in advance	Substantive related parties HeFeChip Corporation Limited	<u>\$</u>	<u>\$ 274</u>

### h. Lease arrangements

The Company is lessor under operating leases

The Company leases out offices and parking spaces to its substantive related parties, HeFeChip Corporation Limited, under operating leases with lease terms of 1 year and the lease expired on September 30, 2021. Lease income recognized for the year ended December 31, 2021 was as follows:

<b>Related Party Category</b>	For the Year Ended December 31, 2021
Substantive related parties HeFeChip Corporation Limited	<u>\$ 2,319</u>

### i. Compensation of key management personnel

The compensations to directors and the key management personnel were as follows:

	For the Year E	nded December 31
	2022	2021
Short-term employee benefits Post-employment benefits	\$ 142,231 969	\$ 120,695 1,038
Share-based payment transactions	16	15
	<u>\$ 143,216</u>	<u>\$ 121,748</u>

The remuneration of directors and key management personnel, as determined by the remuneration committee, was based on the performance of individuals and market trends.

### 28. ASSETS PLEDGED AS COLLATERAL OR FOR SECURITY

The following assets of the Group were provided as deposits for the tariff of imported raw materials:

	Decem	ber 31
	2022	2021
Pledged time deposits (classified as financial assets at amortized cost)	<u>\$ 116</u>	<u>\$ 116</u>

### 29. SIGNIFICANT ASSETS AND LIABILITIES DENOMINATED IN FOREIGN CURRENCIES

The Group's significant financial assets and liabilities denominated in foreign currencies aggregated by the foreign currencies other than functional currencies and the related exchange rates between the foreign currencies and the respective functional currencies were as follows:

December 31, 2022

	oreign rrency	Exchange Rate	Carrying Amount
Financial assets			
Monetary items USD CNY JPY	\$ 21,782 2,065 37,521	30.71 4.408 0.2324	\$ 668,941 9,104 <u>8,720</u> <u>\$ 686,765</u>
Financial liabilities			
Monetary items USD JPY December 31, 2021	83 32	30.71 0.2324	\$ 2,551 <u>7</u> <u>\$ 2,558</u>
	oreign rrency	Exchange Rate	Carrying Amount
Financial assets			
Monetary items USD CNY JPY	\$ 7,378 2,020 2,676	27.680 4.344 0.2405	\$ 204,217 8,774 <u>644</u> <u>\$ 213,635</u> (Continued)

	Foreig Curren		Exchange Rate	Carrying Amount
Financial liabilities				
Monetary items USD RMB	\$ 1	44 2	27.680 4.344	\$ 3,973 9
				<u>\$3,982</u> (Concluded)

The significant unrealized foreign exchange gains (losses) were as follows:

		For the Year En	ded December 31	
	2022	2	202	1
Foreign Currency	Exchange Rate	Net Foreign Exchange Gains (Losses)	Exchange Rate	Net Foreign Exchange Gains (Losses)
USD	30.710 (USD:NTD)	<u>\$ (2,265</u> )	27.680 (USD:NTD)	<u>\$ 1,173</u>

### **30. SEPARATELY DISCLOSED ITEMS**

In the preparation of the consolidated financial statements, major transactions between the parent and its subsidiaries and their balances have been eliminated.

- a. Information on significant transactions:
  - 1) Financing provided to others: None
  - 2) Endorsements/guarantees provided: None
  - Marketable securities held (excluding investments in subsidiaries, associates and joint ventures): Table 1
  - 4) Marketable securities acquired or disposed of at costs or prices of at least NT\$300 million or 20% of the paid-in capital: None
  - 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None
  - 6) Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None
  - 7) Total purchases from or sales to related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None
  - 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None

- 9) Trading in derivative instruments: None
- 10) Intercompany relationships and significant intercompany transactions: Table 2
- b. Information on investees: Table 3
- c. Information on investments in mainland China
  - 1) Information on any investee company in mainland China, showing the name, principal business activities, paid-in capital, method of investment, inward and outward remittance of funds, ownership percentage, investment income or loss, carrying amount of the investment at the end of the year, repatriations of investment income, and limit on the amount of investment in the mainland China area: Table 4
  - Any of the following significant transactions with investee companies in mainland China, either directly or indirectly through a third party, and their prices, payment terms, and unrealized gains or losses: None
- d. Information of major shareholders: List all shareholders with ownership of 5% or greater showing the name of the shareholder, the number of shares owned, and percentage of ownership of each shareholder: Table 5

### **31. SEGMENT INFORMATION**

a. Segment revenue, operating results and segment assets

The Group's chief operating decision maker reviews the operating results regularly for the purpose of resource allocation and performance assessment. The Group's segments are aggregated into a single reportable segment.

The measurement basis of segment information presented to the chief operating decision maker is the same as that of the consolidated financial statements. The segment revenues and operating results for the years ended December 31, 2022 and 2021 can be found in the consolidated statements of comprehensive income for the years ended December 31, 2022 and 2021. The segment assets as of December 31, 2022 and 2021 can be found in the consolidated balance sheets as of December 31, 2022 and 2021.

b. Revenue from major products and services

The following is an analysis of the Group's revenue from its major products and services:

	For the Year En	ded December 31
	2022	2021
Royalty revenue Technical service revenue	\$ 2,474,639 <u>742,072</u>	\$ 1,660,973 702,851
	<u>\$ 3,216,711</u>	<u>\$ 2,363,824</u>

### c. Geographical information

The Group's revenue from continuing operations from external customers by location of operations and information about its non-current assets by location of assets are detailed below.

		om External omers			
	For the Y	ear Ended	Non-curr	ent Assets	
	Decem	ber 31	Decem	iber 31	
	2022	2021	2022 2021		
Domestic Asia	\$ 1,966,669 1,070,871	\$ 1,386,771 850,784	\$ 466,235	\$ 468,996	
Others	179,171	126,269			
	<u>\$ 3,216,711</u>	<u>\$ 2,363,824</u>	<u>\$ 466,235</u>	<u>\$ 468,996</u>	

Non-current assets include property, plant and equipment and right-of-use assets.

### d. Information about major customers

Single customers contributing 10% or more to the Group's Royalty revenue were as follows:

	F	or the Year En	ded December 31	
	2022	%	2021	%
Company A	\$1,071,553	43	\$ 708,732	43
Company B	483,527	20	339,493	20

### MARKETABLE SECURITIES HELD DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

					December 31, 2022	- 31, 2022		
Holding Company Name	Type and Name of Marketable Securities	Relationship with the Holding Company	Financial Statement Account	Number of Shares (In Thousands)	Carrying Value	Percentage of Ownership (%)	Percentage of Market Value or Ownership (%) Net Asset Value	Note
The Company	<u>Shares</u> Syntronix Corporation	1	Financial assets at fair value through other comprehensive income - noncurrent	1,210	\$ 4,914	2.81	\$ 4,914	Note 2

Note 1: Marketable securities mentioned in the table include shares, bonds, beneficiary certificates and the derivative securities from aforementioned items, which is under the definition of IFRS 9.

Note 2: The market value was based on the fair value as of December 31, 2022.

Note 3: As of December 31, 2022, the above marketable securities had not been pledged or mortgaged.

# EMEMORY TECHNOLOGY INC. AND SUBSIDIARY

## INTERCOMPANY RELATIONSHIPS AND SIGNIFICANT INTERCOMPANY TRANSACTIONS FOR THE YEAR ENDED DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars)

					<b>Transaction Details</b>	ls	
No. (Note 1)	1) Investee Company	Counterparty	Relationship (Note 2)	Financial Statement Account	Amount	Payment Terms	% of Total Sales or Assets (Note 3)
c			-	0.01	078 C 9		
0	U Ine Company	FUTSecurity Corporation	1	Sales	¢00,7 ¢	•	
			1	Other gains and losses	27,910	ı	
			1	Contract liabilities	1,485		
			1	Other receivables - related parties	13,666	,	
			1	Other income	338	,	
		eMemory Japan	1	Other receivables - related parties	8,229	ı	
1	PUFsecurity Corporation	PUFsecurity USA Corporation	3	Operating expense	8,816	T	-
			3	Other receivables - related parties	8	,	
			3	Other payables - related parties	2,263	·	ı

Note 1: Information about intercompany relationships should be indicated in the "No." column, and the method of filling in the number is as follows:

- 1. Parent company is numbered as 0 in the "No." column.
- 2. Subsidiaries are numbered sequentially according to their company name and the number starts from 1.
- Note 2: There are three types of "Relationship":
- 1. Parent company to subsidiaries
- 2. Subsidiaries to parent company
- 3. Subsidiaries to subsidiaries
- Note 3: If financial statement accounts are classified as items in the balance sheets, the calculation of the ratio is that ending balance is divided by total assets. If the financial statement accounts are classified as items in the income statement, the calculation of the ratio is that the accounties that the accounties are classified as items in the interim period is divided by total sales.

EMEMORY TECHNOLOGY INC. AND SUBSIDIARY

## INFORMATION ON INVESTEES FOR THE YEAR ENDED DECEMBER 31, 2022

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<b>Thousands of New Taiwan Dollars</b>	
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				<b>Original Investment Amount</b>	ment Amount	Balance 5	Balance as of December 31, 2022	31, 2022	Not Loomo		
Investor Company	Investee Company	Location	Main Businesses and Products	December 31, December 31, 2022 2021		Number of SharesPercentage of Ownership(In Thousands)(%)	Percentage of Ownership (%)	Carrying Value	(Loss) of the Investee	Share of Profits (Loss)	Note
The Company.	PUFsecurity Corporation	Hsinchu County	PUFsecurity Corporation Hsinchu County Product designing, software services, data processing	\$ 261,066 \$ 150,000	\$ 150,000	81,107	76.17	\$ 104,543	\$ (39,638) \$ (31,870) Subsidiary	\$ (31,870)	Subsidiary
	eMemory Japan Corporation	Japan	services, intellectual property, etc. Product designing, intellectual property management,	10,697		1	100.00	1,062	(10,127)	(10,127)	(10,127) Subsidiary
	iMQ Technology Inc.	Hsinchu City	technology serve Electronic parts and components manufacturing	27,900	27,900	2,057	2.34	15,185	(83,038)	(2,080)	(2,080) Investment accounted for
PUFsecurity USA Corporation	PUFsecurity USA Corporation	USA	Sales promotion	777,T	777,7		100.00	4,188	254	254	using the equity method Subsidiary

INFORMATION ON INVESTMENTS IN MAINLAND AND CHINA FOR THE YEAR ENDED DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

1	<del>s</del>	÷	•	100.00	-	\$	÷	÷	Notes 1 and 2 8 -	\$ - Note:	UFsecurity Technology         Product designing, related           (Shanghai) Corporation         service	
d n af Note 1,	Accumulated Repatriation of Investment Income as of December 31, 2022	hip of Investment Carrying Repartiation t or Gain (Loss) December 31, Income as of comber 31, Income as of ect another 2022 December 31, 2022 December 31, 2022	Investment Gain (Loss)	% Net Income Ownership of (Loss) of the Direct or Investee Indirect		Accumulated Outward Remittance for Investment from Taiwan as of December 31, 2022	Accumulated Remittance of Funds Accumulated Outward Outward Cutward Investment from Taiwan Outward Inward Inward Inward Sanuary 1, December 31, 2022 2022	Remittanc Outward	Accumulated Outward Nethod of Investment Investment from Taiwan January 1, 2022	Paid-in Me Capital Inve	Main Businesses and Products	Main I 1

Investment Amount Authorized Upper Limit on the Amount of by the Investment Commission, Investment Stipulated by the MOEA Investment Commission, MOEA	\$ 1,836,122
Accumulated Outward Remittance for Investments in Mainland China as of December 31, 2022Investment Amount Authorized by the Investment Commission, MOEAUpper Limit on the Amount of Investment Stipulated by the December 31, 2022	-
Accumulated Outward Remittance for Investments in Mainland China as of December 31, 2022	S

Note 1: Direct investment in mainland China.

Note 2: PUF security Corporation invested and established PUF security Technology (Shanghai) Corporation in July 2022, and PUF security Corporation remitted investment fund of US\$250 thousand on February 3, 2023.

## INFORMATION OF MAJOR SHAREHOLDERS DECEMBER 31, 2022

	M	Shares	
N0.	Name	Number of Shares Held	Ownership Percentage
	SmallCap World Fund Inc.	6,440,334	8.45%
5	Government of Singapore	5,511,000	7.23%

The information of major shareholders presented in this table is provided by the Taiwan Depository & Clearing Corporation based on the number of ordinary shares and preferred shares held by shareholders with ownership of 5% or greater, that have been issued without physical registration (including treasury shares) by the Company as of the last business day for the current year. The share capital in the consolidated financial statements may differ from the actual number of shares that have been issued without physical registration because of different preparation basis. Note:





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### **INDEPENDENT AUDITORS' REPORT**

The Board of Directors and Shareholders eMemory Technology Inc.

### Opinion

We have audited the accompanying parent company only financial statements of eMemory Technology Inc. (the "Company"), which comprise the parent company only balance sheets as of December 31, 2022 and 2021, and the parent company only statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the parent company only financial position of the Company as of December 31, 2022 and 2021, and the parent company only financial performance and the parent company only cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

### **Basis for Opinion**

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and the Standards on Auditing of the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Parent Company Only Financial Statements section of our report. We are independent of the Company in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the parent company only financial statements for the year ended December 31, 2022. These matters were addressed in the context of our audit of the parent company only financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter of the Company's parent company only financial statements for the year ended December 31, 2022 is stated as follows:

- 1. Royalty fees are the Company's major source of revenue; refer to Note 19 for the related information. When the customers of the Company, the IC design houses, uses the Company's intellectual property to kick off mass production, and the goods have been produced and shipped from the wafer foundries, the wafer foundries will pay royalty fees to the Company based on a certain percentage of the wafer price.
- 2. The Company recognizes royalty revenue based on the contract regulations, at the time the royalty reports are signed and returned. Hence, there is a risk that the royalty revenue from wafer foundries is not recognized at appropriate time.

3. We confirmed the accuracy of timing of royalty revenue recognition by understanding the revenue recognition policy of the Company, assessing the reasonableness of the timing of revenue recognition, performing relevant tests of controls and analytical procedures, and selecting a certain number of royalty revenue transactions before and after the end of the reporting period and checking them against the relevant supporting documents and accounting records.

### Responsibilities of Management and Those Charged with Governance for the Parent Company Only Financial Statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Company's financial reporting process.

### Auditors' Responsibilities for the Audit of the Parent Company Only Financial Statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Standards on Auditing of the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with the Standards on Auditing of the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- 5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision, and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements for the year ended December 31, 2022, and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audits resulting in this independent auditors' report are Yu-Feng Huang and Su-Li Fang.

Deloitte & Touche Taipei, Taiwan Republic of China

February 22, 2023

### Notice to Readers

The accompanying parent company only financial statements are intended only to present the parent company only financial position, parent company only financial performance and parent company only cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such parent company only financial statements are those generally applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying parent company only financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and parent company only financial statements shall prevail.

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PARENT COMPANY ONLY BALANCE SHEETS DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

	%	ŝ	- %	- 4	' '	20			-	21			$\frac{24}{10}$	ļ	2	40 50			Ð	13	79	100
2021	Amount	\$ 78,327 144,696	254,989	9,647 140,661	3,230 1,823	633,373	5,532	19,190 10	24,732	658,105			761,235 303,181		0/7/975 0/101	1,259,813	0100.011	(112)	(30.874)	(30,986) (404,238)	2,475,376	\$ 3,133,481
	%	04	- 10	- 4	' '	20		- '	-	21			20 5		16	48	2		,	[1]	79	100
2022	Amount	\$ 67,777 169,837	10 384,981	6,735 139,676	3,299 1,582	773,897	2,237	15,712 10	17,959	791,856			761,845 210,522		30.985	2 407 055		706	(5 686)	(4,980) (404,238)	3,060,204	\$ 3,852,060
	LIABILITIES AND EQUITY	CURRENT LIABILITIES Contract liabilities - current (Notes 19 and 26) Other payables (Notes 15 and 25) Other mayables - related maries (Notres 15 25 and	26) Bonuses payable to employees and directors (Note 20)	Payables on equipment (Note 25) Current tax liabilities (Notes 4 and 21)	Lease liabilities - current (Notes 4, 12 and 25) Other current liabilities (Notes 15 and 26)	Total current liabilities	NON-CURRENT LIABILITIES Lease liabilities - noncurrent (Notes 4, 12 and 25)	Net defined benefit liabilities - noncurrent (Notes 4 and 16) Guarantee denosits received	Total non-current liabilities	Total liabilities	FOURTY ATTERNITARI E TO SHAPEHOI DEPS OF	THE COMPANY (Notes 4, 17 and 18)	Ordinary shares Capital surplus	Retained earnings	Legal reserve Shecial reserve	Unappropriated carnings Total restrined commines	Other equity	Exchange differences on the translation of the financial statements of foreign operations	Unrealized gain (loss) on financial assets at fair value through other commrehensive income	Total other equity Treasury shares	Total equity	TOTAL
	%	77 3			- '	81		Π	,	1 15	· c	1 '	"	19								100
2021	Amount	\$ 2,402,303 100,634	- 5,269	3,581	24,341 3,805	2,539,933		16,130	116	38,094 458,656	8,686 67213	4,257	396	593,548								\$ 3,133,481
	%	76 5		1	- '	83		ı		3 12	۰ <i>۲</i>	4 '	"	17								100
2022	Amount	\$ 2,935,574 209,101	3,071 986	21,895	17,862 4,157	3,192,646		4,914	116	120,790 458,760	5,438	2,743	399	659,414								\$ 3,852,060
		CURRENT ASSETS Cash (Notes 4, 6 and 25) Accounts receivable - net (Notes 4, 9, 19 and 25) Accounts reveivable - related matrice (Notes 4, 19	25 and 26) Other receivables (Notes 4 and 25)	Other receivables - related partics (Notes 4, 25 and 26)	Prepayments (Note 14) Other current assets (Notes 4, 14 and 25)	Total current assets	NON-CURRENT ASSETS Financial assets at fair value through other	comprehensive income - noncurrent (Notes 4, / and 25) Financial assets at amortized cost - noncurrent	(Notes 4, 8, 25 and 27) Investment accounted for using the equity method	(Notes 4 and 10) Property, plant and equipment (Notes 4 and 11)	Right-of-use assets (Notes 4 and 12) Intervible assets (Notes 4 and 13)	Deferred tax assets (Notes 4 and 21)	Refundable deposits	Total non-current assets								

The accompanying notes are an integral part of the parent company only financial statements.

### PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2022		2021	
-	Amount	%	Amount	%
OPERATING REVENUE (Notes 4, 19 and 26)	\$ 3,109,833	100	\$ 2,349,772	100
OPERATING COSTS		<u> </u>		
GROSS PROFIT	3,109,833	100	2,349,772	100
OPERATING EXPENSES (Notes 4, 20 and 26)				
Selling and marketing expenses	172,355	5	148,411	6
General and administrative expenses	285,249	9	242,184	10
Research and development expenses	769,700	25	635,942	27
Reversal of expected credit loss (Notes 4 and 9)	(1,338)		(10,526)	
Total operating expenses	1,225,966	<u> </u>	1,016,011	43
OPERATING INCOME	1,883,867	61	1,333,761	57
NON-OPERATING INCOME AND EXPENSES				
Interest income (Notes 4 and 20)	14,664	-	6,812	-
Other income (Notes 4, 12, 20 and 26)	2,760	-	3,899	-
Other gains and losses (Notes 4, 20, 23 and 26)	59,308	2	10,358	1
Finance costs (Notes 4, 20 and 26)	(144)	-	(109)	-
Share of loss of subsidiaries and associates (Notes 4 and				
10)	(44,077)	<u>(1</u> )	(64,321)	<u>(3</u> )
Total non-operating income and expenses	32,511	1	(43,361)	<u>(2</u> )
PROFIT BEFORE INCOME TAX	1,916,378	62	1,290,400	55
INCOME TAX EXPENSE (Notes 4 and 21)	304,469	10	189,243	8
NET PROFIT FOR THE YEAR	1,611,909	52	1,101,157	47
OTHER COMPREHENSIVE INCOME (LOSS) Items that will not be reclassified subsequently to profit or loss:				
Remeasurement of defined benefit plans (Notes 4 and 16)	2,702	-	1,253	-
Unrealized gain (loss) on investments in equity instruments at fair value through other comprehensive (loss) income (Notes 4, 17 and 25)	(6,562)	_	23,656	1
Items that may be reclassified subsequently to profit or loss:	(0,302)		25,050	1
Share of the other comprehensive loss of subsidiaries and associates accounted for using the equity method				
(Notes 4, 10 and 17)	818	<u> </u>	(86)	
Other comprehensive (loss) income for the year	(3,042)		24,823	1
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$ 1,608,867</u>	52	<u>\$ 1,125,980</u> (Co	$\underline{48}$ (ontinued)

### PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

2022		2021	
Amount	%	Amount	%
<u>\$ 21.61</u> \$ 21.51		<u>\$ 14.78</u> \$ 14.73	
	Amount	Amount %	Amount         %         Amount           \$ 21.61         \$ 14.78

The accompanying notes are an integral part of the parent company only financial statements. (Concluded)

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STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

								Other Equity	Cauity		
		1						Exchange Differences on the Translation of the Financial	Unrealized Gain (Loss) on Financial Assets at Fair Value		
	Ordinary Shares Number of Shares (In Thousands) A	/ Shares Amount	Capital Surplus	Legal Reserve	Retained Special Reserve	Ketained Earnings Unappropriated eserve Earnings	Total	Statements of Foreign Operations	I hrough Other Comprehensive Income	Treasury Shares	Total Equity
BALANCE, JANUARY 1, 2021	76,060	\$ 760,592	\$ 391,907	\$ 455,518	\$ 65,586	\$ 787,007	\$ 1,308,111	\$ (26)	\$ (60,075)	\$ (404,238)	\$ 1,996,271
Appropriation of 2020 earnings Legal reserve Stecial reserve Cash dividends distributed by the Company				70,752 - -	- (5,485)	(70,752) 5,485 (558,792)	- - (558,792)				- - (558,792)
Changes in percentage of ownership interests in subsidiaries			3,068								3,068
Changes in capital surplus from investments in associates accounted for using the equity method		ı	126	ı	ı	ı					126
Issuance of cash dividends from capital surplus			(111,759)			'					(111,759)
Net profit for the year ended December 31, 2021						1,101,157	1,101,157	,			1,101,157
Other comprehensive income (loss) for the year ended December 31, 2021						1,253	1,253	(86)	23,656		24,823
Total comprehensive income (loss) for the year ended December 31, 2021						1,102,410	1,102,410	(86)	23,656		1,125,980
Issuance of ordinary shares under employee share options	64	643	19,839					,			20,482
Disposal of investments in equity instruments designated as at fair value through other comprehensive income						(5,545)	(5,545)		5,545		
BALANCE, DECEMBER 31, 2021	76,124	761,235	303,181	526,270	60,101	1,259,813	1,846,184	(112)	(30,874)	(404,238)	2,475,376
Appropriation of 2021 earnings Legal reserve Special reserve Cash dividends distributed by the Company				109,686	- (29,116) -	(109,686) 29,116 (931,990)	- - (931,990)				- - (931,990)
Changes in percentage of ownership interests in subsidiaries		ı	(13,814)	I	I	ı	ı	ı	ı	ı	(13,814)
Changes in capital surplus from investments in associates accounted for using the equity method		,	14,182					,			14,182
Issuance of cash dividends from capital surplus			(111,839)			,					(111,839)
Net profit for the year ended December 31, 2022						1,611,909	1,611,909				1,611,909
Other comprehensive income (loss) for the year ended December 31, 2022						2,702	2,702	818	(6,562)		(3,042)
Total comprehensive income (loss) for the year ended December 31, 2022			I	I	I	1,614,611	1,614,611	818	(6,562)	Ĩ	1,608,867
Issuance of ordinary shares under employee share options	61	610	18,812	ı	ı	,		,			19,422
Disposal of investments in equity instruments designated as at fair value through other comprehensive income						(31,750)	(31.750)		31,750		
BALANCE, DECEMBER 31, 2022	76,185	\$ 761,845	<u>\$</u> 210,522	\$ 635,956	\$ 30,985	<u>\$ 1,830,114</u>	\$ 2,497,055	\$ 706	<u>\$ (5,686)</u>	<u>\$ (404,238</u> )	\$ 3,060,204

The accompanying notes are an integral part of the parent company only financial statements.

### PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit before income tax	\$ 1,916,378	\$ 1,290,400
Adjustments for:	\$ 1,910,070	¢ 1, <b>_</b> >0,100
Depreciation expenses	38,436	39,991
Amortization expenses	30,379	18,801
Reversal of expected credit loss	(1,338)	(10,526)
Finance costs	144	109
Interest income	(14,664)	(6,812)
Dividend income	(932)	(315)
Share-based payments	176	47
Share of loss of subsidiaries and associates	44,077	64,321
Loss on disposal of property, plant and equipment	-	26
Gain on disposal of investments	(86)	(100)
Net (gain) loss on foreign currency exchange	(15,904)	4,347
Changes in operating assets and liabilities		
Accounts receivable	(109,077)	24,739
Accounts receivable - related parties	(3,084)	-
Other receivables	5,118	(5,118)
Other receivables - related parties	(18,314)	(2,663)
Prepayments	6,479	(3,069)
Other current assets	(352)	(543)
Contract liabilities	(10,550)	26,083
Other payables	21,146	12,897
Other payables - related parties	10	-
Other current liabilities	(241)	(231)
Net defined benefit liabilities	(776)	(790)
Bonuses payable to employees and directors	129,992	90,592
Cash generated from operations	2,017,017	1,542,186
Interest received	13,829	6,763
Income tax paid	(303,940)	(136,491)
Net cash generated from operating activities	1,726,906	1,412,458
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposal of financial assets at fair value through other		
comprehensive income	4,654	28,563
Acquisition of financial assets at amortized cost	-	(2)
Acquisition of financial assets at fair value through profit or loss	(370,000)	(771,000)
Proceeds from disposal of financial assets at fair value through profit	,	,
or loss	370,086	771,100
Acquisition of investments accounted for using the equity method	(121,763)	-
Acquisition of property, plant and equipment	(38,197)	(26,767)
Increase in refundable deposits	(3)	(81)
		(Continued)

### PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars)

	2022	2021
Acquisition of intangible assets Decrease in prepayments for equipment Dividends received	\$ (29,420) 	\$ (11,537) 50 <u>315</u>
Net cash used in investing activities	(183,711)	(9,359)
CASH FLOWS FROM FINANCING ACTIVITIES Decrease in guarantee deposits received Repayment of the principal portion of lease liabilities Dividends paid Exercise of employee share options Interest paid Net cash used in financing activities	$(3,233) \\ (1,043,820) \\ 19,422 \\ (144) \\ (1,027,775)$	$(520) \\ (2,322) \\ (670,536) \\ 20,482 \\ (109) \\ (653,005)$
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES	17,851	(1,757)
NET INCREASE IN CASH	533,271	748,337
CASH AT THE BEGINNING OF THE YEAR	2,402,303	1,653,966
CASH AT THE END OF THE YEAR	<u>\$ 2,935,574</u>	<u>\$ 2,402,303</u>

The accompanying notes are an integral part of the parent company only financial statements. (Concluded)

### NOTES TO PARENT COMPANY ONLY FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

### **1. GENERAL INFORMATION**

eMemory Technology Inc. (the "Company") was incorporated in Hsinchu City, Republic of China, and commenced business in September 2000. The Company's main business activities include researching, developing, manufacturing and selling embedded flash memory products, etc.

The Company's shares have been listed on the Taipei Exchange (TPEx) since January 2011.

The parent company only financial statements are presented in the Company's functional currency, the New Taiwan dollar.

### 2. APPROVAL OF FINANCIAL STATEMENTS

The parent company only financial statements were approved by the board of directors and authorized for issue on February 22, 2023.

### 3. APPLICATION OF NEW, AMENDED AND REVISED STANDARDS AND INTERPRETATIONS

a. Initial application of the amendments to the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, the "IFRSs") endorsed and issued into effect by the Financial Supervisory Commission (FSC)

The initial application of the IFRSs endorsed and issued into effect by the FSC did not have material impact on the Company's accounting policies.

b. The IFRSs endorsed by the FSC for application starting from 2023

New, Amended and Revised Standards and Interpretations	Effective Date Announced by IASB
Amendments to IAS 1 "Disclosure of Accounting Policies"	January 1, 2023 (Note 1)
Amendments to IAS 8 "Definition of Accounting Estimates"	January 1, 2023 (Note 2)
Amendments to IAS 12 "Deferred Tax related to Assets and	January 1, 2023 (Note 3)
Liabilities arising from a Single Transaction"	

- Note 1: The amendments will be applied prospectively for annual reporting periods beginning on or after January 1, 2023.
- Note 2: The amendments will be applicable to changes in accounting estimates and changes in accounting policies that occur on or after the beginning of the annual reporting period beginning on or after January 1, 2023.
- Note 3: Except for deferred taxes that were recognized on January 1, 2022 for temporary differences associated with leases and decommissioning obligations, the amendments were applied prospectively to transactions that occur on or after January 1, 2022.

As of the date the parent company only financial statements were authorized for issue, the Company has assessed that the application of other standards and interpretations will not have a material impact on the Company's financial position and financial performance.

c. The IFRSs in issue but not yet endorsed and issued into effect by the FSC

	Effective Date
New, Amended and Revised Standards and Interpretations	Announced by IASB (Note 1)
Amendments to IFRS 10 and IAS 28 "Sale or Contribution of Assets	To be determined by IASB
between An Investor and Its Associate or Joint Venture" Amendments to IFRS 16 "Leases Liability in a Sale and Leaseback"	January 1, 2024 (Note 2)
IFRS 17 "Insurance Contracts"	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IFRS 17 "Initial Application of IFRS 9 and IFRS 17 - Comparative Information"	January 1, 2023
Amendments to IAS 1 "Classification of Liabilities as Current or Non-current"	January 1, 2024
Amendments to IAS 1 "Non-current Liabilities with Covenants"	January 1, 2024

- Note 1: Unless stated otherwise, the above IFRSs are effective for annual reporting periods beginning on or after their respective effective dates.
- Note 2: A seller-lessee shall apply the Amendments to IFRS 16 retrospectively to sale and leaseback transactions entered into after the date of initial application of IFRS 16.

As of the date the parent company only financial statements were authorized for issue, the Company is continuously assessing the possible impact that the application of other standards and interpretations will have on the Company's financial position and financial performance and will disclose the relevant impact when the assessment is completed.

### 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Statement of compliance

The parent company only financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

b. Basis of preparation

The parent company only financial statements have been prepared on the historical cost basis except for financial instruments which are measured at fair value and net defined benefit liabilities which are measured at the present value of the defined benefit obligation less the fair value of plan assets.

The fair value measurements, which are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and based on the significance of the inputs to the fair value measurement in its entirety, are described as follows:

- 1) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities;
- 2) Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- 3) Level 3 inputs are unobservable inputs for an asset or liability.

When preparing these parent company only financial statements, the Company used the equity method to account for its investment in subsidiaries and associates. In order for the amounts of the net profit for the year, other comprehensive income for the year and total equity in the parent company only financial statements to be the same with the amounts attributable to the owner of the Company in its consolidated financial statements, adjustments arising from the differences in accounting treatment between the parent company only basis and the consolidated basis were made to investments accounted for using the equity method, the share of profit or loss of subsidiaries and associates, the share of other comprehensive income (loss) of subsidiaries and associates, as appropriate, in these parent company only financial statements.

c. Classification of current and non-current assets and liabilities

Current assets include:

- 1) Assets held primarily for the purpose of trading;
- 2) Assets expected to be realized within 12 months after the reporting period; and
- 3) Cash and cash equivalents unless the asset is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

Current liabilities include:

- 1) Liabilities held primarily for the purpose of trading;
- 2) Liabilities due to be settled within 12 months after the reporting period; and
- 3) Liabilities for which the Company does not have an unconditional right to defer settlement for at least 12 months after the reporting period.

Assets and liabilities that are not classified as current are classified as non-current.

d. Foreign currencies

In preparing the Company's financial statements, transactions in currencies other than the Company's functional currency (i.e., foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange differences on monetary items arising from settlement or translation are recognized in profit or loss in the period in which they arise.

Non-monetary items denominated in foreign currencies that are measured at fair value are retranslated at the rates prevailing at the date when the fair value is determined. Exchange differences arising from the retranslation of non-monetary items are included in profit or loss for the period except for exchange differences arising from the retranslation of non-monetary items in respect of which gains and losses are recognized directly in other comprehensive income; in which cases, the exchange differences are also recognized directly in other comprehensive income.

Non-monetary item denominated in a foreign currency and measured at historical cost is stated at the reporting currency as originally translated from the foreign currency.

For the purpose of presenting parent company only financial statements, the financial statements of the Company's foreign operations (including subsidiaries and associates that are prepared using functional currencies which are different from the currency of the Company) are translated into the presentation currency, the New Taiwan dollar, as follows: Assets and liabilities are translated at the exchange rates prevailing at the end of the reporting period; and income and expense items are translated at the average exchange rates for the period. The resulting currency translation differences are recognized in other comprehensive income.

e. Investments in subsidiaries

The Company uses the equity method to account for its investments in subsidiaries.

A subsidiary is an entity that is controlled by the Company.

Under the equity method, an investment in a subsidiary is initially recognized at cost and adjusted thereafter to recognize the Company's share of the profit or loss and other comprehensive income of the subsidiary. The Company also recognizes the changes in the Company's share of equity of subsidiaries.

Changes in the Company's ownership interest in a subsidiary that do not result in the Company losing control of the subsidiary are accounted for as equity transactions. The Company recognizes directly in equity any difference between the carrying amount of the investment and the fair value of the consideration paid or received.

When the Company's share of loss of a subsidiary exceeds its interest in that subsidiary (which includes any carrying amount of the investment accounted for using the equity method and long-term interests that, in substance, form part of the Company's net investment in the subsidiary), the Company continues recognizing its share of further loss, if any.

The Company assesses its investment for any impairment by comparing the carrying amount with the estimated recoverable amount as assessed based on the investee's financial statements as a whole.

f. Investments in associates

An associate is an entity over which the Company has significant influence and which is neither a subsidiary nor an interest in a joint venture. The Company uses the equity method to account for its investments in associates.

Under the equity method, investments in an associate are initially recognized at cost and adjusted thereafter to recognize the Company's share of the profit or loss and other comprehensive income of the associate. The Company also recognizes the changes in the Company's share of the equity of associates.

When the Company subscribes for additional new shares of an associate at a percentage different from its existing ownership percentage, the resulting carrying amount of the investment differs from the amount of the Company's proportionate interest in the associate. The Company records such a difference as an adjustment to investments with the corresponding amount charged or credited to capital surplus - changes in capital surplus from investments in associates accounted for using the equity method. If the Company's ownership interest is reduced due to its additional subscription of the new shares of the associate, the proportionate amount of the gains or losses previously recognized in other comprehensive income in relation to that associate is reclassified to profit or loss on the same basis as would be required had the investee directly disposed of the related assets or liabilities. When the adjustment should be debited to capital surplus, but the capital surplus recognized from investments accounted for using the equity method is insufficient, the shortage is debited to retained earnings.

The entire carrying amount of an investment is tested for impairment as a single asset by comparing its recoverable amount with its carrying amount. Any impairment loss recognized is not allocated to any asset that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognized to the extent that the recoverable amount of the investment subsequently increases.

When the Company transacts with its associate, profits and losses resulting from the transactions with the associate are recognized in the Company's parent company only financial statements only to the extent of interests in the associate that are not related to the Company.

g. Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment loss.

Except for freehold land which is not depreciated, the depreciation of property, plant and equipment is recognized using the straight-line method. Each significant part is depreciated separately. The estimated useful lives, residual values and depreciation methods are reviewed at the end of each year, with the effects of any changes in the estimates accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

- h. Intangible assets
  - 1) Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are initially measured at cost and subsequently measured at cost less accumulated amortization and accumulated impairment loss. Amortization is recognized on a straight-line basis. The estimated useful lives, residual values, and amortization methods are reviewed at the end of each year, with the effect of any changes in the estimates accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are measured at cost less accumulated impairment loss.

2) Internally-generated intangible assets - research and development expenditures

Expenditures on research activities are recognized as expenses in the period in which they are incurred.

An internally-generated intangible asset arising from the development phase of an internal project is recognized if, and only if, all of the following have been demonstrated:

- a) The technical feasibility of completing the intangible asset so that it will be available for use or sale;
- b) The intention to complete the intangible asset and use or sell it;
- c) The ability to use or sell the intangible asset;
- d) How the intangible asset will generate probable future economic benefits;
- e) The availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- f) The ability to measure reliably the expenditures attributable to the intangible asset during its development.

The amount initially recognized for internally-generated intangible asset is the sum of the expenditures incurred from the date when such an intangible asset first meets the recognition criteria listed above. Subsequent to initial recognition, such intangible asset is measured on the same basis as an intangible asset that is acquired separately.

3) Derecognition of intangible assets

On derecognition of an intangible asset, the difference between the net disposal proceeds and the carrying amount of the asset is recognized in profit or loss.

### i. Impairment of property, plant and equipment, right-of-use assets and intangible assets

At the end of each reporting period, the Company reviews the carrying amount of its property, plant and equipment, right-of-use assets and intangible assets to determine whether there is any indication of an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. If the carrying amount of the asset can be allocated on a reasonable and consistent basis to the cash-generating unit (CGU), the Company compares the carrying amount of the CGU, including the portion of the asset belongs. If this reasonable and consistent basis of allocation cannot be applied to the CGU to which the asset belongs and can be applied to the smallest group of CGUs to which the CGU belongs, this smallest group is used for impairment testing.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually and whenever there is an indication that the assets may be impaired.

The recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount, with the resulting impairment loss recognized in profit or loss.

When an impairment loss is subsequently reversed, the carrying amount of the corresponding asset, cash-generating unit is increased to the revised estimate of its recoverable amount, but only to the extent of the carrying amount that would have been determined had no impairment loss been recognized on the asset, cash-generating unit in prior years. A reversal of an impairment loss is recognized in profit or loss.

j. Financial instruments

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issuance of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss (FVTPL)) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

1) Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

#### a) Measurement categories

Financial assets are classified into the following categories: Financial assets at amortized cost and investments in equity instruments at fair value through other comprehensive income (FVTOCI).

i. Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- i) The financial assets are held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- ii) The contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, financial assets at amortized cost, including cash, accounts receivable (including related parties), other receivables (including related parties) and other current assets, are measured at amortized cost, which equals the gross carrying amount determined using the effective interest method less any impairment loss. Exchange differences are recognized in profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of such a financial asset, except for:

- i) Purchased or originated credit-impaired financial asset, for which interest income is calculated by applying the credit-adjusted effective interest rate to the amortized cost of such financial assets; and
- ii) Financial asset that is not credit impaired on purchase or origination but has subsequently become credit impaired, for which interest income is calculated by applying the effective interest rate to the amortized cost of such financial assets in subsequent reporting periods.
- A financial asset is credit impaired when one or more of the following events have occurred:
- i) Significant financial difficulty of the issuer or the borrower;
- ii) Breach of contract, such as a default;
- iii) It is becoming probable that the borrower will enter bankruptcy or undergo a financial reorganization; or
- iv) The disappearance of an active market for that financial asset because of financial difficulties.

Cash includes time deposits, which are highly liquid, readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. Cash is held for the purpose of meeting short-term cash commitments.

ii. Investments in equity instruments at FVTOCI

On initial recognition, the Company may make an irrevocable election to designate investments in equity instruments as at FVTOCI. Designation as at FVTOCI is not

permitted if the equity investment is held for trading or if it is contingent consideration recognized by an acquirer in a business combination.

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognized in other comprehensive income and accumulated in other equity. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments; instead, it will be transferred to retained earnings.

Dividends on these investments in equity instruments are recognized in profit or loss when the Company's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment.

b) Impairment of financial assets

The Company recognizes a loss allowance for expected credit losses on financial assets at amortized cost (including accounts receivable).

The Company always recognizes lifetime expected credit losses (ECLs) for accounts receivable. For all other financial instruments, the Company recognizes lifetime ECLs when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on a financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECLs.

Expected credit losses reflect the weighted average of credit losses with the respective risks of default occurring as the weights. Lifetime ECLs represent the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECLs represent the portion of lifetime ECLs that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

For internal credit risk management purposes, the Company considers the following situations as indication that a financial asset is in default (without taking into account any collateral held by the Company):

i. Internal or external information shows that the debtor is unlikely to pay its creditors.

The impairment loss of all financial assets is recognized in profit or loss by a reduction in their carrying amounts through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and the carrying amounts of such financial assets are not reduced.

c) Derecognition of financial assets

The Company derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset at amortized cost in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. However, on derecognition of an investment in an equity instrument at FVTOCI, the cumulative gain or loss is transferred directly to retained earnings, without recycling through profit or loss.

2) Equity instruments

Equity instruments issued by the Company are classified as equity in accordance with the substance of the contractual arrangements and the definitions of an equity instrument.

Equity instruments issued by the Company are recognized at the proceeds received, net of direct issue costs.

The repurchase of the Company's own equity instruments is recognized in and deducted directly from equity. No gain or loss is recognized in profit or loss on the purchase, sale, issuance or cancellation of the Company's own equity instruments.

- 3) Financial liabilities
  - a) Subsequent measurement

All financial liabilities are measured at amortized cost using the effective interest method.

b) Derecognition of financial liabilities

The difference between the carrying amount of a financial liability derecognized and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss.

k. Revenue recognition

The Company identifies contracts with customers, allocates the transaction price to the performance obligations and recognizes revenue when performance obligations are satisfied.

For contracts where the period between the date on which the Company transfers a promised good or service to a customer and the date on which the customer pays for that good or service is one year or less, the Company does not adjust the promised amount of consideration for the effects of a significant financing component.

- 1) Licensing revenue
  - a) Technical service revenue

The Company identifies performance obligations from contracts with customers and recognizes revenue when performance obligations are satisfied.

b) Royalty revenue

Revenue received from the intellectual property that remains operational without renewal or technical support is royalty revenue. When customers use the intellectual property in mass production at the foundries, the royalty prices are determined based on the production volume, sales amount or other methods of measurement; and revenue is recognized in accordance with the terms of the arrangements.

1. Leases

At the inception of a contract, the Company assesses whether the contract is, or contains, a lease.

#### 1) The Company as lessor

Leases are classified as finance leases whenever the terms of a lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

When the Company subleases a right-of-use asset, the sublease is classified by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. However, if the head lease is a short-term lease that the Company, as a lessee, has accounted for applying recognition exemption, the sublease is classified as an operating lease.

Lease payments (less any lease incentives payable) from operating leases are recognized as income on a straight-line basis over the terms of the relevant leases. Lease modification that resulted from a negotiation with a lessee is accounted for as a new lease from the effective date of modification.

#### 2) The Company as lessee

The Company recognizes right-of-use assets and lease liabilities for all leases at the commencement date of a lease, except for short-term leases and low-value asset leases accounted for by applying a recognition exemption where lease payments are recognized as expenses on a straight-line basis over the lease terms.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities adjusted for lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs needed to restore the underlying assets, and less any lease incentives received. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the parent company only balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments. The lease payments are discounted using the interest rate implicit in a lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee's incremental borrowing rate will be used.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term resulting from a change in future lease payments, the Company remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized in profit or loss. For a lease modification that is not accounted for as a separate lease, the Company accounts for the remeasurement of the lease liability by (a) decreasing the carrying amount of the right-of-use asset of lease modifications that decreased the scope of the lease, and recognizing in profit or loss any gain or loss on the partial or full termination of the lease; (b) making a corresponding adjustment to the right-of-use asset of all other lease modifications. Lease liabilities are presented on a separate line in the parent company only balance sheets.

Variable lease payments that do not depend on an index or a rate are recognized as expenses in the periods in which they are incurred.

#### m. Government grants

Government grants are not recognized until there is reasonable assurance that the Company will comply with the conditions attached to them and that the grants will be received.

Government grants related to income are recognized in other income on a systematic basis over the periods in which the Company recognizes as expenses the related costs that the grants intend to compensate. Specifically, government grants whose primary condition is that the Company should purchase, construct or otherwise acquire non-current assets are recognized as deferred revenue and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Company with no future related costs are recognized in profit or loss in the period in which they are received.

#### n. Employee benefits

1) Short-term employee benefits

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

2) Retirement benefits

Payments to defined contribution retirement benefit plans are recognized as expenses when employees have rendered services entitling them to the contributions.

Defined benefit costs (including service cost, net interest and remeasurement) under defined benefit retirement benefit plans are determined using the projected unit credit method. Service cost (including current service cost) and net interest on the net defined benefit liabilities (assets) are recognized as employee benefits expense in the period in which they occur. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which it occurs. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

Net defined benefit liabilities (assets) represent the actual deficit (surplus) in the Company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any refunds from the plans or reductions in future contributions to the plans.

3) Other long-term employee benefits

Other long-term employee benefits are accounted for in the same way as the accounting required for defined benefit plans except that remeasurement is recognized in profit or loss.

- o. Share-based payment arrangements
  - 1) Employee share options granted to employees

The fair value at the grant date of the employee share options is expensed on a straight-line basis over the vesting period, based on the Company's best estimates of the number of shares or options that are expected to ultimately vest, with a corresponding increase in capital surplus - employee share options. The expense is recognized in full at the grant date if the grants are vested immediately.

At the end of each reporting period, the Company revises its estimate of the number of employee share options that are expected to vest. The impact of the revision of the original estimates is recognized in profit or loss such that the cumulative expenses reflect the revised estimate, with a corresponding adjustment to capital surplus - employee share options.

2) Equity-settled share-based payment arrangements granted to the employees of a subsidiary

The grant by the Company of its equity instruments to the employees of a subsidiary under employee share options is treated as a capital contribution. The fair value of employee services received under the arrangement is measured by reference to the grant-date fair value and is recognized over the vesting period as an addition to the investment in the subsidiary, with a corresponding credit to capital surplus - employee share options.

p. Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

1) Current tax

According to the Income Tax Law in the ROC, an additional tax on unappropriated earnings is provided for in the year the shareholders approve to retain earnings.

Adjustments of prior years' tax liabilities are added to or deducted from the current year's tax provision.

2) Deferred tax

Deferred tax is recognized on temporary differences between the carrying amount of assets and liabilities and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences, research and development expenditures to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and associates, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are recognized only to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and such temporary differences are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered. A previously unrecognized deferred tax asset is also reviewed at the end of each reporting period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liabilities are settled or the assets are realized, based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

3) Current and deferred taxes

Current and deferred taxes are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income or directly in equity; in which case, the current and deferred taxes are also recognized in other comprehensive income or directly in equity, respectively.

#### 5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, management is required to make judgments, estimations, and assumptions on the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The Company considers the possible impact of the recent development of the COVID-19 and its economic environment implications when making its critical accounting estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised if the revisions affect only that period or in the period of the revisions and future periods if the revisions affect both current and future periods.

#### **Key Sources of Estimation Uncertainty**

a. Estimated impairment of financial assets

The provision for impairment of accounts receivable(including related parties) is based on assumptions on probability of default and loss given default. The Company uses judgment in making these assumptions and in selecting the inputs to the impairment calculation, based on the Company's historical experience, existing market conditions as well as forward looking estimates as of the end of each reporting period. For details of the key assumptions and inputs used, see Note 9. Where the actual future cash inflows are less than expected, a material impairment loss may arise.

#### 6. CASH

	December 31	
	2022	2021
Bank deposits Cash on hand	\$ 2,935,549 <u>25</u>	\$ 2,402,278 
	<u>\$ 2,935,574</u>	<u>\$ 2,402,303</u>

The market rates of cash in bank at the end of the reporting period were as follows:

	Decem	December 31	
	2022	2021	
Bank deposits	0.001%-4.27%	0.001%-2.35%	

#### 7. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	December 31	
	2022	2021
Non-current		
Investments in equity instruments at FVTOCI	<u>\$ 4,914</u>	<u>\$ 16,130</u> (Continued)

	December 31	
	2022	2021
Domestic investments		
Unlisted shares		
Ordinary shares - Powerchip Technology Corporation	\$ -	\$ 10,233
Ordinary shares - Syntronix Corporation	4,914	5,897
	<u>\$ 4,914</u>	<u>\$ 16,130</u>
		(Concluded)

These investments in equity instruments are not held for trading. Instead, they are held for medium- to long-term strategic purposes. Accordingly, the management elected to designate these investments in equity instruments as at FVTOCI as they believe that recognizing short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Company's strategy of holding these investments for long-term purposes.

The Company took the investment strategy into consideration to sell and derecognize investments in equity instruments at FVTOCI. The information related to derecognition in 2022 and 2021 is as follows:

	For the Year Ended December 31	
	2022	2021
Fair value at the date of derecognition Accumulated loss on disposal of retained earnings transferred from	\$ 4,654	\$ 28,563
other equity	(31,750)	(5,545)

#### 8. FINANCIAL ASSETS AT AMORTIZED COST

	December 31	
	2022	2021
Non-current		
Domestic investments Pledged time deposits	<u>\$ 116</u>	<u>\$ 116</u>

a. Refer to Note 25 for information relating to the credit risk management and impairment of financial assets at amortized cost.

b. Refer to Note 27 for information relating to investments in financial assets at amortized cost pledged as security.

#### 9. ACCOUNTS RECEIVABLE, NET

	December 31	
	2022	2021
Accounts receivable Less: Allowance for impairment loss	\$ 209,198 (97)	\$ 102,069 (1,435)
	<u>\$ 209,101</u>	<u>\$ 100,634</u>

The average credit term was 30 to 60 days, and no interest was charged on accounts receivable. The Company uses other publicly available financial information or its own trading records to rate its major customers. The Company's exposure and the credit ratings of its counterparties are continuously monitored.

Credit exposure is controlled by counterparty limits that are reviewed and approved.

The Company applies the simplified approach to provide for expected credit losses prescribed by IFRS 9, which permits the use of lifetime expected loss provision for all accounts receivable. The expected credit losses on trade receivables are estimated using a provision matrix prepared by reference to the past default experience of the customer, the customer's current financial position and economic condition of the industry in which the customer operates. As the Company's historical credit loss experience does not show significantly different loss patterns for different customer segments, the provision for loss allowance based on past due status is not further distinguished according to the Company's different customer base.

The Company writes off an account receivable when there is information indicating that the debtor is in severe financial difficulty, and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation. For accounts receivable that have been written off, the Company continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognized in profit or loss.

The Company measures the loss allowance for accounts receivable, and the information is as follows:

#### December 31, 2022

	Not Past Due	1 to 30 Days	31 to 90 Days	91 to 180 Days	Over 181 Days	Total
Gross carrying amount Loss allowance (lifetime ECLs)	\$ 194,270	\$    9,996 (25)	\$ 4,932 (72)	\$ - 	\$	\$ 209,198 <u>(97</u> )
Amortized cost	<u>\$ 194,270</u>	<u>\$ 9,971</u>	<u>\$ 4,860</u>	<u>\$                                    </u>	<u>\$ -</u>	<u>\$ 209,101</u>
December 31, 2021						
	Not Past Due	1 to 30 Days	31 to 90 Days	91 to 180 Days	Over 181 Days	Total
Gross carrying amount Loss allowance (lifetime ECLs)	\$ 80,754 	\$ 6,218 (151)	\$ 14,914 (1,262)	\$ 183 (22)	\$ - -	\$ 102,069 (1,435)
Amortized cost	<u>\$ 80,754</u>	<u>\$ 6,067</u>	<u>\$ 13,652</u>	<u>\$ 161</u>	<u>\$</u>	<u>\$ 100,634</u>

The movements of the loss allowance of accounts receivable were as follows:

	For the Year Ended December 31	
	2022	2021
Balance at January 1 Less: Net remeasurement of loss allowance	\$ 1,435 (1,338)	\$ 11,961 (10,526)
Balance at December 31	<u>\$ 97</u>	<u>\$ 1,435</u>

#### 10. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

	December 31	
	2022	2021
Investments in subsidiaries Investments in associates	\$ 105,605 	\$ 35,011 3,083
	\$ 120,790	\$ 38,094

a. Investments in subsidiaries

	December 31	
	2022	2021
PUFsecurity Corporation eMemory Japan Corporation	\$ 104,543 <u>1,062</u>	\$ 35,011
	<u>\$ 105,605</u>	<u>\$ 35,011</u>
	-	Ownership and Rights
	Decem	iber 31
Name of Subsidiary	2022	2021
PUFsecurity Corporation	76.17%	80.82%

PUFsecurity Corporation eMemory Japan Corporation

The employees of the Company and PUFsecurity Corporation exercised the employee share options issued by PUFsecurity Corporation in 2021. Therefore, the Company's shareholding percentage decreased from 90.91% to 80.82%.

100%

PUFsecurity Corporation increased its capital by issuing 15,000 thousand shares with a par value of NT\$10 in January 2022, and the paid in capital increased to NT\$101,611 thousand, which was divided into 101,611 thousand shares with a par value of NT\$1. The Company subscribed for 11,107 thousand shares in cash for NT\$111,066 thousand, but did not subscribe for the shares in accordance with its original shareholding proportion, which caused it's the proportion of ownership to decrease from 80.82% to 79.82%.

The employees of the Company and PUFsecurity Corporation exercised the employee share options issued by PUFsecurity Corporation in 2022. On July 27, 2022, for the purpose of transferring shares to its employees, PUFsecurity Corporation's board of directors resolved to buy back 4,000 thousand shares of PUFsecurity Corporation's ordinary shares with the price of NT\$7.5 per share. Therefore, eMemory Technology Inc.'s shareholding percentage decreased from 79.82% to 76.17%.

eMemory Technology Inc. invested and established eMemory Japan Corporation in March 2022, and the Company remitted investment fund of JPY50,000 thousand on October 21, 2022 and February 3, 2023.

The investments in the subsidiary accounted for using the equity method and the share of profit or loss and other comprehensive income (loss) of those investments for the years ended December 31, 2022 and 2021 were based on the subsidiary's financial statements which have been audited for the same years.

iMQ Technology Inc.

December 31	
2022	2021
<u>\$ 15,185</u>	<u>\$ 3,083</u>
Proportion of	Ownership and
Voting	Rights
Decen	ıber 31
2022	2021
	2022 <u>\$ 15,185</u> Proportion of 0 Voting Decem

The employees of iMQ Technology Inc. exercised the employee share option in 2021. Therefore, the Company's shareholding percentage decreased from 2.71% to 2.69%.

2.34%

2.69%

The employees of iMQ Technology Inc. exercised the employee share option in 2022. Therefore, the Company's shareholding percentage decreased from 2.69% to 2.34%.

	For the Year Ended December 31		
	2022	2021	
The Company's share of : Loss from continuing operations Other comprehensive loss	\$ (2,080) 1	\$ (2,560) 	
Total comprehensive loss for the period	<u>\$ (2,079</u> )	<u>\$ (2,560</u> )	

Although the shareholding ratio is less than 20%, the Company is able to exercise significant influence over iMQ Technology Inc. since the chairman of the Company is the same person as the chairman of iMQ Technology Inc.

For information about the nature of business, main operating location and country of incorporation of the associate, refer to Table 2.

The investments in the associates accounted for using the equity method, and the share of profit or loss and other comprehensive income (loss) of those investments for the years ended December 31, 2022 and 2021 was based on the associate's financial statements which have been audited for the same years.

#### 11. PROPERTY, PLANT AND EQUIPMENT

	December 31		
	2022	2021	
Assets used by the Company Assets leased under operating leases	\$ 455,117 <u>3,643</u>	\$ 458,329 <u>327</u>	
	<u>\$ 458,760</u>	<u>\$ 458,656</u>	

#### a. Assets used by the Company

	Freehold Land	Buildings	Research and Development Equipment	Office Equipment	Total
Cost					
Balance at January 1, 2022 Additions Disposals Transfers from assets leased under operating leases	\$ 123,905 	\$ 388,508 6,801 (989) (3,034)	\$ 97,908 20,907 (32,264)	\$ 16,651 7,577 (3,065) 	\$ 626,972 35,285 (36,318) (4,065)
Balance at December 31, 2022	<u>\$ 122,874</u>	<u>\$ 391,286</u>	<u>\$ 86,551</u>	<u>\$ 21,163</u>	<u>\$ 621,874</u>
Accumulated depreciation					
Balance at January 1, 2022 Depreciation expense Disposals Transfers from assets leased under operating leases	\$ - - -	\$ 101,127 11,769 (989) (689)	\$ 60,798 19,514 (32,264)	\$ 6,718 3,838 (3,065)	\$ 168,643 35,121 (36,318) (689)
Balance at December 31, 2022	<u>\$                                    </u>	<u>\$ 111,218</u>	<u>\$ 48,048</u>	<u>\$ 7,491</u>	<u>\$ 166,757</u>
Carrying amount at December 31, 2022	<u>\$ 122,874</u>	<u>\$ 280,068</u>	<u>\$ 38,503</u>	<u>\$ 13,672</u>	<u>\$ 455,117</u>
Cost					
Balance at January 1, 2021 Additions Disposals Transfers from assets leased under operating leases	\$ 113,730 - - 10,175	\$ 364,150 8,229 (7,533) <u>23,662</u>	\$ 114,777 16,400 (33,269)	\$ 11,081 6,651 (1,081)	\$ 603,738 31,280 (41,883) <u>33,837</u>
Balance at December 31, 2021	<u>\$ 123,905</u>	<u>\$ 388,508</u>	<u>\$ 97,908</u>	<u>\$ 16,651</u>	<u>\$ 626,972</u>
Accumulated depreciation					
Balance at January 1, 2021 Depreciation expense Disposals Transfers from assets leased under operating leases	\$ - - -	\$ 93,042 11,068 (7,507) 4,524	\$ 70,663 23,404 (33,269)	\$ 4,971 2,828 (1,081)	\$ 168,676 37,300 (41,857) 4,524
	- <u>-</u>		<u> </u>	<u> </u>	
Balance at December 31, 2021	<u>\$ -</u>	<u>\$ 101,127</u>	<u>\$ 60,798</u>	<u>\$     6,718</u>	<u>\$ 168,643</u>
Carrying amount at December 31, 2021	<u>\$ 123,905</u>	<u>\$ 287,381</u>	<u>\$ 37,110</u>	<u>\$ 9,933</u>	<u>\$ 458,329</u>

b. Assets leased under operating leases

	Freehold Land	Buildings	Total	
Cost				
Balance at January 1, 2022 Transfers from assets used by the Company	\$ 114 1,031	\$ 265 <u>3,034</u>	\$ 379 <u>4,065</u>	
Balance at December 31, 2022	<u>\$ 1,145</u>	<u>\$ 3,299</u>	<u>\$ 4,444</u> (Continued)	

	Freehold Land	Buildings	Total
Accumulated depreciation			
Balance at January 1, 2022 Depreciation expense Transfers from assets used by the Company	\$ - - 	\$ 52 689 <u>60</u>	\$     52 689 <u>     60</u>
Balance at December 31, 2022	<u>\$ -</u>	<u>\$ 801</u>	<u>\$ 801</u>
Carrying amount at December 31, 2022	<u>\$ 1,145</u>	<u>\$ 2,498</u>	<u>\$ 3,643</u>
Cost			
Balance at January 1, 2021 Transfers to assets used by the Company	\$ 10,289 (10,175)	\$ 23,927 (23,662)	\$ 34,216 (33,837)
Balance at December 31, 2021	<u>\$ 114</u>	<u>\$ 265</u>	<u>\$ 379</u>
Accumulated depreciation			
Balance at January 1, 2021 Depreciation expense Transfers to assets used by the Company	\$ - - 	\$ 4,222 354 (4,524)	\$ 4,222 354 (4,524)
Balance at December 31, 2021	<u>\$ -</u>	<u>\$52</u>	<u>\$ 52</u>
Carrying amount at December 31, 2021	<u>\$ 114</u>	<u>\$ 213</u>	<u>\$ 327</u> (Concluded)

Operating leases are related to leases of buildings with lease terms of 1 year. The lessees do not have bargain purchase options to acquire the assets at the expiry of the lease periods.

The maturity analysis of lease payments receivable under operating lease payments was as follows:

	Decem	December 31		
	2022	2021		
Year 1	<u>\$ 61</u>	<u>\$ 30</u>		

There was no indication of impairment for the years ended December 31, 2022 and 2021.

The Company's property, plant and equipment are depreciated on a straight-line basis over their useful lives as follows:

Buildings	
Office main buildings	35-50 years
Electrical power equipment	5-10 years
Air-conditioning equipment	5-8 years
Extinguishment equipment	5 years
Research and development equipment	3-8 years
Office equipment	3-5 years

#### **12. LEASE ARRANGEMENTS**

a. Right-of-use assets

	December 31		
	2022	2021	
Carrying amount			
Buildings Transportation equipment	\$ 2,978 	\$ 4,885 <u>3,801</u>	
	<u>\$ 5,438</u>	<u>\$ 8,686</u>	
	For the Year End 2022	ded December 31 2021	
Additions to right-of-use assets	<u>\$7</u>	<u>\$ 7,671</u>	
Depreciation charge for right-of-use assets Buildings Transportation equipment	\$ 1,914 <u>1,341</u> <u>\$ 3,255</u>	\$ 1,692 645 <u>\$ 2,337</u>	
Income from the subleasing of right-of-use assets (presented in other income)	<u>\$ (1,431</u> )	<u>\$ (1,205</u> )	

Except for the aforementioned additions and recognized depreciation, the Company did not have significant sublease or impairment of right-of-use assets for the years ended December 31, 2022 and 2021.

b. Lease liabilities

	December 31		
	2022 2021		
Carrying amount			
Current Non-current	<u>\$ 3,299</u> <u>\$ 2,237</u>	<u>\$ 3,230</u> <u>\$ 5,532</u>	

Discount rates for lease liabilities were as follows:

	December 31		
	2022	2021	
Buildings Transportation equipment	1.38%-1.68% 2.73%	1.38%-1.68% 2.73%	

#### c. Other lease information

	For the Year Ended December 31		
	2022	2021	
Expenses relating to short-term leases Total cash outflow for leases	<u>\$ 2,243</u> <u>\$ (5,620</u> )	<u>\$ 2,638</u> <u>\$ (5,066</u> )	

The Company's leases of certain parking space and machine rooms qualify as short-term leases. The Company has elected to apply the recognition exemption and thus, did not recognize right-of-use assets and lease liabilities for these leases.

#### **13. INTANGIBLE ASSETS**

	Patents	Software	Trademarks	Total
Cost				
Balance at January 1, 2022 Additions Disposals	\$ 153,629 7,342 (51)	\$ 7,870 22,078 (1,980)	\$ 2,883	\$ 164,382 29,420 (2,031)
Balance at December 31, 2022	<u>\$ 160,920</u>	<u>\$ 27,968</u>	<u>\$ 2,883</u>	<u>\$ 191,771</u>
Accumulated amortization				
Balance at January 1, 2022 Amortization expense Disposals	\$ 89,700 16,717 (51)	\$ 4,678 13,581 (1,980)	\$ 2,791 81	\$ 97,169 30,379 (2,031)
Balance at December 31, 2022	<u>\$ 106,366</u>	<u>\$ 16,279</u>	<u>\$ 2,872</u>	<u>\$ 125,517</u>
Carrying amount at December 31, 2022	<u>\$ 54,554</u>	<u>\$ 11,689</u>	<u>\$ 11</u>	<u>\$ 66,254</u>
Cost				
Balance at January 1, 2021 Additions Disposals	\$ 143,615 10,357 (343)	\$ 9,340 1,180 (2,650)	\$ 2,883	\$ 155,838 11,537 (2,993)
Balance at December 31, 2021	<u>\$ 153,629</u>	<u>\$ 7,870</u>	<u>\$ 2,883</u>	<u>\$ 164,382</u>
Accumulated amortization				
Balance at January 1, 2021 Amortization expense Disposals	\$ 73,891 16,152 (343)	\$ 4,847 2,481 (2,650)	\$ 2,623 168	\$ 81,361 18,801 (2,993)
Balance at December 31, 2021	<u>\$ 89,700</u>	<u>\$ 4,678</u>	<u>\$ 2,791</u>	<u>\$    97,169</u>
Carrying amount at December 31, 2021	<u>\$ 63,929</u>	<u>\$ 3,192</u>	<u>\$ 92</u>	<u>\$ 67,213</u>

The Company's major products are NeoBit<sup>®</sup>, NeoFuse<sup>®</sup>, NeoPUF<sup>®</sup>, NeoEE<sup>®</sup>, and NeoMTP<sup>®</sup>, etc. There are 1,176 patents currently owned or pending approval for the products mentioned above. According to the requirements of IAS 38, the research and development costs were recognized as research and development expenses, instead of capitalized, in the periods when incurred. The costs of the patents and the trademarks mentioned above were the costs of the relevant fees and professional service expenses for legal right applications.

The above intangible assets with finite useful lives are amortized on a straight-line basis over their useful lives as follows:

Patents	5 years
Software	1-3 years
Trademarks	5 years

#### 14. OTHER ASSETS

	December 31		
	2022	2021	
Current			
Prepayments			
Prepayments for software	\$ 7,172	\$ 15,620	
Prepayments for annual fee on the patents	6,028	5,481	
Prepayments for software maintenance	1,688	1,738	
Prepayments for membership	1,150	454	
Others	1,824	1,048	
	<u>\$ 17,862</u>	<u>\$ 24,341</u>	
Other assets			
Temporary payments	<u>\$ 4,157</u>	<u>\$ 3,805</u>	

#### **15. OTHER LIABILITIES**

	December 31		
	2022	2021	
Current			
Other payables			
Bonuses	\$ 119,451	\$ 95,134	
Payable for annual leave	7,065	7,010	
Payable for professional service fees	1,426	1,260	
Others	41,895	41,292	
	<u>\$ 169,837</u>	<u>\$ 144,696</u>	
Other liabilities			
Receipt under custody	\$ 1,555	\$ 1,385	
Temporary receipts	27	11	
Receipts in advance	<u> </u>	427	
	<u>\$ 1,582</u>	<u>\$ 1,823</u>	

#### **16. RETIREMENT BENEFIT PLANS**

#### a. Defined contribution plans

The Company adopted a pension plan under the Labor Pension Act (LPA), which is a state-managed defined contribution plan. Under the LPA, an entity makes monthly contributions to employees' individual pension accounts at 6% of monthly salaries and wages.

b. Defined benefit plans

The defined benefit plan adopted by the Company in accordance with the Labor Standards Law is operated by the government. Pension benefits are calculated on the basis of the length of service and average monthly salaries of the 6 months before retirement. The Company contributes amounts equal to 2% of total monthly salaries and wages to a pension fund administered by the pension fund monitoring committee. Pension contributions are deposited in the Bank of Taiwan in the committee's name. Before the end of each year, the Company assesses the balance in the pension fund. If the amount of the balance in the pension fund is inadequate to pay retirement benefits for employees who conform to retirement requirements in the next year, the Company is required to fund the difference in one appropriation that should be made before the end of March of the next year. The pension fund is managed by the Bureau of Labor Funds, Ministry of Labor (the Bureau); the Company has no right to influence the investment policy and strategy.

The amounts based on the actuarial report of the Company's defined benefit plans were as follows:

	December 31		
	2022	2021	
Present value of funded defined benefit obligation Fair value of plan assets	\$ 29,520 (13,808)	\$ 31,147 <u>(11,957</u> )	
Net defined benefit liabilities	<u>\$ 15,712</u>	<u>\$ 19,190</u>	

Movements in net defined benefit liabilities were as follows:

	Present Value of the Defined Benefit Obligation	Fair Value of the Plan Assets	Net Defined Benefit Liabilities
Balance at January 1, 2021	\$ 32,106	<u>\$ (10,873</u> )	<u>\$ 21,233</u>
Net interest expense (income)	160	(58)	102
Recognized in profit or loss	160	(58)	102
Remeasurement			
Return on plan assets (excluding amounts			
included in net interest)	-	(134)	(134)
Actuarial loss (gain)			
Changes in demographic assumptions	1,062	-	1,062
Experience adjustments	(2,181)		(2,181)
Recognized in other comprehensive income	(1,119)	(134)	(1,253)
Contributions from the employer	-	(892)	(892)
Balance at December 31, 2021	31,147	(11,957)	19,190
Net interest expense (income)	156	(62)	94
Recognized in profit or loss	156	(62)	94
с. с. г. г		)	(Continued)

(Continued)

	Present Value of the Defined Benefit Obligation	Fair Value of the Plan Assets	Net Defined Benefit Liabilities
Remeasurement			
Return on plan assets (excluding amounts			
included in net interest)	\$ -	\$ (919)	\$ (919)
Actuarial loss (gain)			
Changes in financial assumptions	(1,926)	-	(1,926)
Experience adjustments	143	<u> </u>	143
Recognized in other comprehensive income	(1,783)	<u>(919</u> )	(2,702)
Contributions from the employer		<u>(870</u> )	(870)
Balance at December 31, 2022	<u>\$ 29,520</u>	<u>\$ (13,808</u> )	<u>\$ 15,712</u> (Concluded)

Through the defined benefit plans under the Labor Standards Law, the Company is exposed to the following risks:

- 1) Investment risk: The plan assets are invested in domestic and foreign equity and debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau or under the mandated management. However, in accordance with relevant regulations, the return generated by plan assets should not be below the interest rate for a 2-year time deposit with local banks.
- 2) Interest risk: A decrease in the government bond interest rate will increase the present value of the defined benefit obligation; however, this will be partially offset by an increase in the return on the plans' debt investments.
- 3) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation were carried out by qualified actuaries. The significant assumptions used for the purposes of the actuarial valuations were as follows:

	December 31		
	2022	2021	
Discount rate	1.50%	0.50%	
Expected rate of salary increase	4.50%	4.00%	

If possible reasonable changes in each of the significant actuarial assumptions will occur and all other assumptions will remain constant, the present value of the defined benefit obligation would increase (decrease) as follows:

December 31		
2021		
<u>\$ (1,007)</u>		
\$ 1,049		
<u>\$ 999</u>		
<u>\$ (964</u> )		

The sensitivity analysis presented above may not be representative of the actual changes in the present value of the defined benefit obligation as it is unlikely that changes in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	December 31		
	2022	2021	
Expected contributions to the plans for the next year	<u>\$ 912</u>	<u>\$ 949</u>	
Average duration of the defined benefit obligation	12 years	13.1 years	

#### **17. EQUITY**

a. Ordinary shares

	December 31		
	2022	2021	
Numbers of shares authorized (in thousands)	100,000	100,000	
Shares authorized	<u>\$ 1,000,000</u> 76,185	<u>\$ 1,000,000</u> 76,124	
Number of shares issued and fully paid (in thousands) Shares issued	<u>76,185</u> <u>\$761,845</u>	<u>76,124</u> <u>\$ 761,235</u>	

For the year ended December 31, 2022, the shares increased due to the employees' exercise of their employee share options.

#### b. Capital surplus

	December 31		1	
-		2022		2021
May be used to offset a deficit, distributed as cash dividends, or transferred to share capital (1)				
Arising from issuance of ordinary shares Arising from issuance of ordinary - exercised/invalid employee	\$	60,421	\$	153,448
share options		62,636		53,423
May be used to offset a deficit only				
Arising from changes in percentage of ownership interests in subsidiaries (2)		13,883		27,697
Arising from share of changes in capital surplus of associates (2)		62,948		48,766
May not be used for any purpose				
Arising from employee share options		10,634	_	19,847
	<u>\$</u>	210,522	<u>\$</u>	303,181

1) Such capital surplus may be used to offset a deficit; in addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or transferred to share capital (limited to a certain percentage of the Company's capital surplus and to once a year).

- 2) Such capital surplus arises from the effects of changes in ownership interests in subsidiaries and associates resulting from equity transactions other than actual disposals or acquisitions or from changes in capital surplus of subsidiaries and associates accounted for using the equity method.
- c. Retained earnings and dividend policy

Based on the Company's Articles of Incorporation state that, where the Company made a profit in a fiscal year, the profit shall be first utilized for paying taxes, offsetting accumulated losses, setting aside as legal reserve 10% of the remaining profit, setting aside or reversing a special reserve in accordance with the laws and regulations, and then any remaining profit together with any undistributed retained earnings shall be used by the Company's board of directors as the basis for proposing a distribution plan, which should be resolved in the shareholders' meeting for the distribution of dividends and bonuses to shareholders. For the policies on the distribution of employees' compensation and remuneration of directors after the amendment, refer to "Employees' compensation and remuneration of directors" in Note 20 (g).

The Company shall distribute dividend with considerations of the market situation and development stage, as well as future capital needs, long-term corporate development and the shareholders' cash flow needs. Based on the Company's dividend policy, in principle, the total dividends distributed shall not be less than 50% of distributable earnings, of which at least 10% will be paid as cash dividend and the remainder will be in the form of stock dividend. The board of directors shall map out the distribution proposal in consideration of future operation and capital expenditure, and present the proposal at the shareholders' meeting for approval.

An appropriation of earnings to the legal reserve shall be made until the legal reserve equals the Company's paid-in capital. The legal reserve may be used to offset deficits. If the Company has no deficit and the legal reserve has exceeded 25% of the Company's paid-in capital, the excess may be transferred to capital or distributed in cash.

The appropriations of earnings for 2021 and 2020 which had been approved in the shareholders' meetings on June 15, 2022 and July 15, 2021, respectively, were as follows:

	Appropriation of Earnings For the Year Ended December 31		
	2021 2020		
Legal reserve Special reserve Cash dividends Cash dividends per share (NT\$)	\$ 109,686 \$ (29,116) \$ 931,990 \$ 12.50	\$ <u>70,752</u> <u>\$(5,485)</u> <u>\$558,792</u> \$7.50	

The Company's shareholders also resolved to issue cash dividends from the capital surplus of \$111,839 thousand and \$111,759 thousand in the shareholders' meetings on June 15, 2022 and July 15, 2021, respectively.

The appropriations of earnings for 2022 had been proposed by the Company's board of directors on February 22, 2023. The appropriations and dividends per share were as follows:

	For the Year Ended December 31, 2022
Legal reserve	<u>\$ 125,888</u>
Special reserve	<u>\$ (26,005)</u>
Cash dividends	<u>\$ 1,417,769</u>
Cash dividends per share (NT\$)	\$ 19.00

Issuance of cash dividends from capital surplus of \$111,929 thousand had also been proposed by the Company's board of directors on February 22, 2023.

The appropriations of earnings for 2022 are subject to the resolution of the shareholders in their meeting to be held on June 9, 2023.

#### d. Other equity items

1) Exchange differences on the translation of the financial statements of foreign operations

	For the Year Ended December 31	
	2022	2021
Balance at January 1 Recognized for the year	<u>\$ (112</u> )	<u>\$ (26</u> )
Share from subsidiaries and associates accounted for using the equity method Other comprehensive loss recognized for the year	<u>818</u> 818	<u>(86)</u> (86)
Balance at December 31	<u>\$ 706</u>	<u>\$ (112</u> )

#### 2) Unrealized valuation gain (loss) on financial assets at FVTOCI

	For the Year Ended December 31	
	2022	2021
Balance at January 1	<u>\$ (30,874</u> )	<u>\$ (60,075</u> )
Recognized for the year Unrealized gain (loss) - equity instruments Other comprehensive income (loss) recognized for the year	(6,562) (6,562)	<u>23,656</u> 23,656
Cumulative unrealized gain (loss) of equity instruments transferred to retained earnings due to disposal	<u>    (0,362</u> ) <u>    31,750</u>	<u> </u>
Balance at December 31	<u>\$ (5,686</u> )	<u>\$ (30,874</u> )

#### e. Treasury shares

#### Unit: In Thousands of Shares

Purpose of Buy-Back	Number of Shares at January 1	Increase During the Year	Decrease During the Year	Number of Shares at December 31
<u>2022</u>				
Shares transferred to employees			<u> </u>	
<u>2021</u>				
Shares transferred to employees	<u>    1,567</u>		<u> </u>	<u>    1,567</u>

In September 2018, for the purpose of transferring shares to its employees, the Company's board of directors resolved to buy back 2,500 thousand shares of the Company's ordinary shares from the TPEx market from September 14, 2018 to November 13, 2018 with the price interval ranging from NT\$177.80 to NT\$400 per share. The Company has bought back 1,567 thousand shares with total cost of NT\$404,238 thousand.

Under the Securities and Exchange Act, the Company shall neither pledge treasury shares nor exercise shareholders' rights on these shares, such as the rights to dividends and to vote.

#### **18. SHARE-BASED PAYMENTS**

#### Employee share option plan of the Company

Qualified employees of the Company were granted 500 options in February 2016. Each option entitles the holder to subscribe for one thousand ordinary shares of the Company. The options granted are valid for 10 years and exercisable at certain percentages after the second anniversary from the grant date. The options were granted at an exercise price equal to the closing price of the Company's ordinary shares listed on the TPEx on the grant date. For any subsequent changes in the Company's ordinary shares or for any cash dividends issued in excess of the ratio required in the issuance rule, the exercise price is adjusted accordingly.

The information of employee share options was as follows:

	For the Year Ended December 31			
	202	22	202	21
	Number of Options	Weighted- average Exercise Price (NT\$)	Number of Options	Weighted- average Exercise Price (NT\$)
Balance at January 1 Options exercised	130 (61)	\$ 318.4 318.4	194 (64)	\$ 318.4 318.4
Balance at December 31	69	318.4	130	318.4
Options exercisable, end of period	69	318.4	130	318.4

The weighted-average share prices on the exercise date of the share options for the year ended December 31, 2022 and 2021 were \$1,108 and \$1,645, respectively.

Information on outstanding options is as follows:

	December 31			
		2022		2021
Range of exercise price (NT\$)	\$	318.4	\$	318.4
Weighted-average remaining contractual life (in years)		3.15		4.15

Options granted in February 2016 were priced using the Black-Scholes pricing model and the inputs of the model were as follows:

Grant-date share price (NT\$)	\$	351
Exercise price (NT\$)	\$	351
Expected volatility		43.24%
Expected life (in years)		6-7 years
Expected dividend yield		-
Risk-free interest rate	0.7	1%-0.75%

Compensation cost recognized were both NT\$0 thousand for the year ended December 31, 2022 and 2021.

#### **19. REVENUE**

		For the Year Ended December 31	
		2022	2021
Royalty revenue		\$ 2,474,635	\$ 1,660,973
Technical service revenue		635,198	688,799
		<u>\$ 3,109,833</u>	<u>\$ 2,349,772</u>
a. Contract balances			
	December 31, 2022	December 31, 2021	January 1, 2021
Accounts receivables (including related parties) (Note 9)	<u>\$ 212,172</u>	<u>\$ 100,634</u>	<u>\$ 117,449</u>
Contract liabilities Technical service revenue	<u>\$ 67,777</u>	<u>\$ 78,327</u>	<u>\$ 52,244</u>

The changes in the balance of contract liabilities primarily result from the timing difference between the Company's performance and the respective customer's payment.

Revenue of the reporting period recognized from the beginning contract liabilities in the previous periods is as follows:

	For the Year Ended December 31		
	2022	2021	
From contract liabilities at the beginning of the year Technical service revenue	<u>\$ 53,879</u>	<u>\$ 35,086</u>	
Partially completed contracts			
	For the Year End	ded December 31	
	2022	2021	
Domestic	\$ 1,951,189	\$ 1,380,117	
Asia	1,014,343	843,386	
Others	144,301	126,269	

#### 20. NET PROFIT FROM CONTINUING OPERATIONS

a. Interest income

b.

	For the Year End	For the Year Ended December 31	
	2022	2021	
Bank deposits	<u>\$ 14,664</u>	<u>\$ 6,812</u>	

<u>\$ 3,109,833</u>

<u>\$ 2,349,772</u>

#### b. Other income

	For the Year End	led December 31
	2022	2021
Rental income Dividend income	\$ 1,828 <u>932</u>	\$ 3,584 <u>315</u>
	<u>\$ 2,760</u>	<u>\$ 3,899</u>

c. Other gains and losses

	For the Year Ended December 31		
	2022	2021	
Net foreign exchange gain (loss)	\$ 31,089	\$ (8,754)	
Commission income (Note 26)	27,910	4,204	
Gain on disposal of investments	86	100	
Government grant income (Note 23)	-	14,034	
Others	223	774	
	<u>\$ 59,308</u>	<u>\$ 10,358</u>	

#### d. Finance costs

	For the Year Ended December 31	
	2022	2021
Interest on lease liabilities Others	\$    144 	\$ 106 <u>3</u>
	<u>\$ 144</u>	<u>\$ 109</u>

#### e. Depreciation and amortization

	For the Year Ended December 31	
	2022	2021
An analysis of depreciation by function		
Operating expenses	<u>\$ 38,436</u>	<u>\$ 39,991</u>
An analysis of amortization by function		
Selling and marketing expenses	\$ 33	\$ 25
General and administrative expenses	1,743	1,943
Research and development expenses	28,603	16,833
	<u>\$ 30,379</u>	<u>\$ 18,801</u>

#### f. Employee benefits expense

	For the Year Ended December 31	
	2022	2021
Post-employment benefits (Note 16)		
Defined contribution plans	\$ 19,151	\$ 17,475
Defined benefit plans	94	102
-	19,245	17,577
Share-based payments		
Equity-settled	176	47
Other employee benefits	1,006,582	825,478
Total employee benefits expense	<u>\$ 1,026,003</u>	<u>\$ 843,102</u>
An analysis of employee benefits expense by function Operating expenses	<u>\$ 1,026,003</u>	<u>\$ 843,102</u>

g. Employees' compensation and remuneration of directors

According to the Articles of Incorporation of the Company, the Company accrued employees' compensation and remuneration of directors at rates of 1-25% and no higher than 2%, respectively, of net profit before income tax, employees' compensation, and remuneration of directors. The employees' compensation and the remuneration of directors for the years ended December 31, 2022 and 2021, which were approved by the Company's board of directors on February 22, 2023 and February 23, 2022, respectively, are as follows:

#### Accrual rate

	For the Year Ended December 31	
	2022	2021
Employees' compensation Remuneration of directors	15% 1.5%	15% 1.5%

#### Amount

	For the Year Ended December 31	
	2022	2021
	Cash	Cash
Employees' compensation Remuneration of directors	<u>\$ 344,259</u> <u>\$ 34,426</u>	<u>\$231,808</u> <u>\$23,181</u>

If there is a change in the amounts after the parent company only financial statements are authorized for issue, the differences are recorded as a change in the accounting estimate.

There is no difference between the actual amounts of employees' compensation and remuneration of directors paid and the amounts recognized in the parent company only financial statements for the years ended December 31, 2021 and 2020.

Information on the employees' compensation and remuneration of directors resolved by the Company's board of directors is available at the Market Observation Post System website of the Taiwan Stock Exchange.

#### 21. INCOME TAXES RELATING TO CONTINUING OPERATIONS

a. Income tax recognized in profit or loss

The major components of tax expense were as follows:

	For the Year Ended December 31	
	2022	2021
Current tax		
In respect of the current year	\$ 301,512	\$ 187,283
Income tax on unappropriated earnings	1,443	2,568
Adjustments for prior years	<u> </u>	(373)
	302,955	189,478
Deferred tax		
In respect of the current year	1,514	(235)
Income tax expense recognized in profit or loss	<u>\$ 304,469</u>	<u>\$ 189,243</u>

A reconciliation of accounting profit and income tax expense is as follows:

	For the Year Ended December 31	
	2022	2021
Profit before tax	<u>\$ 1,916,378</u>	<u>\$ 1,290,400</u>
Income tax expense calculated at the statutory rate Nondeductible expenses in determining taxable income Income tax on unappropriated earnings Unrecognized deductible temporary differences and investment	\$ 383,276 8,612 1,443	\$ 258,080 12,781 2,568
credits Adjustments for prior years' tax	(88,862)	(83,813) (373)
Income tax expense recognized in profit or loss	<u>\$ 304,469</u>	<u>\$ 189,243</u>

b. Current tax liabilities

	December 31	
	2022	2021
Current tax liabilities Income tax payable	<u>\$ 139,676</u>	<u>\$ 140,661</u>

c. Deferred tax assets

The movements of deferred tax assets was as follows:

For the Year ended December 31, 2022

	Opening Balance	Recognized in Profit or Loss	Closing Balance
Deferred tax assets			
Temporary differences	<u>\$ 4,257</u>	<u>\$ (1,514</u> )	<u>\$ 2,743</u>

#### For the Year ended December 31, 2021

	Opening Balance	Recognized in Profit or Loss	Closing Balance
Deferred tax assets			
Temporary differences	<u>\$ 4,022</u>	<u>\$ 235</u>	<u>\$ 4,257</u>

d. Unused investment credits for which no deferred tax assets have been recognized in the parent company only balance sheets

	December 31	
	2022	2021
Investment credits Research and development	<u>\$</u>	<u>\$ 24,343</u>

e. Income tax assessments

The tax returns through 2020 have been assessed by the tax authorities.

#### 22. EARNINGS PER SHARE

#### **Unit: NT\$ Per Share**

	For the Year Ended December 31	
	2022	2021
Basic earnings per share	<u>\$ 21.61</u>	<u>\$ 14.78</u>
Diluted earnings per share	<u>\$ 21.51</u>	<u>\$ 14.73</u>

The earnings and weighted average number of ordinary shares outstanding used in the computation of earnings per share were as follows:

#### Net Profit for the Year

	For the Year Ended December 31		
	2022	2021	
Earnings used in the computation of basic earnings per share Effect of potentially dilutive ordinary shares:	\$ 1,611,909	\$ 1,101,157	
Employees' compensation Employee share options	-	-	
Employee share options			
Earnings used in the computation of diluted earnings per share	<u>\$ 1,611,909</u>	<u>\$ 1,101,157</u>	

#### Weighted average number of ordinary shares outstanding (in thousands of shares):

	For the Year Ended December 31		
	2022	2021	
Weighted average number of ordinary shares used in the			
computation of basic earnings per share	74,586	74,520	
Effect of potentially dilutive ordinary shares:			
Employees' compensation	277	131	
Employee share options	78	100	
Weighted average number of ordinary shares used in the			
computation of diluted earnings per share	<u>    74,941</u>	74,751	

Since the Company can offer to settle bonus to employees in cash or shares, the Company assumes the entire amount of the bonus would be settled in shares and the resulting potential shares are included in the weighted average number of shares outstanding used in the computation of diluted earnings per share, if the effect is dilutive. Such dilutive effect of the potential shares is included in the computation of diluted earnings per share until the shareholders resolve the number of shares to be distributed to employees at their meeting in the following year.

#### 23. GOVERNMENT GRANTS

The Company applied for AI on chip R&D subsidy program "The Industrial Technology Foresight Research Program of Reconfigurable Analog Artificial Intelligence Chip", proposed by the Ministry of Economic Affairs, and the program was approved on December 18, 2019. The total funds approved amounted to NT\$85,750 thousand, and the subsidies amounted to NT\$34,300 thousand. The accumulated government grants income recognized was NT\$33,074 thousand and was expired on November 30, 2021. The collateral provided by the Company included cashier checks whose drawees are banking industries and guarantee letters and the amounts were NT\$34,300 thousand and NT\$14,724 thousand, respectively, and the guarantee was released on July 11, 2022.

#### 24. CAPITAL MANAGEMENT

The Company manages its capital to ensure that entities in the Company will be able to continue a going concerns while maximizing the return to shareholders through the optimization of the debt and equity balance. The Company's overall strategy has no significant changes.

The capital structure of the Company consists of issued ordinary shares, capital surplus, retained earnings and other equity.

The Company is not subject to any externally imposed capital requirements.

#### **25. FINANCIAL INSTRUMENTS**

a. Fair value of financial instruments that are not measured at fair value

The management believes the carrying amount of financial assets and financial liabilities not carried at fair value approximate their fair values or their fair values cannot be reliably measured.

b. Fair value of financial instruments that are measured at fair value on a recurring basis

#### 1) Fair value hierarchy

#### December 31, 2022

	Level 1	Level 2	Level 3	Total
Financial assets at FVTOCI Investments in equity instruments at FVTOCI Unlisted shares	<u>\$</u>	<u>\$</u>	<u>\$ 4,914</u>	<u>\$ 4,914</u>
December 31, 2021				
	Level 1	Level 2	Level 3	Total
Financial assets at FVTOCI Investments in equity instruments at FVTOCI Unlisted shares	<u>\$</u>	<u>\$</u>	<u>\$ 16,130</u>	<u>\$ 16,130</u>

There were no transfers between Levels 1 and 2 in the current and prior years.

#### 2) Reconciliation of Level 3 fair value measurements of financial instruments

	Financial Assets at FVTOCI				
	Equity Instruments				
Financial Assets	2022	2021			
Balance at January 1 Recognized in other comprehensive income (included in unrealized valuation gain (loss) on financial assets at	\$ 16,130	\$ 21,037			
FVTOCI) Disposal	(6,562) (4,654)	23,656 (28,563)			
Balance at December 31	<u>\$ 4,914</u>	<u>\$ 16,130</u>			

#### 3) Valuation techniques and inputs applied for Level 3 fair value measurement

Financial Instruments	Valuation Techniques and Inputs
Unlisted shares - ROC	The fair value of the shares is estimated based on the balance sheet accounts of the target company, or by comparing the balance sheet or income statement accounts of comparable listed companies and calculating the implied value multiplier in the stock price.

#### c. Categories of financial instruments

0001
2021
92 \$ 2,515,699 14 16,130 (Continued)

		December 31			
	2022	2021			
Financial liabilities					
Amortized cost (Note 2)	\$ 30,	241 \$ 31,774 (Concluded)			

- Note 1: The balances include financial assets measured at amortized cost, which comprise cash, accounts receivable (including related parties), other receivables (including related parties) and other current assets.
- Note 2: The balances include financial liabilities measured at amortized cost, which comprise other payables (including related parties) and payables on equipment.
- d. Financial risk management objectives and policies

The Company's major financial instruments included equity investments, accounts receivable (including related parties), lease liabilities and other payables (including related parties). The Company's corporate financial management function provides services to the business, coordinates access to domestic and international financial markets, monitors and manages the financial risks relating to the operations of the Company through internal risk reports which analyze exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

The Company's main financial plans are reviewed by the board of directors in accordance with relevant regulations and internal control system.

1) Market risk

The Company's activities exposed it primarily to the financial risks of changes in foreign currency exchange rates (see (a) below) and interest rates (see (b) below).

There had been no change in the Company's exposure to market risks or the manner in which these risks were managed and measured.

a) Foreign currency risk

The Company's operating activities are partially denominated in foreign currencies and apply the natural hedge. The purpose of the Company's management of the foreign currency risk is to hedge the risk instead of making a profit.

The carrying amount of the Company's foreign currency denominated monetary assets and monetary liabilities are set out in Note 28.

#### Sensitivity analysis

The Company is mainly exposed to the exchange rate fluctuations of the USD, CNY and JPY.

The sensitivity analysis included only outstanding foreign currency denominated monetary items and adjusts their translation at the end of the reporting period for a 5% change in foreign currency rates. A positive number below indicates an increase in pre-tax profit associated with the New Taiwan dollar weakening 5% against the relevant currency. For a 5% strengthening of the New Taiwan dollar against the relevant currency, there would be an equal and opposite impact on pre-tax profit and the balances below would be negative. The sensitivity analysis

included cash, accounts receivable (including related parties), other receivables (including related parties), payables on equipment and other payables (including related parties).

	 USD I	mpact		CNY Impact		JPY Impact					
	 For the Year EndedFor the Year EndedFDecember 31December 31						For the Year Ended December 31		ed		
	2022		2021	2	022	2	021	2	022	20	021
Profit or loss	\$ 29,200	\$	9,351	\$	455	\$	439	\$	436	\$	32

#### b) Interest rate risk

The Company is exposed to interest rate risk arising from financial assets at both fixed and floating interest rates.

The carrying amount of the Company's financial assets with exposure to interest rates at the end of the reporting periods were as follows:

	December 31			
	2022	2021		
Fair value interest rate risk Financial assets Cash flow interest rate risk Financial assets	\$ 2,497,632 438,033	\$ 1,855,404 546,990		

#### Sensitivity analysis

The sensitivity analyses below are determined based on the Company's exposure to interest rates for non-derivative instruments at the end of the reporting period. For floating rate assets, the analysis was prepared assuming the amount of the asset outstanding at the end of the reporting period was outstanding for the whole year.

If the market interest rates had increased/decreased by 0.1% and all other variables were held constant, the Company's pre-tax profit for the years ended December 31, 2022 and 2021 would increase/decrease by \$438 thousand and \$547 thousand, respectively, mainly due to the Company's exposure to floating interest rate assets.

#### 2) Credit risk management

Credit risk refers to the risk that counterparty will default on its contractual obligations and result in financial loss to the Company. As at the end of the reporting period, the Company's maximum exposure to credit risk which will cause a financial loss to the Company due to failure of counterparties to discharge an obligation mainly arise from the carrying amount of the respective recognized financial assets as stated in the parent company only balance sheets.

In order to minimize credit risk, the Company has made credit and receivable management regulations to ensure that follow-up action is taken to recover overdue debts. In addition, the Company reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowances are made for irrecoverable amounts. In this regard, management believes the Company's credit risk was significantly reduced.

The credit risk on liquid funds was limited because the counterparties are banks with good credit.

Apart from the customers whose balances exceeded 5% of the accounts receivable, the Company did not have significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics.

The customers whose balances exceeded 5% of the accounts receivable are creditworthy counterparties. Therefore, the credit risk is limited.

3) Liquidity risk

The Company manages liquidity risk by monitoring and maintaining a level of cash deemed adequate to finance the Company's operations and mitigate the effects of fluctuations in cash flows.

#### Liquidity and interest risk rate tables for non-derivative financial liabilities

The following table details the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables had been drawn up based on the undiscounted cash flows of financial liabilities from the earliest date on which the Company can be required to pay. The tables included both interest and principal cash flows.

#### December 31, 2022

	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1+ Years	Total
Non-derivative financial liabilities					
Non-interest bearing Lease liabilities	\$ 10,652 	\$ 19,283 <u>563</u>	\$ 316 	\$ - <u>2,263</u>	\$ 30,251 <u>5,639</u>
	<u>\$ 10,933</u>	<u>\$ 19,846</u>	<u>\$ 2,848</u>	<u>\$ 2,263</u>	<u>\$ 35,890</u>

Additional information about the maturity analysis for financial liabilities

		Less tha Year		1-5 Years	5+ Years
Lease liabilities		<u>\$ 3,3'</u>	<u>76</u>	<u>\$ 2,263</u>	<u>\$ -</u>
December 31, 2021					
	On Demand or Less than 1 Month	1-3 Months	3 Month 1 Yea		Total
Non-derivative financial liabilities					
Non-interest bearing Lease liabilities	\$ 16,368 	\$ 15,100 <u>562</u>	\$ 3 2,5	16 \$ - 30 <u>5,636</u>	\$ 31,784 <u>9,009</u>
	<u>\$ 16,649</u>	<u>\$ 15,662</u>	<u>\$ 2,8</u>	<u>46 \$ 5,636</u>	<u>\$ 40,793</u>

Additional information about the maturity analysis for financial liabilities

	Less than 1 Year 1-5 Years		
Lease liabilities	<u>\$ 3,373</u>	<u>\$ 5,636</u>	<u>\$</u>

#### 26. TRANSACTIONS WITH RELATED PARTIES

The transactions between the Company and its related parties, other than those disclosed in other notes, are summarized as follows:

a. Related party name and category

Related Party Name	Related Party Category
PUFsecurity Corporation	Subsidiaries
eMemory Japan Corporation	Subsidiaries
HeFeChip Corporation Limited	Substantive related parties
T.C. Chen	Key management personnel
Li-Jeng Chen	Key management personnel

b. Operating revenue

		For the Year En	ded December 31
Line Item	<b>Related Party Category</b>	2022	2021
Sales	Subsidiaries Substantive related parties	\$ 2,869 <u>3,084</u>	\$ 2,827 
		<u>\$ 5,953</u>	<u>\$ 75,870</u>

The prices that the Company transferred and granted the professional technology to related parties were decided by the two sides. The payment term was open account 30 days.

#### c. Other gains and losses

			For the Year End	ed December 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Commission income	Subsidiaries PUFsecurity Corporation	<u>\$ 27,910</u>	<u>\$ 4,204</u>
	Other income	Key management personnel Li-Jeng Chen	<u>\$</u>	<u>\$ 772</u>
d.	Finance costs			
			For the Year End	ed December 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Finance costs	Substantive related parties	<u>\$</u>	<u>\$3</u>

e. Receivables from related parties (excluding loans to related parties)

		Decem	ıber 31
Line Item	<b>Related Party Category</b>	2022	2021
Accounts receivable - related parties	Substantive related parties HeFeChip Corporation Limited	<u>\$ 3,071</u>	<u>\$</u>
Other receivables - related parties	Subsidiaries PUFsecurity Corporation eMemory Japan Corporation	\$ 13,666 <u>8,229</u>	\$ 3,581
		<u>\$ 21,895</u>	<u>\$ 3,581</u>

The outstanding trade receivables from related parties are unsecured. For the years ended December 31, 2022 and 2021, no impairment losses were recognized for trade receivables from related parties.

#### f. Payables to related parties

			Decem	ber 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Other payables - related parties	Key management personnel T.C. Chen	<u>\$ 10</u>	<u>\$</u>
g.	Contract liabilities			
U			Decem	ber 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Contract liabilities	Subsidiaries	<u>\$ 1,485</u>	<u>\$ 1,384</u>
h.	Other current liabilities			
		_	Decem	ber 31
	Line Item	<b>Related Party Category</b>	2022	2021
	Receipt in advance	Substantive related parties HeFeChip Corporation Limited	<u>\$</u>	<u>\$ 274</u>

#### i. Lease arrangements

#### The Company is lessor under operating leases

The Company leases out offices and parking spaces to its substantive related parties, HeFeChip Corporation Limited, under operating leases with lease terms of 1 year and the lease expired on September 30, 2021. The Company leases out offices to its subsidiaries, PUFsecurity Corporation, under operating leases with lease terms of 1 year. As of December 31, 2022 and 2021, the balance of the operating lease receivable was \$31 thousand and \$0, respectively. Lease income recognized for the years ended December 31, 2022 and 2021 was as follows:

	For the Year End	ded December 31
<b>Related Party Category</b>	2022	2021
Subsidiaries PUFsecurity Corporation	<u>\$ 338</u>	<u>\$</u>
Substantive related parties HeFeChip Corporation Limited	<u>\$                                    </u>	<u>\$ 2,319</u>

#### j. Compensation of key management personnel

The compensations to directors and the key management personnel were as follows:

	For the Year	Ended December 31
	2022	2021
Short-term employee benefits Post-employment benefits Share-based payment transactions	\$ 142,231 969	
	<u>\$ 143,200</u>	<u>\$ 121,737</u>

The remuneration of directors and key management personnel, as determined by the remuneration committee, was based on the performance of individuals and market trends.

#### 27. ASSETS PLEDGED AS COLLATERAL OR FOR SECURITY

The following assets of the Company were provided as deposits for the tariff of imported raw materials:

	Decem	ber 31
	2022	2021
Pledged time deposits (classified as financial assets at amortized cost)	<u>\$ 116</u>	<u>\$ 116</u>

#### 28. SIGNIFICANT ASSETS AND LIABILITIES DENOMINATED IN FOREIGN CURRENCIES

The Company's significant financial assets and liabilities denominated in foreign currencies aggregated by the foreign currencies other than functional currencies and the related exchange rates between the foreign currencies and the respective functional currencies were as follows:

<u>December 31, 2022</u>	Foreign Currency	Exchange Rate	Carrying Amount
Financial assets			
Monetary items USD CNY JPY	\$ 19,026 2,065 37,521	30.710 4.408 0.2324	\$ 584,283 9,104 <u>8,720</u>
Non-monetary items JPY <u>Financial liabilities</u>	4,569	0.2324	<u>\$ 602,107</u> <u>\$ 1,062</u>
Monetary items USD JPY	9 32	30.710 0.2324	\$ 288 <u>8</u> <u>\$ 296</u>

#### December 31, 2021

	oreign rrency	Exchange Rate	Carrying Amount
Financial assets			
Monetary items USD CNY JPY	\$ 6,823 2,020 2,676	27.680 4.344 0.2405	\$ 188,864 8,774 <u>644</u> <u>\$ 198,282</u>
Financial liabilities			
Monetary items USD	67	27.680	<u>\$ 1,841</u>

The significant unrealized foreign exchange gains (losses) were as follows:

		For the Year En	ded December 31	
	2022	2	202	1
Foreign Currency	Exchange Rate	Net Foreign Exchange Gains (Losses)	Exchange Rate	Net Foreign Exchange Gains (Losses)
USD	30.71 (USD:NTD)	<u>\$ (2,311)</u>	27.680 (USD:NTD)	<u>\$ 1,119</u>

#### 29. SEPARATELY DISCLOSED ITEMS

- a. Information on significant transactions:
  - 1) Financing provided to others: None
  - 2) Endorsements/guarantees provided: None
  - Marketable securities held (excluding investments in subsidiaries, associates and joint ventures): Table 1
  - Marketable securities acquired or disposed of at costs or prices of at least NT\$300 million or 20% of the paid-in capital: None
  - 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None
  - Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None
  - 7) Total purchases from or sales to related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None

- 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None
- 9) Trading in derivative instruments: None
- b. Information on investees: Table 2
- c. Information on investments in mainland China
  - 1) Information on any investee company in mainland China, showing the name, principal business activities, paid-in capital, method of investment, inward and outward remittance of funds, ownership percentage, investment income or loss, carrying amount of the investment at the end of the year, repatriations of investment income, and limit on the amount of investment in the mainland China area: Table 3
  - 2) Any of the following significant transactions with investee companies in mainland China, either directly or indirectly through a third party, and their prices, payment terms, and unrealized gains or losses: None
- d. Information of major shareholders: List all shareholders with ownership of 5% or greater showing the name of the shareholder, the number of shares owned, and percentage of ownership of each shareholder: Table 4

## MARKETABLE SECURITIES HELD DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

					<b>December 31, 2022</b>	31, 2022		
Holding Company Name	Type and Name of Marketable Securities	Relationship with the Holding Company	Financial Statement Account	Number of Shares (In Thousands)	Carrying Value	Percentage of Ownership (%)	(umber of Shares         Carrying Value         Percentage of Ownership (%)         Market Value or Net Asset Value	Note
	<u>Shares</u> Syntronix Corporation		Financial assets at fair value through other comprehensive income - noncurrent	1,210	\$ 4,914	2.81	\$ 4,914	Note 2

Note 1: Marketable securities mentioned in the table include shares, bonds, beneficiary certificates and the derivative securities from aforementioned items, which is under the definition of IFRS 9.

Note 2: The market value was based on the fair value as of December 31, 2022.

Note 3: As of December 31, 2022, the above marketable securities had not been pledged or mortgaged.

EMEMORY TECHNOLOGY INC.

## INFORMATION ON INVESTEES FOR THE YEAR ENDED DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

ŀ						С	-				
				<b>Original Investment Amount</b>	ment Amount	Balance a	Balance as of December 31, 2022	1, 2022	Nat Income		
	Investee Company	Location	Main Businesses and Products	December 31, December 31, 2022 2021		Number of SharesPercentage of Ownership(In Thousands)(%)	Percentage of Ownership (%)	Carrying Value	(Loss) of the Investee	Share of Profits (Loss)	Note
_	PUFsecurity Corporation	Hsinchu County	Hsinchu County Product designing, software services, data processing	\$261,066	\$150,000	81,107	76.17	\$104,543	\$ (39,638)	\$ (31,870) Subsidiary	Subsidiary
	eMemory Japan Corporation Japan		services, intellectual property, etc. Product designing, intellectual property management,	10,697	I	I	100.00	1,062	(10,127)	(10,127)	Subsidiary
	iMQ Technology Inc.	Hsinchu City	technology serve Electronic parts and components manufacturing	27,900	27,900	2,057	2.34	15,185	(83,038)	(2,080)	(2,080) Investment accounted for
_	PUFsecurity Corporation PUFsecurity USA Corporation	USA	Sales promotion	777,7	777,7		100.00	4,188	254	254	using the equity method Subsidiary

# INFORMATION ON INVESTMENTS IN MAINLAND AND CHINA FOR THE YEAR ENDED DECEMBER 31, 2022 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

Note	
Investment Amount as of Accumulated Carrying Repartation of Investment Gain (Loss) December 31, Income as of 2022 December 31, December	· ~
Carrying Amount as of December 31, 2022	\$
	\$÷
Net Income 9% (Loss) of the Direct or Investee Investment	100.00
	~
Accumulated         Remittance of Funds         Accumulated           Outward         Outward         Outward           Remittance for         Investment         Investment           Investment         Investment         Investment           from Taiwan         Outward         Investment           as of         as of         2022           January 1,         2022         2022	~
ce of Funds Inward	~
Remittan Outward	÷
Accumulated Outward Remittance for Investment Investment from Taiwan as of January 1, 2022	~
Method of Investment	- Notes 1 and 2 \$
Paid-in Capital	S
Main Businesses and Products	Product designing, related service
Investee Company	PUFsecurity Technology Product designing, related (Shanghai) Corporation

\$ 1,836,122
S
s.

Note 1: Direct investment in mainland China.

Note 2: PUF security Corporation invested and established PUF security Technology (Shanghai) Corporation in July 2022, and PUF security Corporation remitted investment fund of US\$250 thousand on February 3, 2023.

## INFORMATION OF MAJOR SHAREHOLDERS DECEMBER 31, 2022

N. N.	Shares	
INO. INAILLE	Number of Shares Held	<b>Ownership Percentage</b>
1 SmallCap World Fund Inc.	6,440,334	8.45%
2 Government of Singapore	5,511,000	7.23%

Note 1: The information of major shareholders presented in this table is provided by the Taiwan Depository & Clearing Corporation based on the number of ordinary shares and preferred shares held by shareholders with ownership of 5% or greater, that have been issued without physical registration (including treasury shares) by the Company as of the last business day for the current year. The share capital in the parent company only financial statements may differ from the actual number of shares that have been issued without physical registration because of different preparation basis.

### eMemory Technology Inc.

**Chairman : Charles Hsu** 



